

# **Quality Assurance Report for 2020**

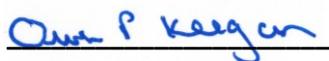
**Dublin City Council**

**Submitted to the National Oversight and Audit Commission in compliance with the Public  
Spending Code**

28<sup>th</sup> May 2021

## **Certification**

This Quality Assurance Report reflects Dublin City Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibilities.



**Owen P. Keegan**  
**Chief Executive**

**Dublin City Council**

**28<sup>th</sup> May 2021**

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## 1.0 Introduction

Dublin City Council has completed this Quality Assurance (QA) Report as part of its ongoing compliance with the Public Spending Code (PSC). The Public Spending Code aims to ensure that the State achieves value for money in the use of public funds.

The report presents the results of each of the 5 steps of the QA process, as set out below, and aims to gauge the extent to which the Council is meeting the obligations set out in the Public Spending Code.

The Guidance Note issued to the Local Government Sector by the Finance Committee of the County and City Management Association has been used to complete the QA process in Dublin City Council.

The Quality Assurance process consists of 5 steps;

- **Step 1** – Drawing up the inventories of projects/programmes at different stages of the Project Life Cycle that have a total project cost in excess of €500,000. The three sections of the inventory are expenditure being considered, expenditure being incurred and expenditure recently ended.
- **Step 2** – Publish summary information on the City Council’s web-site of all procurements in excess of €10m, related to projects in progress or completed in the year under review.
- **Step 3** - Completion of the 7 checklists contained in the Public Spending Code in respect of expenditure at the different stages. One of each checklist per Local Authority is required. Checklists are not required for each project/programme.
- **Step 4** – A more in-depth check of a small number of projects / programmes based on criteria established within the Public Spending Code.
- **Step 5** – Completion of a report for the National Oversight and Audit Commission (NOAC) which will be generated through compliance with steps 1 to 4 and to be submitted by the end of August in respect of the previous year.

## 2.0 Expenditure analysis

### 2.1 Project/Programme Inventory

The Project Inventory sets out the list of all projects with activity in 2020 and which have a total project life cost of €500,000 or more. As specified in the *PSC QA Requirements Guidance Note for the Public Sector*, capital projects which have been listed in previous PSC reports in the expenditure being incurred category remain in this category year on year until the project is complete. The inventory is broken down into capital and current expenditure and consists of three categories:

- Expenditure being considered
- Expenditure being incurred
- Expenditure recently ended

The complete inventory is contained in **Appendix 1**.

The Inventory contains 319 projects across the three categories and is comprised of a total value of €4,138,353,801. The inventory was compiled using the format recommended in the PSC and in the guidance note from the CCMA. The list contains relevant services from the Council's Annual Financial Statement 2020 in respect of the current expenditure and a list of relevant capital projects/programmes extracted from the Council's Financial Management System, with information verified by project owners, for capital expenditure.

#### Summary of Project Inventory 2020

##### Number of Projects by Category

	<b>Expenditure Being Considered</b>	<b>Expenditure Being Incurred</b>	<b>Expenditure Recently Ended</b>	<b>Total</b>
Current Expenditure	0	56	0	<b>56</b>
Capital Expenditure	43	184	36	<b>263</b>
<b>Total</b>	<b>43</b>	<b>240</b>	<b>36</b>	<b>319</b>

## Projects by Cost

	Expenditure Being Considered	Expenditure Being Incurred	Expenditure Recently Ended	Total
Current Expenditure		€1,279,879,000		€1,279,879,000
Capital Expenditure	€178,791,757	€2,566,861,793	€112,821,251	€2,858,474,981
<b>Total</b>	<b>€178,791,757</b>	<b>€3,846,740,793</b>	<b>€112,821,251</b>	<b>€4,138,353,981</b>

### Summary of Procurements in excess of €10m

In compliance with Step 2 of the QA process, there were 14 procurements in excess of €10m which relate to projects which are included on the Inventory for 2020.

All fourteen procurements were already listed and have been updated to reflect transactions in 2020.

All this information can be found on the DCC website at the following location;

<http://www.dublincity.ie/PublicSpendingCode> along with a copy of this report.

## 3.0 Assessment of Compliance

### 3.1 Checklists and Findings

**Step 3** of the Quality Assurance process involved the compilation of a number of checklists, seven in total.

**Checklist 1:** General Obligations not specific to individual projects.

**Checklist 2:** Capital Projects under consideration.

**Checklist 3:** Current Expenditure under consideration.

**Checklist 4:** Capital Expenditure incurring expenditure

**Checklist 5:** Current Expenditure programmes incurring expenditure

**Checklist 6:** Capital Expenditure recently ended.

**Checklist 7:** Current Expenditure recently ended.

The completed checklists for Dublin City Council are contained in **Appendix 2**.

The checklists were completed based on checklists returned for a random selection of projects under each of the 3 categories, where appropriate, explanatory comments are provided, in addition to self-assessed scores.

For both capital and current expenditure, the checklists indicate a satisfactory level of compliance with the requirements of the PSC and there are indications that there is scope for further improvement in certain aspects. No serious issues or concerns were evident during the completion of this step of the QA process.

**Checklist 1** indicates a high level of compliance with the PSC in terms of provision and development of appropriate guidelines and awareness in the organisation, with the addition of the establishment of a corporate governance structure for capital project expenditure and a Project Manager Network.

In relation to capital expenditure, **Checklist 2 and 4** shows a high level of compliance with the code and identifies some improvements necessary in terms risk and risk mitigation strategy. It is expected that improvement will continue through the Corporate Project Support Office and will lead to broad compliance with the code. **Checklists 6** shows a satisfactory level of compliance. Improvements are still required regarding ex-post evaluations and these are being addressed through the corporate governance structure for capital projects, revised guidelines and the Corporate Project Support Office and related Project Manager Network.

### 3.2 In-depth Check

The PSC – QA requirements state that the value of projects selected for in-depth review each year should be at least 1% of the total value of revenue and 5% of the total capital value on the project inventory and can be achieved over a 3 year period. It also states that over a 3-5 year period all stages of the project life cycle and every scale of project should have been included in the in-depth check. The Internal Audit Unit addressed these requirements for 2020 by conducting in-depth checks into three capital projects. There is no Revenue in-depth check this year as it has been covered on the three year average percentage.

- |   |                |
|---|----------------|
| • In-depth check of Clontarf-City Centre Cycle (C2CC) Scheme        | <b>Capital</b> |
| • In-depth check of Flood Alleviation Schemes                       | <b>Capital</b> |
| • In-depth check of St. Teresa’s Gardens Regeneration (STGR) Scheme | <b>Capital</b> |

**Clontarf-City Centre Cycle (C2CC) Scheme** is a project at the *incurring* stage. The project has a budgeted capital spend of €29.7m.

**Flood Alleviation Schemes** are projects at *all stages* of spend, across a variety of projects and have a budgeted capital spend of €77.35m.

**St. Teresa’s Gardens Regeneration (STGR) Scheme** is a project at the *incurring* stage. The project has a budgeted capital spend of €34.8m, with a new budget request pending.

The overall objective of the audits was to ascertain if the management of the spending was in compliance with the Public Spending Code (PSC). Formal reports on the in-depth reviews have been completed and submitted to the Chief Executive.

The overall finding for the **Clontarf-City Centre Cycle (C2CC) Scheme** is that there is an adequate and effective system of governance, risk management and control. While there is some residual risk identified, this should not significantly impact on the achievement of objectives. Some improvements are required to enhance the adequacy and/or effectiveness of governance, risk management and control. The rating of **Satisfactory Assurance** was given.

11 recommendations in total were made (two are of High priority, eight of Medium priority and one of Low priority) which have been accepted by the Chief Executive as follows:

1. Programme Logic Model – to be completed as soon as possible. (*priority: High*)
2. Governance and Management Reporting;
  - a. Governance framework – to be documented (*priority: Medium*)
  - b. Better headline information and consistency (*priority: Medium*);
  - c. Recognition of shadow pricing - include shadow pricing to allow consistent reporting or expressly state that shadow pricing is not included (*priority: Medium*);
  - d. Consideration of State Aid rules (*priority: Low*);
3. Preparation of the Final Business Case;
  - a. Benefits Realisation Plan (*priority: Medium*);
  - b. Procurement strategy (*priority: Medium*);
  - c. Risk management - The risk register should be refreshed as soon as possible and regularly reviewed and monitored (*priority: High*);
  - d. Mechanisms to monitor and evaluate progress (*priority: Medium*);
4. Capital Project Support Office (CPSO) Report Templates: The CPSO should consider recommendation 2 above in relation to the CPSO Report Templates (*priority: Medium*);
5. Financial Analysis: Detailed formulae used in spreadsheets should be available for all financial analysis (*priority: Medium*).

The overall finding for the **Flood Alleviation Schemes** was that the structures and processes which the Council has put in place in respect of its management of the River Wad Flood Defence project provides limited assurance in relation to the achievement of system objectives. The rating of **Limited Assurance** was given.

14 recommendations in total were made; of which four are of High priority and ten of Medium priority. The Chief Executive has indicated that he agrees with the overall rating. He has also accepted 10 of the 14 recommendations contained in the Internal Audit report as follows;

2. d. Emergency Repairs - should have been excluded from the investment appraisal (*priority: Medium*);
  - e. Source data. There is no reference to the source of the data used for assessing

damages (priority: Medium).

3. A review of the progress reports indicates greater consistency in some areas is beneficial:
  - a. Funding levels (priority: Medium);
  - b. Clearer reporting (priority: High);
  - c. Completion dates (priority: Medium);
  - d. Format and content of progress reports (priority: Medium).
4. Corporate Project Support Office (CPSO) Progress Report Templates: The Council's CPSO should consider how best to reflect Recommendation 3 above in relation to the CPSO's Progress Report Templates for DCC Capital Projects (priority: Medium);
5. Electronic Records: Documentation for all projects should, where possible, be stored electronically, in order to ensure that it is readily accessible when required (priority: Medium);
6. Procurement:
  - a. Record keeping: Comprehensive records should be maintained for all Procurements (priority: High);
  - b. Review of documentation – by the Executive Manager, Engineering (priority: High).

The other recommendations is as follows:

1. Objectives are not fully SMART- and outputs are somewhat generic (priority: Medium)
2. Cost benefit analysis calculations could be improved:
  - a. Methodology employed (priority: Medium);
  - b. Explanations required - It would be beneficial for the approach to be explained in the supporting documents or analysis (priority: Medium);
  - c. No sensitivity analysis (priority: High);

The Chief Executive has indicated that he does not accept recommendation 1 and partially accepts recommendations 2a, 2b and 2c.

His position in relation to recommendation 1. is that he accepts that the objectives for the stage 1 scheme were not fully framed as SMART objectives but in his opinion the objectives were achieved. The objectives of the Stage 2 scheme are framed as SMART objectives.

His position in relation to recommendation 2. is that contingency was allowed for in the costs section of the calculations. This had an influence on the Benefit to Cost ratio. It is acknowledged that the elements of the damages calculation should be sensitised to allow for uncertainty and will be included in future programmes. The scheme would be even more cost beneficial if costs were

discounted but this was not OPW methodology at the time and cannot really be applied until Phase 1 of the scheme is completed.

The overall finding for **St. Teresa's Gardens Regeneration (STGR) Scheme** is that the structures and processes which DCC has put in place in respect of its Management of the St. Teresa's Gardens Regeneration Scheme project provide limited assurance in relation to the achievement of system objectives. The rating of **Limited Assurance** was given.

16 recommendations in total were made, of which 4 are of High priority and 12 of Medium priority and were accepted by the Chief Executive as follows:

1. Programme Logic Model - to be completed as soon as possible (*priority: Medium*);
2. Governance and Management Reporting;
  - a. Governance framework - should be documented (*priority: Medium*);
  - b. Key Performance Indicators - should be reviewed to ensure that the metrics chosen remain appropriate and sufficient (*priority: Medium*);
  - c. Shadow Pricing – to be considered (*priority: Medium*);
  - d. Ongoing Monitoring and Reporting (*priority: Medium*)
3. Final Business Case:
  - a. Benefits Realisation Plan - to be completed (*priority: Medium*);
  - b. Procurement strategy (*priority: Medium*);
  - c. Risk management - The risk register should be refreshed as soon as possible and regularly reviewed and monitored (*priority: High*);
  - d. Mechanisms to monitor and evaluate progress (*priority: Medium*);
4. Financial Analysis: Detailed formulae used in spreadsheets should be available for all financial analysis (*priority: Medium*);
5. All Housing Schemes. The recommendations 1-4 above should be applied in relation to all DCC Housing Schemes where applicable (*priority: Medium*);
6. Procurement Compliance: We recommend improvements in the following areas:
  - a. Valid Framework. Valid In Date Frameworks must be used (*priority: High*);
  - b. Manager's Orders: Manager's Orders accepting tenders and awarding contracts should name fully any Framework (including the date) being used and state the Validity Period of the Framework being used (*priority: High*);
  - c. Tender Reports: Tender Reports should name fully any Framework being used (including the date) and state the Validity Period of the Framework being used. The Procurement method should be explained comprehensively (*priority: Medium*);
  - d. Procurement Documentation: Contract Award Notices and all other Procurement

documentation must be retained electronically (*priority: Medium*);

- e. Opportunity to Bid under a Framework for a Contract: All Framework members should be afforded the opportunity to tender or not to tender for all call-off contracts to be advertised as part of that Framework (*priority: High*).

#### **4.0 Addressing Quality Assurance Issues**

Formal Capital Project Governance procedures were implemented in Dublin City Council in 2017. A capital project governance structure is now in place where a Corporate Project Governance Board supported by a Corporate Project Support Office provide oversight of capital projects across the organisation. Improved capital project approval and monitoring processes are in place.

The Corporate Project Support Office provides support and guidance for capital projects and encourages compliance with the PSC.

The recommendations of the In-depth Checks have been incorporated into the Project Governance Guidelines within the City Council.

A training programme is delivered to Project Managers on an ongoing basis. “Project Manager Network” events take place two to three times a year which focus on compliance with the PSC, Capital Project Governance and sharing “lessons learned”.

#### **5.0 Conclusion**

The City Council has completed the necessary steps in the QA process and has prepared the required Inventory showing all relevant expenditure. There are no new procurements in excess of €10m requiring publishing for 2020, therefore the total remain at 14.

The PSC QA Report for 2019 has been published on the website.

The PSC QA Report for 2020 will also be published on the website in due course. The checklists and in-depth checks have demonstrated a satisfactory level of compliance with the Public Spending Code, with some issues or concerns being highlighted through the process. Areas for improvement identified in this report will be incorporated into the project governance within the organisation and progress monitored so as to ensure high compliance with the PSC within the City Council.

Appendix 1 Project/Programme Inventory:

Expenditure being Considered - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant )	Capital Expenditure Amount in Reference Year (Grant )	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
<b>Housing &amp; Building</b>							
The Addison Lodge 2 Apartments	Purchase of Part V Housing to be used as Social Housing		€ -		2021	€ 660,654	
Blackbanks 4 Apartments	Part V - acquired by Cluid		€ -		unknown	€ 1,277,574	
Block B Hampton Grace Park Road Dublin 9 (8 apartments)	Purchase of Part V Housing to be used as Social Housing		€ -		2021	€ 2,668,167	
88-89 Driminagh Road (Acq of 2 Apartments)	Purchase of Part V Housing to be used as Social Housing		€ -		2021	€ 583,034	
51 A Old Kilmmainham	Construction of 11 units		€ -		Q4 2021	€ 3,000,000	
Fr. Lar Redmond Hall, Keeper Road, Dublin 12	Construction of 9 units	€ -	€ -		Q4 2022	€ 2,500,000	
88 Lower Drumcondra Road	Acquisition/Construction 6 units		€ -		Q4 2021	€ 1,611,876	
8 North Fedrick Street	Acquisition and refurb 12 units		€ -		Q4 2021	€ 2,928,735	
St. Oliver's Day House Upgrade	Update site with mix of houses and refurbished bays. CAS application to be made once general agreement is reached with residents	€ -	€ -	€ -	Q3 2024	€ 2,240,000	Stage 1 application information to be compiled. New proposal from residents being investigated and consulted upon.
Newmarket Square Environmental Improvement Scheme	Public realm improvements, pedestrianisation, footpath and carriageway renewal, lighting and services renewal, refurbishment of former weighstation, landscaping and associated works	€ -	€ -	€ -	Awaiting allocation of engineering resources to proceed	€ 4,420,170	
Scribblestown Improvement Works	Area Works as part of Scribblestown PPP project	€ -	€ -	€ -	Q3 2021	€ 500,000	
Refurbishment of Nutgrove Fire Station	early feasibility stage of possible upgrade of Nutgrove Fire Station	€ -	€ -	€ -	unknown	€ 1,040,000	Project has not gone ahead as intended, still at design stage.
Cara Park Community Centre - 8 house build	Demolish two community centres and build 9 houses on 3 empty spaces.	€ -	€ -	€ -	unknown	€ 3,200,000	
Sarsfield Road, Oliv Centre, Ballyfermot	Construction 6 units	€ -	€ -		Q4 2022	€ 1,850,000	
FIRE SAFETY -DECANTING OF PRIORITY AREAS	Fire safety on all Traveller sites.	€ -	€ -		Rolling Ongoing Works	€ 1,250,000	
NORTHERN CLOSE 11 HOUSE REFURB.	Stage 1 application information to be compiled. New design being compiled in consultation with residents. Part of the larger Northern Fringe Project	€ -	€ -		Q1 2024	€ 900,000	
Vicar Street Public Space	Redesign and landscaping of existing informal play area to public space	€ -	€ -		Commence concept design stage by end 2021	€ 810,000	

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<b>Development Management</b>							
Docklands Heritage Trail Mobile App & Wayfinding	Interactive Heritage Trail for the Docklands area. Funded via Fáilte Ireland Destination Towns fund		€0.00		Tender for App Development to be advertised April 2021 with expected completion by EOY	€533,333	
O'Rahilly Parade	Proposed relocation of current Waste Management Depot		€0.00			€1,000,000	
41 Parnell Square	Development work to maintain the property structure.	€ -	€ -	€ -		€ 3,000,000	
Environmental Services		€ -	€ -	€ -			
<b>Recreation &amp; Amenity</b>							
Crumlin/Drimnagh (new development)	The restoration of existing heritage building on-site and development of a new building to provide a library service to the Crumlin and Drimnagh areas.		€ -		Move to preliminary design before end of 2021 but development not expected to commence during current capital programme 2021-2023.	€4,000,000.00	
CEARNÓG - BALLYMUN AKA Ballymun Plaza Upgrade	Upgrade and improve Ballymun Plaza		€ -		Not known subject to funding	€1,500,000.00	
Clongriffin Library aka North Fringe Library	The development of a new library for Belmayne/Clongriffin area as part of DCC Masterplan.	€ -	€ -		The project has not been included on the capital programme 2021-2023. This will be reviewed as part of the budget process in 2021	€ 2,500,000.00	
Terenure Library Redevelopment	The development of a new library building on the site of the current library buildings.	€ -	€ -		The project has not been included on the capital programme 2021-2023. This will be reviewed as part of the budget process in 2021	€ 3,828,213.00	Acting on legal advice, we have submitted payment for ground rent to the title holder. This will re-establish tenancy and progress the acquisition of the freehold. We expect the case to be heard by the County Registrar in October 2021.
HUGH LANE -UPDATE & REPAIR OF LIGHTING/AIR HANDLING UNIT SYSTEM 2006 WING	Lighting Upgrade Complete. AHU yet to be completed	€ -	€ -		AHU upgrade tbc	€ 500,000.00	
CURVED STREET AKA 20-21 Parnell Square North and Frederick Lane	Refurbishment of buildings as part of the Parnell Cultural Quarter	€ -	€ -		Unknown still at concept	€ 1,600,000.00	
RINGSEND LIBRARY	The restoration and extension of the current library building as part of the Area Office's redevelopment of the Square/Plaza on which the library is located.	€ -	€ -		Project has been included in Libraries Capital Programme 2021-2023. Move to Statutory Requirements/Approvals in late 2021/early 2022.	€ 1,965,000.00	Discussions re tendering a design team for next stage have begun with South East Area Office
ARTISTS STUDIOS PELLETSTOWN	Artist studio at Pelletstown	€ -	€ -		on hold	€ 5,000,000.00	

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Expenditure being Considered - Greater than €0.5m (Capital and Current)							
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PHASE 2 VOLUMETRIC(Bundles 1 to 3-587 units) AKA Future Bundles(531)	provisional allowance in the 2018-20 Budget to indicate the future Rapid developments which were at an early stage without any specific sites being listed. As sites are identified and as costs begin to accrue new centres are opened for each individual development.	€ -	€ -	€ -	Volumetric Bundle 2: Cromcastle Court and Woodville sites. 150 homes approx. Site in design. Expected Lodgement of Part 8 Q2 2021  Volumetric Bundle 3: Grand Canal Basin, Crumlin/Rafters Road, St Andrew's Court. Design team appointed. Expected Lodgement of Part 8 Q4 2021/ Q1 2022.	€ 84,850,000	provisional allowance in the 2018-20 Budget to indicate the future Rapid developments which were at an early stage without any specific sites being listed. As sites are identified and as costs begin to accrue new centres are opened for each individual development.
Ballyfermot Civic Investment Programme also known as Ballyfermot Community Civic Centre Upgrade	it is planned to refurbish the building to present standards of fire regulations and energy saving methods. Café to be relocated to ground floor in line with upgrade of Civic Park	€ -	€ -	€ -	2022/2023	€ 600,000	
Kilmainham Cross - Novas (CAS)	11 units & a communal room	€ -	€ -	€ -	Q4 2022	€ 4,700,000	
Cromcastle - Regeneration	Demolish and rebuild c150 units		€ -	€ -	Completion 2025	€ 1,500,000	
<b>Road Transportation and Safety</b>		€ -					
Overhead Network Upgrade (New)	Renewal of old overhead network on Trampoles and upgrade of existing lights to LED	€ -	€ -		2022	€ 900,000.00	project temporarily on hold
Castleforbes Street AKA Castleforbes Road	Redesign of Castleforbes Road	€ -	€ -		unknown	€ 1,875,000.00	Project on hold
Tom Clarke Bridge Upgrade	Upgrade of Tom Clarke Bridge	€ -	€ -		unknown	€ 14,500,000.00	Project on hold
St. Margaret's Link Road	Create a new link road between St Margaret's Link Rd and Balbutcher Lane	€ -	€ -			€ 740,000.00	Project on hold pending Feasibility/options report for the adjacent site.
Tom Clarke Bridge - Toll System Upgrade	Upgrade of Tolls system on Tom Clarke Bridge	€ -	€ -		unknown	€ 2,500,000.00	project temporarily on hold
Hostile Vehicle Mitigation	Design and Construction of HVM bollards at key pedestrian locations	€ -	€ -		2022/2023	€ 1,060,000.00	
Traffic Management Weather System for DCC	Traffic Management Weather System for DCC		€ -		unknown	€ 500,000.00	project temporarily on hold
<b>Water Services</b>		€ -					
Surface Water Network Improvement Work	New network & upgrading existing.	€ -	€ -		April 2021-Dec 2023	€ 3,000,000.00	
SOUTH CAMPHIRES - SDZ PROJECT SIR JOHN ROGERSONS QUAY	600m Flood wall	€ -	€ -		April 2021-Sept 2022	€ 2,300,000.00	
NORTH CAMPSHIRE FLOOD DEFENCE FUTURE CLIMATE CHANGE	900m Flood alleviation	€ -	€ -		Jan 2022-Dec 2023	€ 2,300,000.00	

Appendix 1 Project/Programme Inventory:

Expenditure being Considered - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant )	Capital Expenditure Amount in Reference Year (Grant )	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Miscellaneous Services							
	Proposed works include: - Replacement of the 12 no. AOV's on the roof of the tower atrium - Installation of a new access gantry for the AOV's - Replacement of the failed double glazed units - Localised repairs to the rest of the façade to adress the leaks				Stage 2: June 2021 to October 2021 Stage 3: November 2021 to December 2021 Stage 4: January 2022 to March 2022 Stage 5: April 2022 to June 2022.		
LEAKS REPAIR IN CIVIC OFFICES		€ -	€ -	€ -		€ 600,000.00	
Totals		€ -	€ -	€ -		€ 600,000	

Appendix 1 Project/Programme Inventory:

Expenditure being Incurred - Greater than €0.5m (Capital and Current)								
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
<b>Housing &amp; Building</b>								
Cornamona (Cornamona Court Redevelopment)	Development of 61 homes.		€ 6,504,751		Complete Q3 2021	€ 11,066,734	€ 23,365,000	
St Teresas Gardens Redevelopment (Procurement of )	Seek planning for 7 hectares		€ 12,212,458		2028	€ 34,090,409	€ 34,800,000	
North King Street	Housing development of 30 apartments		€ 4,046,013		Q3 2021	€ 6,413,024	€ 12,670,000	
Infirmiry Road / Montpelier Hill	Housing development of 38 duplexes and apartments		€ 390,278		unknown	€ 1,227,374	€ 15,100,000	
CV - Croke Villas Redevelopment	New build infill housing		€ 320,144		Unknown	€ 2,509,475	€ 21,700,000	Delayed pending outcome of judicial review.
Lower Dominic Street also known as Dominic St. East Side Regeneration	Infill housing		€ 15,260,719		2022	€ 28,937,516	€ 42,254,000	
O'Devaney Gardens Phase 1(A)	First phase of the regeneration of O'Devaney Gardens. 36 homes.		€ 6,369,287		On-site 2023	€ 13,544,314	€ 20,700,000	
Bunretty Road (volumetric)	Rapid Build Housing at Bunretty Road		€ 12,753,952		Q4 2021 TBC	€ 17,026,844	€ 30,000,000	
Oscar Traynor HUI	Mixed tenure site to provide 50% Private 30% Social & 20% Affordable units. No Planning Submission date		€ 48,355		No completion handover date	€ 355,257	€ 147,000,000	
St. Michael's Estate Regeneration HUI	Mixed used residential development with Social & Cost rental units		€ 1,100,228		Next milestone - lodge planning Q4 2021	€ 1,440,436	€ 250,000,000	
O'Devaney Gardens HUI	Mixed tenure site to provide 50% Private 30% Social & 20% Affordable units. Planning to be submitted for 1003 in Q2 2021		€ 272,524		Q4 2023 Completion handover date	€ 1,162,915	€ 123,500,000	
St. Finbars Court	Infill housing		€ 380,361	€ -	2025	€ 914,662	€ 17,000,000	
Franshaw House - Acquisition AKA RAFTERS LANE CRUMLIN ROAD(SOCIAL EANNA/FRANSHAW HOUSE/USSADELL) REGENERATION	Housing development of 47 homes.	€ -	€ 162,820	€ -	On-site 2025	€ 2,368,202	€ 24,000,000	
Cromcastle Housing Development	demolishing 3 existing blocks, made of 48 flats, construction 117 apartments. 39 spts adjacent		€ 1,629,192		Seeking Part B	€ 2,030,545	€ 115,500,000	
Matt Talbot Street Housing Development	Demolish and rebuild	€ -	€ 2,684	€ -	2026	€ 2,684	€ 42,000,000	
Dunne Street Housing Development	Demolish and rebuild	€ -	€ -	€ -	2028	€ 10,362	€ 50,000,000	
Bonham Street Housing Development	Demolish and rebuild		€ 8,646,218		Q1 2022 TBC	€ 11,897,738	€ 23,200,000	
Bannow Road Housing Development	Demolish and rebuild		€ 5,636,560		Unknown at feasibility stage	€ 5,636,560	€ 46,000,000	Scheme at feasibility stage. Design team procurement required. Negotiations with TII re site boundary ongoing.
Kildonan Road	Demolish and rebuild	€ -	€ 38,925		Unknown at feasibility stage	€ 236,140	€ 39,885,556	Scheme at feasibility stage. Design team procurement required.
Dolphin House Phase 2	Demolish and rebuild		€ 194,292	€ -	unknown	€ 212,582	€ 47,500,000	
Dolphin House Phase 1B Construction of 34 Units	Infill housing	€ -	€ 90,367		2025	€ 90,367	€ 15,500,000	
Spine Site Dermdale	Demolish and rebuild	€ -	€ 99,883		Unknown at feasibility stage	€ 101,789	€ 35,300,000	Scheme at feasibility stage. Design team procurement required.
Glin Court Housing Development	Demolish and rebuild		€ 384,198		2024	€ 393,025	€ 11,050,000	
BELCAMP CRESENT - SITE B	site b - volumetric development 12 spts on infill site.		€ 5,191		Tender Q2 2021 and Onsite Q4 2021 but no time line decided	€ 5,191	€ 5,860,000	is currently out to tender but work to date has been conducted in-house
Balbutcher Affordable Housing (74 Units)	Affordable Purchase Scheme currently at design stage		€ 5,926		Part B September 2021	€ 5,926	€ 4,135,351	
Silloque Affordable Housing ( 83 Units)	Affordable Purchase Scheme currently at design stage		€ 6,384		Part B September 2021	€ 6,384	€ 3,975,000	
Cherry Orchard Affordable Housing	Affordable Purchase Scheme currently at design stage		€ 10,706		Part B September 2021	€ 10,706	€ 9,145,415	
Part V Acquisitions , off site Cardiff Lane (for off site compliance for An Post Depot Cardiff Lane D2)	Purchase of Part V Housing to be used as Social Housing - Units Purchased		€ 1,077,985		2020	€ 1,077,985	€ 1,097,010	
National Homeless IT Centre	Update of existing PASS software		€ 382,368	€ -	Cutover to live April 17th 2021 System acceptance live + 30 days	€ 708,937	€ 1,043,040	
Refurbishment of Cloniffe Road, Emergency Homeless Accomodation	refurb of building for emergency homeless accomodation	€ -	€ -		TBC	€ 1,753,468	€ 500,000	
Constitution Hill Refurb Scheme	Retrofit and extend existing housing complex (66 no.flats) and construct 64 no. new homes along with a creche and commercial unit. 130 homes to be provided in total.		€ 14,777		On site 2024	€ 21,018	€ 30,500,000	Stage 1 Departmental approval rec'd June 2020. The creche & commercial unit will not be funded by the Department of Housing.
Dorset Street Refurb Scheme AKA DORSET STREET DEMOLITION & NEW BUILD	Demolish existing Dublin City Council flat complex and replace with 158 no. new homes and creche.		€ 1,199,238		On site 2023	€ 1,270,170	€ 71,000,000	Project "St Mary's Pilot" listed on 2017 inventory is now part of this project. Stage 1 Departmental approval rec'd April 2020 for Phase 1 of project (115 no. homes)
CAS 25-26 Ushers Island Dublin Simon	Construction of 100 units		€ 143,194	€ -	Q3 2022	€ 1,277,869	€ 29,000,000	
53B Arbour Hill AKA Arbour Hill (Dublin Simon) (CAS)	Construction of 14 units		€ 1,062,476		Q3 2022	€ 1,062,476	€ 4,940,461	
Ayrefield / Stedmore	Demolition of an existing complex and construction of 39 spts. For sr citizens	€ -	€ 9,873	€ -	Design team appointed, and scheme design ongoing. Expected lodgement of Part B in Q2/3 2021.	€ 130,273	€ 3,750,000	
Calls for Proposals Acquisitions	CAS Acquisitions programme		€ 11,600,941	€ -	ongoing	€ 43,061,247	€ 44,320,000	

Appendix 1 Project/Programme Inventory:

Expenditure being Incurred - Greater than €0.5m (Capital and Current)								
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CAS CALLS TOWNSEND STREET 2017	Construction of 20 units	€ -	€ 212,178	€ -	Q4 2022	€ 330,135	€ 2,838,861	final amount to be approved by DoHLGH
New Street Peter McVerry Trust (CAS)	Construction of 8 units	€ -	€ 1,121,380	€ -	Q1 2021	€ 1,121,380	€ 3,425,667	
CAS Shaw Street Peter McVerry Trust	Construction of 12 units	€ -	€ 112,637	€ -	Q1 2023	€ 112,637	€ 2,950,000	final amount to be approved by DoHLGH
Ratooth Avenue - Novas (CAS)	Construction of 6 units	€ -	€ 254,054	€ -	Q1 2022	€ 254,054	€ 1,400,000	
St Dominics Redevelopment	Stage 1 application information to be compiled. Refurbish existing site and possibly extend as required under Northern Fringe Development in consultation with residents. Project will consolidate Traveller Specific housing in the area.	€ -	€ 11,070	€ -	Q4 2023	€ 102,860	€ 7,000,000	Stage 1 application information to be compiled. New design being compiled in consultation with residents. Part of the larger Northern Fringe Project
Special Needs Adapted Traveller Accommodation	Ongoing programme of works. Refit houses as per Occupational Therapist reports on issues affecting the mobility or physical needs of adults or children with specific identified needs.	€ -	€ 11,061	€ -	Ongoing programme of works	€ 926,386	€ 1,100,000	
EXTENSIONS-TRAVELLER SPEC ACC	Ongoing programme of works. Build extensions where appropriate to suit growing family needs as identified through needs assessments.	€ -	€ 13,064	€ -	Ongoing programme of works	€ 382,418	€ 1,100,000	
Redevelopment Labre Park	Retrofit 20 current houses and build new homes (current Proposed16) to house unauthorised families and extended residents families.	€ -	€ -	€ -	Project to start in Q2 2022 if agreement is made with current stakeholders	€ 808,442	€ 15,001,377	Issues with flood Risk have delayed the project. New Regeneration Committee to oversee implementation of redesigned project. Rehousing project continues to rehouse those who cannot be rehoused in the new design.
Feasibility of Land for Development - Travellers	Ongoing programme of works for potential sites to develop for Traveller Specific Accommodation	€ -	€ 60,163	€ -	Ongoing Programme of Works	€ 179,055	€ 1,100,000	Ongoing programme of works for potential sites to develop for Traveller Specific Accommodation
Grove Lane AKA Grove Lane & Grove Lane Phase 2	Build approx 8 houses on derelict site.	€ -	€ 9,750	€ -	unknown	€ 9,750	€ 3,150,000	Grove Lane Projects to be combined into single project. New consultation begun with residents. CENA engaged to move project forward.
St Margarets Park Day House Upgrade	Redesigned due to issues with fire walls. Redesign ready for consultation. Expect final design and pre Part 8 by end 2021.	€ -	€ -	€ -	Expect final design and pre Part 8 by end 2021.	€ 19,373	€ 2,566,096	Redesigned due to issues with fire walls. Redesign ready for consultation. Expect final design and pre Part 8 by end 2021.
Tara Lawns	Refurbish existing site and possibly extend as required under Northern Fringe Development in consultation with residents.	€ -	€ -	€ -	unknown	€ 9,810	€ 1,600,000	Stage 1 application information to be compiled. New design being compiled in consultation with residents. Part of the larger Northern Fringe Project
St Josephs Day House Upgrade	Currently upgrading bays. New proposal to decommission site and build new houses for tenants under licence beside St Mary's Park are being investigated with Fingal CoCo	€ -	€ -	€ -	unknown	€ 41,345	€ 3,500,000	Unauthorized occupancy on site during pandemic has meant that all bays are being repaired and reassigned to current occupants as VOIDS. Other proposals are being investigated with Fingal CoCo
IMPROVEMENT WORKS	Ongoing programme of works	€ -	€ 94,732	€ -	Ongoing programme of works	€ 406,296	€ 1,000,000	
Avila Park Community Centre	Demolish community centre and build two houses on site with another house to be built on open space within Avila.	€ -	€ 17,628	€ -	Full Part 8 Planning application to be completed April 2021.	€ 17,628	€ 1,000,000	
FRAMEWORK SANITATION UNITS	Metal Vandle proof boxes, provide Shower and Electricity etc. Used on Unauthorised sites, could be 30 to 40 approx.	€ -	€ 47,743	€ -	Ongoing programme of works.	€ 72,958	€ 1,050,000	
TRAVELLER VOID CLAIMS	Ongoing programme of works on Traveller Voids	€ -	€ 78,241	€ -	Ongoing programme of works.	€ 407,369	€ 800,000	
Library Square Ringsend	Narrowing of the carriageway on Bridge Street / Irishtown Road at Library Square / new surface treatment to carry across the road from the West side of the Square to the East side on one level, using a defined palette of materials / cycle parking and broadening of the Square space / event space to host gatherings / markets / cultural events delineated with planters to the north & east with specimen tree planting and feature lighting / shared surface lined with bollards to create a strong and unimpeded link between the ground floor retail units and the Square. The level of the Square will be gradually graded over the entire space to remove the need for steps / some customer parking for retail units / relocation of bus stop and provision of bus shelter / controlled loading bays / controlled pedestrian crossings	€ -	€ 22,458	€ -	2020 - 2024	€ 46,581	€ 2,900,000	NB: Library Square and Cambridge Road projects were initially combined under one Cost Centre. Both projects are now being brought to Part 8 stage separately and we hope to commence Part 8 process before the end of 2021. We will be submitting revised costings for both projects this summer based on most recent designs. We have also been awarded URDF Funding for both projects (73% of cost).
Rutland Street School	The purpose of the project is to redevelop the original Rutland Street School building to become a community hub, and catalyst for further development in the area.	€ -	€ 817,676	€ -	it is proposed that works will take 18 months to complete once Contractor goes on site	€ 2,442,626	€ 20,000,000	
Francis Street Environmental Improvement Scheme	Public realm improvements, footpath widening, carriageway renewal, changes to parking and loading arrangements, landscaping, lighting and services renewal, associated works.	€ -	€ 79,396	€ -	Awaiting changes to public health restrictions to proceed to site. Expected completion in mid 2022.	€ 413,577	€ 3,795,303	
Meath Street Public Realm Improvement	Public realm improvements, footpath widening, carriageway renewal, changes to parking and loading arrangements, landscaping, lighting and services renewal, associated works.	€ -	€ 16,959	€ -	Part VIII application in summer 2021.	€ 16,959	€ 3,790,000	
Purchase of Fire Appliances	this the allocated purchase of Fire engines for the year.	€ -	€ 37,788	€ -	Rolling Project	€ 8,044,925	€ 1,800,000	Budgeted per year

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Proposed Fire Brigade Depot at Belgard Road	Possible move of Stanley street Depot to Belgard road, site has already been purchased.	€ -	€ 31,386		unknown	€ 7,334,386	€ 7,303,000	
Cappagh Road & Wellmount Avenue	The project is on the Housing Supply Report as the Church of the Annunciation, Finglas. The church is due for demolition in 2021 – design development is underway with DCC rapid build team.	€ -	€ 174,000	€ -	A Stage 1 application is being prepared for submission to the Department for funding approval.	€ 174,000	€ 2,000,000	
Cork Street/Chamber Street Housing Development	On site. Volumetric, constructing 33 apartments.		€ 6,294,468		Complete Q3 2021	€ 8,366,530	€ 21,500,000	
Springvale Chapelzod Housing Development	Development of 73 homes		€ 11,043,992		Complete Q4 2021	€ 13,988,629	€ 31,000,000	
St Michaels Estate Regeneration also known as Site 1 B St. Michaels Estate Inchicore	Construction of 32 units	€ -	€ 70,677	€ -	Q4 2023	€ 223,981	€ 17,219,334	final amount to be approved by DoHLGH
Cambridge Road AKA Cambridge Road Ringpend	Narrowing of carriageway, traffic calming, provision of two safe crossing points, safe cycling and pedestrian, street trees, lighting, SUDS measures etc							NB: Library Square and Cambridge Road projects were initially combined under one Cost Centre. Both projects are now being brought to Part 8 stage separately and we hope to commence Part 8 process before the end of 2021. We will be submitting revised costings for both projects this summer based on most recent designs. We have also been awarded URDF Funding for both projects (73% of cost).
Crumlin Village Environmental Improvement Scheme	Works will include the upgrading of footpaths with granite kerbs and concrete flags, provision of new public lighting, street furniture in the form of bollards and bins and the replacement of all utility covers and frames within the site extents.	€ -	€ 28,249	€ -	2020 - 2024	€ 66,773	€ 900,000	The proposed extension of the scheme is a further improvement scheme which will greatly enhance the general appearance of the Area but it is also intended to improve safety for all road users in particular pedestrians and cyclists. It is intended to extend the works running westward as far as Crumlin Garda Station. The Crumlin Village Environmental Improvement final phase will involve the repaving of remaining part of the main street but also wrapping around the Garda Station at the start of St Agnes Park
A01 Maintenance/Improvement of LA Housing Units		72,731,000						
A02 Housing Assessment, Allocs and Transfers		7,647,000						
A03 Housing Rent and Tenant Purchase Admin		8,474,000						
A04 Housing Community Development Support		22,368,000						
A05 Administration of Homeless Service		198,649,000						
A06 Support to Housing Capital Programme		33,938,000						
A07 RAS Programme		36,022,000						
A08 Housing Loans		10,382,000						
A09 Housing Grant		10,851,000						
A12 Hep Programme		19,681,000						
<b>Road Transportation and Safety</b>								
Dodder Bridge	The bridge will be an opening bridge to facilitate access and egress of boats to the Grand Canal Docks. The Bridge is required to facilitate development of the Poolbeg West SDZ and it will cater for pedestrians, cyclists and public transport vehicles only.		€ 458,549.74		Subject to progress on Bus Connects Project	€ 1,996,016.09	€ 44,778,743.00	
Junction of Balbutcher Lane & Poppintree Lane West (Balbutcher Lane Junction Reconfiguration)	Replacement of 3 arm roundabout with a new 4 arm signalised protected junction with fully segregated cycling facilities. Upgrade of existing utilities and landscaping		€ 2,054,264.30		Completion Q1 2021	€ 2,230,851.17	€ 2,615,736.00	
Ballymun Silogue Infrastructure	Realignment of Silogue Avenue and creating new link to Ballymun Rd, Extension of Gateway Crescent, Upgrade of existing utilities and infrastructure with Silogue Gardens		€ 331,831.66		Dec-23	€ 687,623.69	€ 4,731,900.00	
Belmayne Street & Belmayne Avenue Scheme	The overall scheme is to link Clongriffin Station to the Malahide Road via Belmayne Main Street. This Key Development Area is a major urban housing development. The proposed works are located to the east of the Malahide Road and to the north of Clare Hall. These works will facilitate the delivery of approximately 620 units, by 2021. Belmayne Main Street has been completed from Clongriffin Station to the Hole in the Wall Road. The redevelopment of New Priory will see approximately 190m of carriageway adjacent to that development completed by the developer. From the New Priory development heading westwards there are sections of carriageway that are incomplete.		€ 136,543.18		Dec-22	€ 345,363.73	€ 8,094,513.00	

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Forbes Street Pedestrian Bridge and Cycle Bridge (now named Bloodstone Bridge due to change in location)	New pedestrian and cycling bridge		€ 143,285.54		Jun-23	€ 1,402,927.89	€ 23,944,396.00	
East Link Upgrade (now changed to Point Pedestrian and Cycle Bridge)	Design and Construction of Pedestrian and Cycleway on East Link (Thomas Clarke) Bridge.		€ 69,123.34		Sep-24	€ 326,738.37	€ 18,980,673.00	
Luas Associated Works AKA LUAS Associated Projects	Following the past public realm upgrade of O'Connell Street and the upgrade of Marlborough Street as part of the Luas Cross City works, the linking streets of Cathal Brugha Street, Cathedral Street and Sackville Place are to be upgraded in accordance with the City Council's Public Realm Masterplan.		€ 15,926.56		Jun-21	€ 112,338.47	€ 2,000,000.00	
Lighting Infrastructure Upgrade Project	Replace 40,000 lights with LED, Replace 120 existing columns with heritage columns to enhance public realm, replace 4000 end of life columns with new columns		€ 82,488.30		Sep-26	€ 186,481.75	€ 53,000,000.00	
GRAFTON STREET PLAZA	Grafton Street Quarter - Public Realm Improvement	€ -	€ 468.18		2021-2024	€ 214,921.31	€ 2,380,000.00	
Duke Street, South Anne Street	Public Realm Improvement Scheme		€ 59,188.30		2021-2024	€ 74,214.10	€ 4,000,000.00	
Clarendon Street	Public Realm Improvement Scheme		€ 1,257,830.73		2021 / 2024	€ 2,284,041.63	€ 1,600,000.00	
Liffey Street Improvements	This is a project under the City Centre Public Realm Masterplan and the Reimagining Dublin One Plan. The works to be undertaken in 2020 include the refurbishment of the carriageway and adjacent public realm at Liffey Street Lower & Upper, part of North Lotts and Strand Street, to include new public lighting and traffic arrangements, tree planting, street furniture, artwork, drainage, multi-functional & multi use plaza with interpretative signage		€ 33,929.21		Dec-22	€ 264,307.94	€ 4,392,343.00	
Mary Street Improvements	pedestrianisation of Mary's Street to create high quality public spaces and footpaths to encourage better access for all	€ -	€ -		Apr-21	€ 17,994.90	€ 897,873.00	
Castle Street	Public realm improvement scheme to Castle St and Cork Hill comprising footpath and carriageway reconstruction and realignment		€ 37,765.62		Suspended pending review	€ 177,181.64	€ 1,000,000.00	Suspended pending a review
Clarendon Row	Public Realm Improvement Scheme		€ 63,467.86		2021-2024	€ 107,883.75	€ 715,041.00	
Bike Bunkers	On-street enclosed rentable bike lock-up facilities	€ -	€ 47,834.45		2023	€ 49,294.02	€ 1,500,000.00	
HGV Software Upgrade	Upgrade of Heavy Goods Vehicles Software	€ -	€ -		unknown	€ 2,125,978.07	€ 1,400,000.00	
Point Junction Improvement Scheme	The replacement of the existing roundabout with a signalised junction and provision of segregated two way cycle track on East Wall Road, from North Wall Quay to Sheriff Street		€ 63,378.67		TBC	€ 439,398.30	€ 3,467,000.00	
Fibre Optic Network Project AKA FIBRE TRANSMISSION EQUIPMENT REPLACEMENT	Essential upgrade of DCC Traffic Fibre Network for SCATS & CCTV		€ 132,892.89		ongoing	€ 2,493,961.43	€ 3,702,578.00	
Real Time Passenger Information System	Extension of RTPI for Bus Services		€ 79,996.06		tbc	€ 12,087,408.90	€ 13,207,070.00	
Cycle Parking AKA On Street Cycle Parking	Installation of circa 1,000 sheffield stands annually to facilitate on-street cycle parking		€ 473,969.62		Anticipated to continue to 2030	€ 2,012,330.97	€ 3,341,720.00	
Heuston to Chapelizod Greenway Cycle Route	Provision of Greenway from Parkgate Entrance to Phoenix Park to Chapelizod via South Circular Road and War Memorial Gardens		€ -		TBC	€ 819,573.49	€ 3,300,000.00	Project is on hold
Royal Canal North Strand to Phibsborough Road AKA ROYAL CANAL PHASE 3 CYCLE SCHEME	Provision of a greenway along the Royal Canal, from North Strand Road to Phibsborough Road		€ 384,348.64		2023	€ 985,456.38	€ 13,325,363.00	
Royal Canal Premium Cycle Route Phase 2 Sheriff Street to North	Provision of a greenway and a linear park along the Royal Canal, from Sheriff Street to North Strand Road, including a viaduct over the Connolly railway line at Connolly junction.		€ 2,709,787.39		2021	€ 10,749,237.33	€ 12,440,116.00	
Grand Canal Blackhorse to Portobello	The provision of a greenway along the Grand Canal, from Portobello to Blackhorse Bridge		€ -		TBC	€ 439,963.96	€ 17,009,610.00	Project is on hold.
Dodder Cyclist and Pedestrian Improvements	The provision of a Greenway along the Dodder, from Liffey River to Orwell Park		€ 54,648.15		TBC	€ 691,016.98	€ 26,180,147.00	Project on Hold
Clontarf to City Centre Cycle Scheme Fairview to Amiens Street	The provision of footpaths, amenity spaces, cycling facilities bus lanes and watermains replacement along Fairview, North Strand Road and Amiens Street		€ 423,066.38		2023	€ 2,474,281.33	€ 29,700,000.00	
Liffey Cycle Route	The provision of walking and cycling facilities on North Quays and South Quays, including interim measures		€ 343,341.86		TBC	€ 930,054.28	€ 33,641,171.00	
City Centre High Density Cycle Parking	The installation of cycle parking in multi storey car parks		€ 334.79		TBC	€ 691,327.06	€ 1,904,374.00	
DDC13/0014 Royal Canal Greenway Phase 4 Phibsborough to Ashtown	The provision of a greenway along the Royal Canal from Phibsborough Road to City Boundary at Ashtown		€ 752,229.19		2024	€ 1,385,270.79	€ 4,716,377.00	
AVL Bus Priority Project	Funding for Salaries for 6 full time staff on the ITS Bus Priority Team for project work related to Project DCC/14/0013 DPTM Civil Interventions & ITS Services, for the positions of (Senior Transportation Officer/Senior Executive ITS Officer/Executive ITS Officer/Assistant ITS Officer x 2/Executive Landscape Architect)		€ 410,776.23		Covers operational requirements - thus ongoing	€ 1,360,457.34	€ 2,310,306.00	
Sandford (Clonskeagh) to City Centre Cycle Route	The provision of protected cycling facilities from Clonskeagh to Liffey		€ 41,996.57		TBC	€ 728,571.33	€ 17,379,400.00	
Fibre Optic Garda HQ Link	Extend Garda HQ fibre network for CCTV outside AVIVA Stadium		€ 159,747.98		2021	€ 686,142.77	€ 734,633.00	
College Green Plaza	Public Realm Improvement Scheme		€ 80,321.95		2021-2024	€ 2,325,838.85	€ 10,000,000.00	
CITY CENTRE STUDY PROPOSALS	Implementation of the 2016 Transport Study city centre transport measures		€ 170,713.74		2023	€ 936,774.00	€ 1,094,743.00	
Fitzwilliam Street Cycle Route	The provision of car parking protected cycling facilities along Fitzwilliam Street		€ 327,803.73		2022	€ 689,994.33	€ 2,146,077.00	

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The Broadstone Plaza	New granite plaza linking Constitution Hill to Technological University Dublin		€ 1,673,317.92		Tentatively Mid/End Summer 2021 Depending on Covid-19 situation & restrictions	€ 3,286,724.23	€ 3,955,000.00	
River Dodder Greenway Herbert Park to Donnybrook	The provision of a greenway and flood defence measures along the Dodder, from Herbert Park to Donnybrook		€ 29,661.06		TBC	€ 404,350.40	€ 3,331,267.00	
CYCLE SAFE INTERSECTIONS	The provision of ITS solutions to improve safety for cyclists when cycling through junctions	€ -	€ 16,447.28		TBC	€ 427,334.53	€ 3,000,000.00	Project on Hold
Suffolk Street	Public Realm Improvement Scheme		€ 15,847.96		2021-2024	€ 65,036.19	€ 2,216,000.00	
Finglas Area Roundabouts	Signalising of the St. Margaret's Rd/McKee Ave. & Jamestown Rd/Melville roundabouts	€ -	€ 56,507.33		Detail Design has commenced.	€ 126,743.00	€ 1,084,956.00	
East Coast Trail (Sean Moore Rd-Merrion Gates)	Provide 2-way cycling facilities and junction improvements.	€ -	€ 18,612.55		Optioneering Stage	€ 64,451.39	€ 24,667,390.00	
South Grand Canal Cycle Lanes Improvement Scheme	Provide segregated cycle lanes and junction improvements from Suir Rd to Rathmines & further towards Ballsbridge.	€ -	€ 9,833.44		Optioneering Stage	€ 20,343.56	€ 4,835,613.00	
East Coast Trail (Alfie Byrne Rd-EastWall Road)	The provision for two way cycling along East Wall Road, from Sheriff Street to Alfie Byrne Road	€ -	€ 4,832.87		TBC	€ 7,237.44	€ 4,675,000.00	
DCC 20 0002 PROTECTED CYCLE LANES	The implementation of kerb protected and bollard protected cycle lanes on wide carriageways		€ 388,016.08		TBC	€ 388,016.08	€ 1,000,000.00	
Interim Mobility Intervention Programme for DCC	In response to the Covid 19 pandemic, a covid mobility programme was set up to provide additional space for pedestrians, improve facilities for pedestrians at crossing points and install cycle lanes. NTA were appointed the funding authority.		€ 2,452,543.16		2021	€ 2,452,543.16	€ 2,000,000.00	
Y2020 July Stimulus Package - Carriageway & Footpaths	With the investment from the National Transport Authority's July Stimulus Package, Road Maintenance Services will upgrade circa 12km of footpath and 16km of carriageway, including 4km of shared bus and cycles lanes and/or dedicated cycle lanes. These schemes will benefit all road users including pedestrians and cyclists.		€ 9,088,874.23		Due to be completed during quarter two 2021.	€ 9,088,874.23	€ 8,900,000.00	
NTA Stimulus Package 2020 Traffic	In response to the Covid 19 pandemic, a Gov stimulus package was made available to provide additional funding for walking and cycling (active travel) infrastructural enhancements.		€ 2,073,204.33		2021	€ 2,073,204.33	€ 3,202,000.00	
SPEED ADJUSTMENT ROLLOUT	30 kph speed limit zones to improve road safety		€ 153,670.74		2023	€ 987,483.66	€ 1,670,267.00	
Be Good Project	Building and ecosystem to generate opportunities in open data.		€ 230,098.01		Capitalisation phase October 2020 to March 2022	€ 812,043.92	€ 906,121.00	
B03 Regional Road - Improvement & Mtce		7,751,000						
B04 Local Road - Improvement & Mtce		37,212,000						
B05 Public Lighting		10,311,000						
B06 Traffic Management Improvement		29,905,000						
B08 Road Safety Promotion/Education		3,981,000						
B09 Car Parking		14,726,000						
B10 Support to Roads Capital Programme		4,032,000						
B11 Agency & Recoupable Services		1,142,000						
Water Services								
Flooding Emergency Works & Flood Defence Repairs	Flood Emergencies		€ 411,862.24		Jan 2021-Dec 2023	€ 527,481.24	€ 3,460,000.00	
Dublin Flood Forecasting & Flood Warning System	Warning network		€ 240,548.61		Jan 2021-Dec 2023	€ 1,467,444.64	€ 1,500,000.00	
Sandymount Flood Defences Phase 1 and 2	Flood defences		€ -		01/10/2021-dec 2022	€ 398,312.34	€ 600,000.00	
S25 Phase 1 Sutton to Liffey AKA S25 PHASE 1 KILBARRACK TO LIFFEY, DOLLYMOUNT AND BULL ISLAND	Flood alleviation		€ -		Sept 2021-April 2023	€ 1,364,382.33	€ 8,500,000.00	
S25 Phase 2 Surface Water AKA S25 PHASE TWO - LIFFEY TO SANDYMOUNT(SOUTH CITY FLOOD DEFENCES)	700m Flood Alleviation		€ 3,451.97		Sept 2021-June 2024	€ 573,839.66	€ 3,087,000.00	
Clontarf Flood Relief AKA CLONTARF FLOOD DEFENCE PROJECT	2.3km Flood Alleviation		€ -		Jan 2021-June 2024	€ 784,389.68	€ 4,200,000.00	
Implementing Flood Resilient City Outcome	General city flood protection measures		€ 153,973.34		Jan 2021-Dec 2023	€ 2,474,991.50	€ 2,700,000.00	
Dodder Flood Works AKA LOWER RIVER DODDER FLOOD ALLEVIATION SCHEME PHASE 2 AND 3	flood defences		€ 876,997.40		Jan 2016-Dec 2023	€ 7,644,574.78	€ 10,500,000.00	
Campshires Flood Protection Project	Flood alleviation		€ 183,515.51		Jan 2016-Dec 2021	€ 2,881,532.43	€ 3,200,000.00	

Appendix 1 Project/Programme Inventory:

Expenditure being Incurred - Greater than €0.5m (Capital and Current)								
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
River Wad Study and Construction Works AKA RIVER WAD - CLANMOYLE ROAD FLOOD ALLEVIATION SCHEME	tunnel & culvert		€ 50,481.27		Jan 2008-Dec 2023	€ 3,252,898.34	€ 4,000,000.00	
Puddle Flood Alleviation	Flood alleviation		€ -		Jan 2019-dec 2023	€ 8,703.07	€ 500,000.00	
Flood Alleviation Fleet	Fleet upgrades		€ -		Jan 2019-dec 2023	€ 909,903.49	€ 2,000,000.00	
Culvert Improvement Works - Screen Upgrade Works	Improve safety and operation of screens that protect the entrance to river culverts in DCC area		€ 3,233.98		Completion before middle of the end of 2022	€ 72,056.44	€ 2,183,900.00	
Water Framework Directive Office	Statutory compliances		€ 803,015.42		Jan 2018- Dec 2027	€ 2,280,287.07	€ 19,000,000.00	
Grand Canal Basin Amenity & Water Quality Project	Proposed Extension of Storm outfall from GC Basin to River Liffey	€ -	€ 225,670.86		January 2022.	€ 225,670.86	€ 1,500,000.00	
CAMAC FLOOD ALEVIATION FLEET	Regional flood study to identify a solution to resolve flooding issues within the full Camac Catchment. OPW funded	€ -	€ 352,608.43		Nov 2019 - Dec 2023	€ 352,608.43	€ 4,500,000.00	
Liffey Boardwalk Upgrade	The Liffey Boardwalk was commissioned in two phases between 2000 and 2005 and consists of a total length of 672m. The boardwalk requires ongoing maintenance to clean the boards, replace deteriorated boards and inspect and maintain the steel superstructure. This capital works programme would aim to upgrade the boardwalk deck (and superstructure if required) to improve slip resistance and also to reduce board and overall maintenance requirements and costs	€ -	€ -		unknown	€ 2,870,013.21	€ 2,278,000.00	
C01 Water Supply		27,445,000						
C02 Waste Water Treatment		10,306,000						
C04 Public Conveniences		728,000						
C07 Agency & Recoupable Services		3,699,000						
C08 Local Authority Water and Sanitary Services		12,367,000						
Development Management								
Landlord repairs	Statutory repairs required to council properties or vacant sites		€1,381,878		Rolling Programme	€ 1,381,878	€ 6,000,000	
Ballymun Civic Centre Remedial / Maintenance	Works to Building that were identified during a building inspection which were noted as short to medium term works, works include maintenance of Fire Proofing paint to underground car park, works to parking surface to rear car park and sundry minor items		€3,289		TBC	€ 189,210	€ 630,000	
Wayfinding Scheme New Phase 2016	The Dublin Wayfinding Scheme was introduced in 2011, providing an integrated and co-ordinated approach to pedestrian wayfinding to enhance the ability of people to move around the city and to easily locate destinations. Since 2011, there have been 4 phases of expansion. In 2020, phase 4 of infill and extension of the Wayfinding Scheme was completed, consisting of 6 additional Finger Posts, 3 Combined Panel units and 80 finger panel signs, located mainly in the South Central Area of the City, and CP units at Docklands and Broadstone Plaza, respectively. Some 18 new destinations have been added to Wayfinding System with the addition of 183 new finger panel signs across the City. Today, the total way finding scheme consists of 2 map panels, 27 Combined Panel map units and 130 Finger Posts with a total of 1,730 finger panel signs.		€81,253		2027	€ 240,063	€ 850,000	
Demolition of Ballymun Shopping Centre	Demolition of former shopping centre site and associated works - pending redevelopment		€1,189,518		Apr-21	€ 2,135,312	€ 2,900,000	
Market Refurbishment Project Phase 2	Refurbishment and conservation of the Market building at Marys Lane Dublin2 in accordance with Part 8 Planning Permission to introduce a retail Food Market into the Building including all associated requirements of a food business		€36,613		2023	€ 2,022,739	€ 6,134,436	
Docklands Fibre Ducting	Construction of an Open Access Telecommunications Duct network in the Docklands		€1,100,970		Construction of new elements of the network is being carried out on an ongoing basis.	€ 4,127,389	€ 4,367,982	
Docklands Office Remedial Works / George's Dock Facility	Development of an ICF standard White Water Rafting course, including a Swift Water rescue training facility for the Emergency Services along with 2 new Quayside Buildings (one for reception facility for the course and the other a new Office for the Docklands Unit)		€192,081		Stage 1 (Expressions of Interest) commenced Jan 2021, stage 2 expected to start in June 2021 with construction expected to commence Q1 2022. 18-24 Month construction period	€ 1,092,212	€ 21,854,930	
Docklands Public Realm	Development of the Public Realm in the Docklands line with the requirements of the North Lotts/Grand Canal Dock S02		€36,304		Appointment of Design Team to bring Sir John Rogersons Quay element of the overall project is to be finalised in April 2021 with a view to Part 8 planning being submitted in Q3 2021	€ 354,430	€ 14,600,000	
Active Land Management Fund	Acquisition of strategic properties		€5,840,769		Ongoing	€ 11,932,630	€ 33,661,617	
ST LUKES GRAVEYARD & PARK	Graveyard conservation project and new pocket park completed.		€104,394		Phase 2 (2022) Fitout of crypt for burials	€ 1,861,964	€ 1,872,797	

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Expenditure being Incurred - Greater than €0.5m (Capital and Current)								
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Dorset Fire Station	Facade works, partial roof repairs and front facade window replacement		-€74,037		Delays due to Covid. Commenced works onsite Oct 2020. Site closed Dec 2020. Works to recommence on site 11 <sup>th</sup> May 2021. Works expected to take a further 12 weeks to complete.	€ 140,632	€ 384,441	
D01 Forward Planning		3,357,000						
D02 Development Management		8,704,000						
D03 Enforcement		2,783,000						
D04 Industrial & Commercial Facilities		11,222,000						
D06 Community & Enterprise Function		8,533,000						
D08 Building Control		3,828,000						
D09 Economic Development & Promotion		106,623,000						
D11 Heritage and Conservation Services		2,431,000						
Environmental Services								
Purchase of Fleet	purchase of new road sweepers		€ -		Annual	€ 666,660.00	€ 1,202,000.00	
District Heating Project Phase 2	The Project is related to the development and operation of the Dublin District Heating Scheme		€ 304,967.18		up to 2025	€ 1,497,546.28	€ 68,000,000.00	
R139 Clean Up	Clean up of illegally dumped waste. Construction of wall to prevent further illegal dumping and full development of lands by Housing Department.	€ -	€ 79,620.88		2021	€ 97,669.49	€ 6,100,000.00	
E02 Recovery & Recycling Facilities Operations		4,298,000						
E04 Provision of Waste Collection Services		1,433,000						
E05 Litter Management		4,029,000						
E06 Street Cleaning		42,698,000						
E07 Waste Regs, Monitoring & Enforcement		3,378,000						
E08 Waste Management Planning		1,303,000						
E10 Safety of Structures & Places		4,846,000						
E11 Operation of Fire Service		133,976,000						
E12 Fire Prevention		3,233,000						
E13 Water Quality, Air & Noise Pollution		942,000						
E14 Agency & Recoupable Services		1,732,000						
E15 Climate Change & Flooding		612,000						
Recreation & Amenity								
REIMAGING Dublin One	Reimaging D1 is a group of projects including regeneration studies, public realm improvements etc.		€ 119,097		Design and Part 8 in 2021	€ 233,772	€1,333,000.00	Housing Department project
St. James's Graveyard	the restoration of the monuments and wall with the development and implementation of a master plan for the Graveyard.		€ 9,223		Not known subject to funding	€ 469,427	€1,073,007.00	Housing Department Project Project on hold until funding identified to complete
Development of Dalymount Park	The redevelopment of Dalymount Park into a modern municipal stadium with a number of community facilities		€ 99,632		Project Completion Q4 2024	€ 413,196	€35,638,408.00	Dalymount Park Redevelopment is currently primarily funded by Local Funding with an element of government grant funding. The project has received 37.5% government funding from LSSIF for the development phase of the project. This may increase for the construction phase of the project when a further application will be submitted for LSSIF stream 2
Ballyfermot Leisure Centre - Gym Extension	Gym extension and other area refurbishments	€ -	€3,172.73		To be confirmed as delays due to Covid	€3,172.73	€ 614,200.00	gone to Pre Part 8 ech.
UPGRADE CHANGING AREA COOLOCK POOL	UPGRADE CHANGING AREA COOLOCK POOL	€ -	€ -		2019-2021	€4,489.30	€ 600,000.00	Preliminary works only
FINGLAS/TOLKA VALLEY PARK ALL-WEATHER GAA PITCH	FINGLAS/TOLKA VALLEY PARK ALL-WEATHER GAA PITCH		€ 162,314		2021-2022	€ 369,662	€1,200,000.00	
Inchicore Library Refurbishment	The refurbishment and extension of the existing library building, providing universal access.		€ 167,413		Construction should commence upon lifting of government restrictions.	€ 246,383	€1,836,668.00	

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Finglas Library	The change of use and refurbishment of former An Post Sorting Office on Seamus Ennis Road to replace the current library in providing library services for the Finglas Area.	€ -	€ 304,972.49		Part 8 Planning Approval due in May 2021, with construction to begin before y/e. Library to open in early 2022.	€304,972.49	€ 4,500,000.00	
Coolock Library	The refurbishment of the existing library.		€ 318,847		Project testing/defects liability period completed in December 2020.	€ 3,832,469	€3,501,034.00	
Hugh Lane Gallery	Refurbishment of 1930s wing, upgrade of environmental control and security		€ 496,233		Construction to be completed August 2022	€ 1,463,168	€3,190,634.00	
BRICKFIELD PARK PAVILION REDEVELOPMENT AND ALL WEATHER	Construction of a new sports pavilion and 7-sided all weather pitch including ancillary works. Project on hold until funding identified	€ -	€ -		End of 2022 subject to funding	€344,204.14	€ 2,390,000.00	
Bull Island	Ongoing rolling annual programme of minor capital work improvements on Bull Island e.g. upgrading of parking facilities, signage, paths etc.				On going	€ 329,322	€729,212.00	
Mountjoy Square Conservation Plan	Phase 2 Railing Restoration		€ 2,666		Oct 2020 to Jun 2022 (Excl DLP)	€ 278,599	€1,300,000.00	
Chocolate Park Docklands (Renamed Benson Street Park)	New park development		€ 31,956		unknown still at concept	€ 76,008	€1,140,000.00	
Liffey Vale, Liffey Valley Park	Conservation of Liffey Vale House and surrounding gardens etc.		€ 130,961		Stage 3 Q3 2021. Stage 4 Construction Q1 to Q4 2022. Stage 3 Handover Q4 2023	€ 290,420	€4,994,182.00	
Bushy Park Tea Rooms	Construction of a new tearoom and ancillary works.		€ 18,787		2022 subject to funding	€ 180,099	€1,707,221.00	Project on hold until funding identified
Le Fanu Park Playground AKA LE FANU PARK SKATE/BMX AND PLAYPARK	Construction of a skatepark and playground		€ 1,107,199		Defect liability period end June 2021	€ 2,633,320	€1,880,430.00	
ROCKFIELD PARK PADEL/TENNIS PAVILION	Construction of a new tennis pavilion in Rockfield Park. Project will start when funding is identified		€ 1,845		2022 subject to funding	€ 616,073	€1,300,000.00	
Refurbishment of Wolfe Tone Park	Refurbishment, conservation and recognition of the park's history as a graveyard		€ 329,442		Onsite since November - shut down now so will be delayed until Sept/Oct - should finish 2021.	€ 499,943	€1,796,376.00	
UNESCO - Dublin Bay Discovery Centre	To build a Discovery Centre to an international standard to provide a vital role in the understanding, interpretation and protection of the national resource of the Dublin Bay Biosphere		€ 209,256		2017-Sep 2022	€ 863,539	€13,403,944.00	
Merrion Square Tearooms	Tearoom at Merrion Square		€ 126,903		2022	€ 279,173	€3,206,423.00	
Fairview Park Tearooms	Tearoom at Fairview Park		€ -		2022 subject to funding	€ 135,306	€2,313,461.00	
BLESSINGTON STREET BASIN TEAROOMS	Tearoom at Blessington St.	€ -	€ -		2022 subject to funding	€8,610.00	€ 745,000.00	
PEOPLES PARK, BALLYFERMOT	Refurbish the open space adjacent to the Civic Centre into a new improved park for Ballyfermot	€ -	€ 16,680.96		Tenders are back and about to make a recommendation.	€20,038.87	€ 830,000.00	
St. Anne's Tennis & Bowling Green	Tennis and Bowling Green in St. Anne's Park		€ -		2022 subject to funding	€ 35,138	€1,845,763.00	
Bridgefoot Street Park	Construction of a new community park on Bridgefoot Street, Liberties, Dublin 8.		€ 1,096,929		Almost complete when it was shut down due to Covid. Should be open this Summer May/June 2021.	€ 1,247,743	€1,932,319.00	
KILMAINHAM MILL	The mill is to be restored for public / cultural use. A large scale visitor attraction is proposed.		€ 131,342		2019 - 2024	€ 1,798,673	€26,768,810.00	Kilmainham Mill is currently undergoing a programme of enabling works which will make the building, dry, safe and free of asbestos. This will allow DCC to move to the preliminary design phase.
EAMONN CEANNT DEPOT	Upgrade of the existing Eamonn Ceannt Park Depot Building including two single storey extensions and the extension of a boundary wall as well as a new pedestrian gate and relocated vehicular gateway.		€ -		Sept 2020 - Mar 2023	€ -	€1,347,630.00	
Parnell Square Cultural Quarter	The development will involve the construction of a new and innovative Dublin City Library on the site of Colaiste Mhuire on Parnell Square. The new City Library and the existing Hugh Lane Gallery will be connected by a civic plaza, creating a new intercultural district for Dublin and will offer a range of creative, participative and educational spaces and experiences and a new public space that those who live in, work in and visit Dublin can use, engage with and enjoy in the heart of the city		€ 548,241		Unknown at present	€ 2,303,521	€30,000,000.00	The contract between DCC and the Design Team for Parnell Square Cultural Project has been paused since March 2020 for contractual reasons. A contract manager was appointed on behalf of DCC in January 2021 who has not as yet unpaused the contract. Discussions will recommence shortly with the Design Team.
ARTISTS WORKSHOP	Artist Workshops at Bridgefoot Street & Merchants Quay sites	€ -	€ 191,470.43		3-4 years	€213,770.33	€ 10,000,000.00	
DIAMOND PARK UPGRADE	Refurbishment of the park		€ -		Tender package should go out in the next 2-3 months.	€ -	€1,796,376.00	
EAMONN CEANNT PARK PADEL/TENNIS PAVILION	Construction of New Courts		€ -		2021 - Part 8 2022 - Tender & Construction (if Part 8 achieved)	€ -	€530,000.00	

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F01	Leisure Facilities Operations	10,691,000						
F02	Operation of Library & Archive Service	24,463,000						
F03	Outdoor Leisure Areas Operations	23,626,000						
F04	Community, Sport & Recreational Dev	19,802,000						
F05	Operation of Arts Programme	13,381,000						
<b>Agriculture, Education, Health and Welfare</b>								
G04	Veterinary Service	646,000						
G05	Education Support Services	719,000						
<b>Miscellaneous Services</b>								
Accessibility Works & Landscaping Works to Mansion House & Gardens								
	Accessibility Works & Landscaping Works to Mansion House & Gardens	€ -	€ 3,247,20		If Part B approved it is estimated that construction will commence on site in June 2022	€ 3,247,20	€ 508,638.00	
GDPR Security								
	4 year capital expenditure to meet DCC security plan	€ -	€ 356,848		2019-2022	€ 1,092,052	€ 2,000,000.00	
Smart Cities Project								
	DCC Smart City Programme. Supporting innovation initiatives and activities across the city of Dublin through collaboration and the establishment of smart district testbed areas to trial new and emerging technologies in real world environments. Accelerating change to provide more efficient services and promoting new ways of working to improve quality of life in Dublin.	€ -	€ 529,573		Rolling Programme of Works	€ 1,849,823	€ 2,790,070.00	
IS Infrastructure Project								
	Rolling project to support IS infrastructure and Microsoft applications	€ -	€ 2,023,635		2023	€ 4,683,885	€ 7,660,250.00	
Core Implementation								
	Implementation of Integrated HR and Payroll System	€ -	€ 793,287		Sep-21	€ 2,312,412	€ 6,205,000.00	
Design & Construction of a North City Operations Depot Ballymun								
	NCOD is a large scale development that includes an Admin Building; Multi-storey carpark & external parking; workshops; salt barn; central stores; external storage areas; waste compaction & collection areas; Civic Amenity site.	€ -	€ 838,903		19 months from start of construction. Approx. an additional 3 months required for fit-out after construction is complete	€ 2,976,056	€ 74,435,979.00	
H03	Administration of Rates	192,664,000						
H04	Franchise Costs	963,000						
H07	Operation of Markets & Casual Trading	871,000						
H09	Local Representation/Civic Leadership	3,694,000						
H10	Motor Taxation	3,493,000						
H11	Agency & Recoupable Services	14,475,000						
<b>Totals</b>		€ 317,488,000	€ 4,546,493	€ -		€ 12,917,476	€ 93,599,957	

Appendix 1 Project/Programme Inventory:

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
<b>Housing &amp; Building</b>							
Kylemore Road (Family Hub)	Family homeless hub on Kylemore Road D12	€ -	€ -	€ -		€ -	not going ahead
Refurbishment of 3 Homeless Shelters (Dublin Simon)	Refurb of Homeless shelters	€ -	€ -	€ -		€ -	went ahead as other projects
St Brincins Park	Bedsit amalgamation (into 11 no. 1-bed apartments) and community centre refurbishment of existing senior citizen's block to Passive House Standard	€ -	€ 438,137	€ -	completed March 2019	€ 1,473,838	
TEMPORARY SITE COOLOCK	Part of Northern Fringe Project.	€ -	€ -			€ -	Not Proceeding
BALLYMUN HOUSING DEVELOPMENT	Traveller Accomodation	€ -	€ -			€ -	Traveller Accomodation Unit assisted in identifying sites and negotiated with property maintainers to smooth transition from green field to development of property.
Sandymount Castle Court Acq of 2 Apartments AKA "CANON HALL"(SHERIFF ST. UPPER/EAST RD./CHURCH ST EAST)	Acquisition of 4 units for PMVT 2 X NCR & 2 X Sandymount		€ 12,434		works completed 2020	€ 1,484,041	
126-128 Harolds Cross Road	purchase of house		€ -			€ -	Not Proceeding
422 North Circular Road	purchase of house	€ -	€ -			€ -	House not purchased
Kilmore Road	purchase of house	€ -	€ -	€ -		€ 44,319	not going ahead
Rathvilly Park / Virginia Park	Rapid Housing Scheme	€ -	€ 112	€ -	Completed The homes were handed over in 2019.	€ 3,643,902	
Woodbank Drive	Rapid Housing Scheme	€ -	€ 4,583	€ -	Completed The homes were handed over in 2019.	€ 1,033,287	
Elmdale - Cherry Orchard	Rapid Housing Scheme		€ 237,502		Completed The homes were handed over in 2019.	€ 16,076,129	
Mellowes Road Emergency Accommodation	Mellowes road site was identified in 2017 as a potential location for a new homeless facility, to decant single adults from the local Abigail centre.	€ -	€ -	€ -		€ 30,287	A design team was engaged and a number of different proposals were put to the area Councilors. The scheme did not gain traction locally and the site is on the Housing Development programme to develop a senior citizens scheme
St. Mary's Place	St. Marys Abbey	€ -	€ 41,077		not proceeding	€ 32,970	Cross-care informed the DRHE in 2017 of a number of maintenance issues which required attention. A design team was engaged to undertake various surveys and develop an OMC for the works and subsequent capital application to the Department. The OMC was in excess of €1 million and the department refused to fund the works.
BELCAMP GROVE - SITE E	Volumetric housing development		€ 6,846			€ 6,846	Not going ahead
Naas Road - 3 house site AKA Naas Road Project	Traveller Accomodation	€ -	€ -	€ -		€ 32,168	Project shelved due to lack of access to main drainage system
Redevelopment of Buttercup Park	Demolition of 28 houses and construction of 35 new houses with road access.		€ 14,486		Project Completed in 2020	€ 11,907,342	
CV Ballybough Road 2-6	Refurbishment and redevelopment of 7 homes.		€ 431,729		Completed and occupied 2020	€ 3,946,364	

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Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)							
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Tuath - Gallery Quay	Capital Approval of €1.5m for remedial works on existing project. Budget should be €1.5m	€ -	€ 366,451	€ -	works completed 2020	€ 1,632,642	
Priory Hall Security and Miscellaneous Charges AKA PRIORY HALL REMEDIATION	Remediation Works		€ 9,702,323		Completed 2020	€ 33,838,257	
Construction Greendale Community Centre	Construction of a community centre	€ -	€ -	€ -		€ 62,006	Project not going ahead
Sackville Avenue	Housing redevelopment	€ -	€ -			€ 762	Project not going ahead
146-156 Harolds Cross Road Dublin 6W	Purchase of Part V Housing to be used as Social Housing - Units Purchased	€ -	€ 354,728		2020	€ 3,492,379	
CAS (Housing Agency Acquisitions) for Peter McVerry Trust	Acquisition of 4 units for PMVT 2 X NCR & 2 X Sandymount	€ -	€ -	€ -	works completed in 2020	€ 4,330,000	
Dolphins Barn Environmental Improvement Scheme	Public Realm Improvements	€ -	€ -	€ -		€ -	Reduced scope below €100k
Cork Street Environmental Improvement Scheme	Public Realm Improvements	€ -	€ -	€ -		€ -	Reduced scope below €100k
<b>Road Transportation and Safety</b>							
Hanover Street East	Realignment of Road at junction with Cardiff Lane	€ -	€ 0.00			€ -	Completed by Contractor no cost to DCC
LED Improvement Scheme	Upgrade of existing lights to LED		€ 16,606		Completed	€ 2,125,354	
Docklands Pedestrian & Cyclist Bridge - North Wall Quay	Pedestrian and Cycle Bridge at North Wall Quay		€ 190,849		Completed Dec 2020	€ 1,586,067	
<b>Water Services</b>							
<b>Development Management</b>							
Iveagh Market (20-27 Francis Street)	No works by DCC, due to legal proceedings		€ -		n/a	€ 1,064,126	No longer DCC Lord Iveagh took back ownership of site in Dec 2020
Dublinbikes Phase 3 Expansion	Grangegormon Expansion		€ -		May-20	€ 1,570,052	Recently Ended 2018 but then additional stations added in 2019. Last station completed in May 2020
<b>Environmental Services</b>							
<b>Recreation &amp; Amenity</b>							
Ballyfermot Leisure Centre - New Pitch	6 PITCHES FULLY REFURBISHED		€ 168,812		completed 2020	€ 583,338	
St. Audeons Park Refurbishment	Refurbishment of Park	€ -	€ 62,423.00		completed 2020	€ 779,936.00	
CHRISTCHURCH GROUNDS PHASE 2	Upgrade of Grounds at Christchurch Cathedral		€ -			€ -	Project revised and scaled down to 260k
MUNICIPAL ROWING CENTRE EXTENSION	The extension, reconfiguration and refurbishment of the Municipal Rowing Centre Islandbridge. This will involve the construction of a first floor extension to the existing building, a complete refit / refurbishment of the existing building to meet Fire and Safety requirements	€ -	€ -			€ -	Project revised and scaled down to €350,000
BELCAMP ALL WEATHER PITCH	Construction of new all weather pitch		€ -			€ -	Project revised and scaled down to €150,000.
<b>Miscellaneous Services</b>							
<b>Totals</b>		€ -	€ 10,862,195	€ -		€ 71,067,139	

## Appendix 2: Completed Checklists

### Dublin City Council

**Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.**

	<b>General Obligations not specific to individual projects/programmes.</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	3	
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	3	
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	3	Governance Guidelines have been produced and are available to all staff on DCC intranet
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	3	
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	
Q 1.6	Have recommendations from previous QA reports been acted upon?	2	
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	

Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	
Q 1.9	Is there a process in place to plan for ex post evaluations? Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.	2	DCC Governance procedures have been in place since 2015. A key part of these procedures is the carrying out of post project reviews at the completion of projects.
Q 1.10	How many formal evaluations were completed in the year under review? Have they been published in a timely manner?	N/A	4 post project reviews were carried out for projects in 2020 in line with the DCC Governance procedures. These projects were less than €20 million in value and do not meet the criteria requiring publishing of project reviews.
Q 1.11	Is there a process in place to follow up on the recommendations of previous evaluations?	3	A DCC Project Manager Network is in place since 2018. This facilitates communication between the Corporate Project Governance Board, the Corporate Project Support Office and Project Managers corporately. One of the key functions of the network is the communication of lessons learned and identification of areas of improvement.
Q 1.12	How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?	N/A	

**Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.**

	<b>Capital Expenditure being Considered – Appraisal and Approval</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	2	DHLGH until recently required a capital appraisal & a cost effectiveness analysis. SAR are being produced for all recent projects.
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date?  Have steps been put in place to gather performance indicator data?	3	
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	
Q 2.9	Was the evidence base for the estimated cost set out in each business case?  Was an appropriate methodology used to estimate the cost?  Were appropriate budget contingencies put in place?	3	
Q 2.10	Was risk considered and a risk mitigation strategy commenced?  Was appropriate consideration given to governance and deliverability?	2	Some improvement necessary

Q 2.11	Were the Strategic Assessment Report, Preliminary and Final Business Case submitted to DPER for technical review for projects estimated to cost over €100m?	N/A	No projects over €100m at this stage
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	3	
Q 2.13	Were procurement rules (both National and EU) complied with?	3	
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	
Q 2.15	Were State Aid rules checked for all support?	3	
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	3	
Q 2.18	Was approval sought from Government through a Memorandum for Government at the appropriate decision gates for projects estimated to cost over €100m?	N/A	

**Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.**

	<b>Current Expenditure being Considered – Appraisal and Approval</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 3.1	Were objectives clearly set out?	3	
Q 3.2	Are objectives measurable in quantitative terms?	3	
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	
Q 3.4	Was an appropriate appraisal method used?	3	
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	3	
Q 3.6	Did the business case include a section on piloting?	N/A	
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	N/A	
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	N/A	
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	N/A	
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	3	
Q 3.11	Was the required approval granted?	3	
Q 3.12	Has a sunset clause been set?	N/A	
Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	3	
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current	3	

	expenditure programme which will allow for a robust evaluation at a later date?		
Q 3.15	Have steps been put in place to gather performance indicator data?	3	

**Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.**

	<b>Incurring Capital Expenditure</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	3	
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	Whilst budget and timeframes were monitored revised targets had to be set.
Q 4.7	Did budgets have to be adjusted?	3	Ongoing monitoring and adjustment as appropriate
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	3	
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	3	On-going review and monitoring of all schemes and their viability.

Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	3	
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	3	
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	3	

**Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.**

	<b>Incurring Current Expenditure</b>	<b>Self- Assessed Compliance Rating: 1 -3</b>	<b>Comment/Action Required</b>
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	<ul style="list-style-type: none"> <li>• Annual Statutory Budget process</li> <li>• Corporate plan</li> <li>• Service plans</li> <li>• PMDS / Team Development Plans</li> <li>• Risk Management</li> <li>• SLA Agreements/Annual service plans which include KPI's</li> </ul>
Q 5.2	Are outputs well defined?	3	<ul style="list-style-type: none"> <li>• National KPI's</li> <li>• Dublin City Council KPI's</li> <li>• Team Development plans(TDP) &amp; Personal Development plans (PDP) targets</li> <li>• SLA Targets</li> </ul>
Q 5.3	Are outputs quantified on a regular basis?	3	<ul style="list-style-type: none"> <li>• Quarterly budget monitoring and reporting</li> <li>• Quarterly reporting to DHPLG on Payroll, Borrowings, Capital &amp; Revenue Income and Expenditure, Debtors and GGB</li> <li>• Strategic Policy and Area Committees reporting</li> <li>• Half yearly review of TDP and PDP/Monthly Monitoring</li> <li>• Annual Report</li> <li>• KPI's</li> <li>• Department Statistical Returns</li> <li>• Regional Steering Group</li> <li>• LGMA</li> </ul>
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	3	<ul style="list-style-type: none"> <li>• Procurement monitoring</li> <li>• Shared services review</li> <li>• Internal and External auditors</li> <li>• Quarterly budget reporting</li> <li>• Planned services / function reviews</li> <li>• Monthly meetings</li> </ul>

Q 5.5	Are outcomes well defined?	3	<ul style="list-style-type: none"> <li>• Targets are defined in the Annual Budget, Corporate Plan, Service Plans and Team plans</li> <li>• Annual plans</li> </ul>
Q 5.6	Are outcomes quantified on a regular basis?	3	<ul style="list-style-type: none"> <li>• Annual Report</li> <li>• Annual Budgets</li> <li>• Quarterly Budget Monitoring</li> <li>• SPC reporting</li> <li>• Audit Committee</li> </ul>
Q 5.7	Are unit costings compiled for performance monitoring?	3	<ul style="list-style-type: none"> <li>• Budget Monitoring</li> <li>• KPI's</li> <li>• Unit Costing where appropriate</li> </ul>
Q 5.8	Are other data compiled to monitor performance?	3	<ul style="list-style-type: none"> <li>• TDP/PDP</li> <li>• VFM</li> <li>• All relevant matrix and reviewed</li> </ul>
Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	3	<ul style="list-style-type: none"> <li>• Combination of all above</li> <li>• Formal reviews of some of DCC Departments / functions</li> <li>• Reports and Team Meetings</li> </ul>
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	3	<ul style="list-style-type: none"> <li>• External review is part of sectoral efficiency programme</li> <li>• European evaluation</li> </ul>

<sup>1</sup> Evaluation proofing involves checking to see if the required data is being collected so that when the time comes a programme/project can be subjected to a robust evaluation. If the data is not being collected, then a plan should be put in place to collect the appropriate indicators to allow for the completion of a robust evaluation down the line.

**Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.**

	<b>Capital Expenditure Recently Completed</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 6.1	How many Project Completion Reports were completed in the year under review?	3	4 post project reviews were carried out for projects in 2020 in line with the DCC Governance procedures.
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	
Q 6.3	How many Project Completion Reports were published in the year under review?	N/A	
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	3	2 ex post evaluations were completed
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	1	Not published
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	2	Yes lessons were learnt and disseminated internally
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	1	Carried out internally
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	N/A	

**Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.**

	<b>Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued</b>	<b>Self-Assessed Compliance Rating: 1 - 3</b>	<b>Comment/Action Required</b>
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	
Q 7.7	Were changes made to the organisation's practices in light of lessons learned from reviews?	N/A	

Notes:

- ❖ The scoring mechanism for the above checklists is as follows:
  - Scope for significant improvements = a score of 1
  - Compliant but with some improvement necessary = a score of 2
  - Broadly compliant = a score of 3
  
- ❖ For some questions, the scoring mechanism is not always strictly relevant. In these cases, it is appropriate to mark as N/A and provide the required information in the commentary box as appropriate.

- ❖ The focus should be on providing descriptive and contextual information to frame the compliance ratings and to address the issues raised for each question. It is also important to provide summary details of key analytical outputs covered in the sample for those questions which address compliance with appraisal/evaluation requirements i.e. the annual number of appraisals (e.g. Cost Benefit Analyses or Multi Criteria Analyses), evaluations (e.g. Post Project Reviews). Key analytical outputs undertaken but outside of the sample should also be noted in the report.