



## **Multi Annual Work Programme of the Finance SPC 2019 to 2024**

<b>Item</b>	<b>Issue</b>	<b>Priority</b>
1	The Finance SPC will examine how changing retailing and digital trends might impact on DCC and consider policy recommendations that would secure the best outcome for Dublin City.	
2	This committee will gain an understanding of the Local Government Rates and Other Matters Act 2019, including opportunities and threads it presents to DCC.	
3	This committee will make contributions to the development of rating policy regarding environmental factors around Climate Action Plan and Biodiversity and will recommend policies to assist businesses.	
4	This committee will develop and support a campaign for sustainable local government funding, involving stakeholders across the local government sector and business.	
5	As appropriate to the committee's scope, the committee will, as a work programme item, review NOAC reports and make policy recommendations when necessary.	
6	The committee will develop clear unambiguous communication to services users on DCC's resource allocation.	
7	The SPC will consider monitoring systems for legislation going through the Dail.	
8	The Finance SPC will periodically review, as a work programme item, all debt areas including Commercial Rates, housing rents, housing loans, development contributions and government debtors.	
9	The SPC will receive presentations, as a work programme item, of reports on high level efficiency reviews in either Dublin City Council or Dublin local authorities in general.	
10	The SPC will monitor the development of information sharing initiatives and inter local authority networks.	
11	This committee will, consider the feasibility of the introduction of participatory budgeting on a pilot basis.	
12	This committee will, as a work programme item, examine opportunities to implement social based procurement related initiatives.	
13	The SPC will examine regeneration financing options.	
14	The SPC will propose to Government the supporting framework for the introduction of a transient visitor levy (TVL) should be provided	
15	The SPC will examine the feasibility of using crowdfunding for DCC capital projects opportunities and aligning crowd funded projects to social enterprise opportunities.	



## Item 1

**The Finance SPC will examine how changing retailing and digital trends might impact on DCC and consider policy recommendations that would secure the best outcome for Dublin City.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Consideration of the CCMA Research re Impact on e-Retailing on Local Authorities	IBEC CCMA
Objective 5: Sustainable local government funding	Hold a joint meeting with the Economic Development and Enterprise SPC to consider useful actions for DCC	Dublin Chamber of Commerce
Objective 6: Community Development	Make policy recommendations to the City Council on e-retailing opportunities and the physical trading environment	Dublin Docklands Forum Economic Development & Enterprise SPC Economic Development Department DublinTown ICTU
Item specific Objective: to maximise e-retailing trading opportunities and support adaptations of the physical trading environment to meet emerging demand patterns		



## Item 2

**This committee will gain an understanding of the Local Government Rates and Other Matters Act 2019, including opportunities and threads it presents to DCC.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Presentation of aspects of rating legislation as enacted. This may involve multiple presentations as very little of the legislation is in place to date.	IBEC CCMA
Objective 5: Sustainable local government funding	Make policy recommendations to the City Council on the application of the measures provided in the new Act.	Dublin Chamber of Commerce Dublin Docklands Forum Valuation Office DoHP&LG ICTU Sectoral Stakeholders as they arise
Item specific Objective: to secure an understanding of the impact of the new rating legislation on Dublin City both from the perspective of the elected member and the business community		



### Item 3

**This committee will make contributions to the development of rating policy regarding environmental factors around Climate Action Plan and Biodiversity and will recommend policies to assist businesses.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Presentation of proposals  Consultation and engagement with Business groups	IBEC CCMA Dublin Chamber of Commerce Dublin Docklands Forum Valuation Office ICTU DoHP&LG Sustainable Energy Authority of Ireland Codema Environment and Transportation Department Possible other stakeholders
Objective 5: Sustainable local government funding	Make policy recommendations to the City Council relating to potential changes for DCC and businesses	
Objective 6: Community Development	Gender proofing  Poverty Proofing  Child equality	
<p>Item specific Objective: to influence and contribute the debate and outcome of rating policy regarding Climate Change and environmental factors so that businesses have a clear understanding of the new changes and Dublin City progresses an environmental agenda.</p>		



#### Item 4

**This committee will develop and support a campaign for sustainable local government funding, involving stakeholders across the local government sector and business.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Convene a seminar to debate local government funding  Carry out a public consultation process  Presentation of outcome of seminar and consultation	IBEC  ICTU  CCMA
Objective 5: Sustainable local government funding	Make policy recommendations to the City Council relating to changes sought in government policy	Dublin Chamber of Commerce  Dublin Docklands Forum  DoHP&LG  Universities  International Dimension  Other Dublin Local Authorities
Item specific objective: to raise the profile and understanding of a sustainable funding model to support local government services, articulating the needs of Dublin City, alongside those of rural authorities.		



## **Item 5**

**As appropriate to the committee's scope, the committee will, as a work programme item, review NOAC reports and make policy recommendations when necessary and relevant.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Develop an understanding of the work programme of DCC's Audit Committee with regard to NOAC reports  Receive presentations on service issues addressed in NOAC reports which the SPC wishes to focus on	Audit Committee  Operational Departments  Internal Audit Unit
Objective 3: Securing quality of service and value for money	Make policy recommendations when appropriate to the City Council relating to issues raised in NOAC reports	ICTU
Item specific objective: to explore further issues raised in NOAC reports to improve the efficiency of DCC services		



## Item 6

**The committee will develop clear unambiguous communication to services users on DCC's resource allocation.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Development of a working group within the Council to develop this agenda item  Accessible communication for citizens with hearing and visual impairments	All Departments  ICTU  List of stakeholders to be provided by Cllr Neasa Hourigan
Objective 3: Securing quality of service and value for money		
Objective 6: Community Development		
Item specific objective: to provide clear communication on DCC's resource allocation to build trust and strengthen transparency		



## Item 7

**The SPC will consider monitoring systems for legislation going through the Dáil**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Establish the practice 'as is' and agree the required 'to be' practice  Gain an understanding of options available  Make a policy recommendation to the City Council of a monitoring system for legislation coming through the Dáil	Chief Executive's Department  CCMA  Other Local Authorities  Houses of the Oireachtas  IS Department  ICTU
<b>Item Specific Objective: to ensure that the SPC and City Council are fully informed of forthcoming legislative changes</b>		





### **Item 8**

**The Finance SPC will periodically review, as a work programme item, all debt areas including Commercial Rates, housing rents, housing loans, development contributions and government debtors.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Review of Year End Debtors Collection Review of Year End Rates Collection Review of any specific debt collection in detail	All income raising Departments
Objective 2: Review of collection of debts due to Dublin City Council	Make policy recommendations to the City Council on debt collection measures	
Item specific Objective: to ensure that the SPC is satisfied that all debts are collected promptly and in full		



### Item 9

The SPC will receive presentations, as a work programme item, of reports on high level efficiency reviews in either Dublin City Council or Dublin local authorities in general.

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Development of an information sharing network across the Dublin local authorities  Review reports of the Transformation Unit as relevant	Transformation Unit  CCMA  Dublin Local Authorities  ICTU
Objective 3: Securing quality of service and value for money		
Item specific objective: to support efficiency gains in DCC		



## Item 10

**The SPC will monitor the development of information sharing initiatives and inter local authority networks**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Review existing information sharing channels and networks  Consider mechanisms to improve efficacy of information sharing	All DCC Departments  All Local Authorities  CCMA
Objective 3: Securing quality of service and value for money		
Item specific Objective : to be fully aware of developments in other local authorities which may be beneficial to DCC		



## Item 11

**This Committee will, consider the feasibility of the introduction of participatory budgeting on a pilot basis.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 1: Transparency, accountability and governance in expenditure and resourcing	Review practice in other local authorities and jurisdictions  Develop working group with Area Managers and Area Committees	Other local authorities in Ireland and elsewhere  Area Managers  Area Committees  ICTU
Objective 3: Securing quality of service and value for money		
Objective 6: Community Development		
Item Specific Objective: to increase engagement with and strengthen the democratic process		



## Item 12

**This committee will, as a work programme item, examine opportunities to implement social based procurement related initiatives.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 3: Securing quality of service and value for money	Gain an understanding of the options available as social based procurement related initiatives  Trial options on a pilot basis where possible	Central Procurement Unit  OGP
Objective 4: Promote social and economic prosperity	Make policy recommendations to the City Council on the use of social based procurement related initiatives	All DCC Departments  ICTU
Objective 5: Sustainable local government funding		
Objective 6: Community Development		
Item Specific Objective: to maximise the social content of procurement		



### **Item 13**

**The SPC will examine regeneration financing options.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 3: Securing quality of service and value for money	Identify regeneration options  Consider the Business Case for each option  Review financing options  Make a policy recommendation to the City Council on the use financing of regeneration projects	EIB  Council of Europe Development Bank
Objective 4: Promote social and economic prosperity		HFA  DoHP&LG
Objective 5: Sustainable local government funding		Economic and Development SPC  Economic Development Department
Objective 6: Community Development		ICTU



## Item 14

**The SPC will propose to Government the supporting framework for the introduction of a Transient Visitor Levy (TVL) should be provided**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Gain an understanding of the process undertaken recently by Edinburgh City Council and the Scottish Government  Conduct a public consultation / market research exercise to establish the support for a Transient Visitor Levy (TVL)	DoHP&LG  Edinburgh City Council  IBEC
Objective 5: Sustainable local government funding	Engage with interested stakeholders  Make a policy recommendation to the City Council on the appropriate model of TVL for Dublin and also the required legislative change required	Dublin Chamber of Commerce  Dublin Docklands Authority  Fáilte Ireland  Irish Hotel Federation  Other Dublin Local Authorities  ICTU
<p>Item Specific Objective: to ensure that feasibility of the implementation of a Transient Visitor Levy is fully explored and that a workable model is developed which will contribute to and support the tourism industry in Dublin</p>		



## Item 15

**The SPC will examine the feasibility of using crowdfunding for DCC capital projects opportunities and aligning crowd funded projects to social enterprise opportunities.**

Objective of Finance SPC Terms of Reference	Possible Actions 2020	Other Stakeholders
Objective 4: Promote social and economic prosperity	Gain an understanding of successes and failures with crowdfunding by other public bodies	UK Local Authorities who have used crowdfunding
Objective 5: Sustainable local government funding	Conduct a public consultation / market research exercise to establish the likely participation in a crowdfunding initiative	Crowdfunding platforms Social Enterprise Operators
Objective 6: Community Development	Make a policy recommendation to the City Council on the appropriate use of crowdfunding as a funding stream Initiate a pilot crowdfunding project	Dublin City LEO CRES Department ICTU
Item specific Objective: to ensure that Dublin City Council makes maximum advantage of all funding options and in doing so supports social enterprise initiatives		