

Quality Assurance Report for 2025

Dublin City Council

Submitted to the National Oversight and Audit Commission in compliance with the Public Spending Code




Comhairle Cathrach
Bhaile Átha Cliath
Dublin City Council

29th May 2026

Certification

This Quality Assurance Report reflects Dublin City Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibilities.

A handwritten signature in dark ink, appearing to read 'Richard Shakespeare', with a horizontal line underneath it.

Richard Shakespeare
Chief Executive

Dublin City Council

29th May 2026

Contents

- 1.0 Introduction**

- 2.0 Expenditure Analysis**
 - 2.1 Project/Programme Inventory**
 - 2.2 Summary of procurements in excess of €10m**

- 3.0 Assessment of Compliance**
 - 3.1 Checklists & Findings**
 - 3.2 In-depth Check**

- 4.0 Addressing Quality Assurance Issues**

- 5.0 Conclusion**

- Appendix 1 Project/Programme Inventory**
- Appendix 2 Completed Checklists**

Executive summary

This report presents Dublin City Council's assessment of compliance with the Public Spending Code for 2025, prepared in line with the required Quality Assurance process. The review covers over 400 projects and programmes with an aggregate value exceeding €7bn and finds that the Council is broadly compliant with PSC requirements. Governance, appraisal, procurement and oversight arrangements are generally well established and operate effectively, supported by the work of CPGB and CPSO. The QA process, including checklist completion and in-depth reviews, identified some areas requiring improvement. Actions to address these are ongoing through existing governance structures. Overall, the report reflects a strong level of compliance with a continued focus on strengthening project appraisal and evaluation.

1.0 Introduction

Dublin City Council has completed this Quality Assurance (QA) Report as part of its ongoing compliance with the Public Spending Code (PSC). The Public Spending Code aims to ensure that the State achieves value for money in the use of public funds.

The report presents the results of each of the 5 steps of the QA process, as set out below, and aims to gauge the extent to which the Council is meeting the obligations set out in the Public Spending Code.

The Guidance Note issued to the Local Government Sector by the Finance Committee of the County and City Management Association has been used to complete the QA process in Dublin City Council.

The Quality Assurance process consists of 5 steps:

- **Step 1** – Drawing up the inventories of projects/programmes at different stages of the Project Life Cycle that have a total project cost in excess of €500,000. The three sections of the inventory are expenditure being considered, expenditure being incurred and expenditure recently ended.
- **Step 2** – Publish summary information on the City Council’s website of all procurements in excess of €10m, related to projects in progress or completed in the year under review.
- **Step 3** - Completion of the 7 checklists contained in the Public Spending Code in respect of expenditure at the different stages. One of each checklist per Local Authority is required. Checklists are not required for each project/program.
- **Step 4** – A more in-depth check of a small number of projects / programs based on criteria established within the Public Spending Code.
- **Step 5** – Completion of a report for the National Oversight and Audit Commission (NOAC) which will be generated through compliance with steps 1 to 4 and to be submitted by the end of May in respect of the previous year.

2.0 Expenditure analysis

2.1 Project/Programme Inventory

The Project Inventory sets out the list of all projects with activity in 2025, and which have a total project life cost of €500,000 or more. As specified in the *PSC QA Requirements Guidance Note for the Public Sector*, capital projects which have been listed in previous PSC reports in the expenditure being incurred category remain in this category year on year until the project is complete. The inventory is broken down into capital and current expenditure and consists of three categories:

- Expenditure being considered
- Expenditure being incurred
- Expenditure recently ended

The complete inventory is contained in **Appendix 1**.

The Inventory contains 408 projects across the three categories and is comprised of a total value of €7,237,708,632. The inventory was compiled using the format recommended in the PSC and in the guidance note from the CCMA. The list contains relevant services from the Council's Annual Financial Statement 2025 in respect of the current expenditure and a list of relevant capital projects/programs extracted from the Council's Financial Management System, with information verified by project owners, for capital expenditure.

Summary of Project Inventory 2025

Number of Projects by Category

	Expenditure Being Considered	Expenditure Being Incurred	Expenditure Recently Ended	Total
Current Expenditure	0	57	0	57
Capital Expenditure	68	253	30	351
Total	68	310	30	408

Projects by Cost

	Expenditure Being Considered	Expenditure Being Incurred	Expenditure Recently Ended	Total
Current Expenditure	€0	€1,515,393,000	€0	€1,515,393,000
Capital Expenditure	€452,064,235	€5,075,435,149	€194,816,248	€5,722,315,632
Total	€452,064,235	€6,590,828,149	€194,816,248	€7,237,708,632

2.2 Summary of Procurements in excess of €10m

In compliance with Step 2 of the QA process, there were 44 procurements in excess of €10m which relate to projects which are included on the Inventory for 2025.

Of these 43 procurements were already listed and have been updated to reflect transactions in 2025.

All this information can be found on the DCC website at the following location;
<http://www.dublincity.ie/PublicSpendingCode> along with a copy of this report.

3.0 Assessment of Compliance

3.1 Checklists and Findings

Step 3 of the Quality Assurance process involved the compilation of a number of checklists, seven in total.

Checklist 1: General Obligations not specific to individual projects.

Checklist 2: Capital Projects under consideration.

Checklist 3: Current Expenditure programs under consideration.

Checklist 4: Capital Expenditure programs incurring expenditure

Checklist 5: Current Expenditure programs incurring expenditure

Checklist 6: Capital Expenditure programs recently ended.

Checklist 7: Current Expenditure programs recently ended.

The completed checklists for Dublin City Council are contained in **Appendix 2**.

The checklists were completed based on checklists returned for a random selection of projects under each of the 3 categories, where appropriate, explanatory comments are provided, in addition to self-assessed scores.

For both capital and current expenditure, the checklists indicate a satisfactory level of compliance with the requirements of the PSC and there are indications that there is scope for further improvement in certain aspects. No serious issues or concerns were evident during the completion of this step of the QA process.

Checklist 1 indicates a high level of compliance with the PSC in terms of provision and development of appropriate guidelines and awareness in the organisation, with the addition of the corporate governance structure for capital project expenditure and a Project Manager Network.

In relation to capital expenditure, **Checklist 2 and 4** shows a high level of compliance with the code and identifies some improvements necessary for keeping within financial budgets and time schedules. It is expected that improvements will continue and lead to broad compliance with the code. **Checklists 6** shows a satisfactory level of compliance. Improvements are still required regarding ex-post evaluations, and these are being addressed through the corporate governance structure for capital projects, revised guidelines and the Corporate Project Support Office and related Project Manager Network.

3.2 In-depth Check

The PSC – QA requirements state that the value of projects selected for in-depth review each year should be at least 1% of the total value of revenue and 5% of the total capital value on the project inventory and can be achieved over a 3 year period. It also states that over a 3-5 year period all stages of the project life cycle and every scale of project should have been included in the in-depth check. The Internal Audit Unit addressed these requirements for 2025 by conducting in-depth checks into three capital projects.

- | | |
|---|----------------|
| • In-depth check of Grow College Green | Capital |
| • In-depth check of Cromcastle Court & Old Coalyard Project | Capital |
| • In-depth check of Oscar Traynor Road | Capital |

Grow College Green Project is a project currently at stage (ii)a-Preliminary Design in parallel with stage (ii)b Planning Stage. Q2 2026 will aim for submission of the Planning Application and Preliminary Business Case. The Grow College Green project involves the upgrade of the primary civic space in Dublin City Centre covering an area of 17,000m². The objectives of this project are to provide a world-class, multifunctional public space to complement the adjacent historical buildings, create a safe cycle area by removing vehicular traffic and creating a high-quality, pedestrian priority space. The estimated overall budget is €80,000,000.

Cromcastle Court & Old Coalyard Project The purpose of this project is to regenerate a complex of three four-storey apartment blocks at Cromcastle Court spanning 1.28 hectares and approximately 0.38 hectares at the Old Coalyard site both located in Coolock, Dublin 5, for the purpose of delivering 152 social housing units. The Preliminary Business Case (PBC) was developed in accordance with the Infrastructure Guidelines in September 2025. The current estimated cost of the project is € €85m taking inflation, delivery in 2029.

Oscar Traynor Road Project The purpose of this project is to deliver 850 new homes, including social, cost rental, and affordable purchase options. 42 homes have certificates of compliance and are now being occupied, with transfers continuing. The current estimated cost of the project is €16.8m for DCC. delivery in 2028.

The overall objective of the audits was to ascertain if the management of the spending followed the Public Spending Code (PSC). Formal reports on the in-depth reviews have been completed and submitted to the Chief Executive.

Based on the audit work performed within the agreed scope of the review, it is considered that the structures and processes that DCC has put in place in respect of its management of the **Grow College Green** project provide **Satisfactory** assurance in relation to conformance with the PSC/ Infrastructure Guidelines 2023.

6 recommendations in total were made in the review of the project, all categorised as **medium** in priority. The Chief Executive has indicated that he agrees with the overall rating. He has accepted the recommendations contained in the Internal Audit report as follows;

1. There have been significant changes in project timelines from those first envisaged due to several independent factors. Recommend the final execution plan should include adequate contingency time for reasonable delays and there should be ongoing evaluation against these project timelines with any delays being supported by reasonable explanation.
2. While the Grow College Green project has set out its objectives within the SAR, they do not address the requirement to be expressed in SMART terms. Recommend that in drafting the Final

Preliminary Business Case (PBC), adequate details are provided to ensure the project objectives are SMART and adhere to the Transport Appraisal Framework (TAF) requirements. `

3. Although a wide range of possible KPIs linked to objectives have been identified in the Draft Options Selection report April 2025, the review indicated that the skeleton PBC relies on the Project Logic Path Model to establish its KPIs. The Options Selection report has a more detailed approach to aligning the project objectives to measurable outcomes, which align to TAF. The use of these KPIs would ensure the ability for full post project evaluation. Recommend updating the PBC to include the KPI's established within the Options Selection Report to improve measurability of project outcomes.
4. Most of the Risk Register action owners are related to a department or contractor. This presents the opportunity for risks to have unclear action owners responsible for their management. Recommend the risk register details the specific person/role who is responsible as an action owner.
5. Several risks on the Risk Register have not been updated in a year. Recommend regular maintenance of the Risk Register to ensure only live risks are detailed on the register.
6. The risk register is detailed and lengthy. Many risks relate to future stages of the project. Recommend the risk register should be updated to order risk by stage and display the risks related to the current stage.

The overall finding for the **Cromcastle Court & Old Coalyard** project is that the structures and processes that the Council have put in place in respect of its management of the project provide satisfactory assurance in relation to the achievement of system objectives. The rating of **Satisfactory** was given.

2 recommendations in total were made (both of medium priority). The Chief Executive has indicated that he agrees with the overall rating. He has accepted the recommendations contained in the Internal Audit report as follows;

1. Long-term operational benefits are not explicitly measured or monitored. Without defined metrics and post-completion monitoring, these strategic benefits may not be realized or reported, limiting the ability to assess the full value of the project. Recommend the development of a comprehensive benefit realisation plan that sets measurable indicators across social, environmental, and operational dimensions, defines reporting timelines, and assigns clear accountability to responsible stakeholders, ensuring that both short-term KPIs and long-term outcomes are systematically tracked and reported.
2. The current sustainability strategy provides a broad overview but could be strengthened with more detailed information on energy performance, environmental impact, and long-term operational efficiency. Recommend that DCC management enhances the sustainability strategy by including clear performance indicators, targets for energy use and emissions, and guidance for evaluating long-term operational efficiency, supported by defined reporting and accountability mechanisms. Also recommend that there is some risk associated with construction should be considered in the risk register.

Based on the audit work performed within the agreed scope of the review, it is considered that the structures and processes that DCC has put in place in respect of its management of the **Oscar Traynor Road project** provide Limited assurance in relation to the achievement of PSC objectives. The rating of **Limited** was given.

4 recommendations in total were made (one of **high** priority and three of **medium** priority). The Chief Executive has indicated that he agrees with the overall rating. He has accepted the recommendations contained in the Internal Audit report as follows;

1. The project has experienced revisions during the construction phase due to remediation works, regulatory intervention and changes to construction sequencing. These changes have resulted in delays to elements of the project schedule. The Senior Executive Engineer has advised that it will not impact on the overall completion date. Recommend a) Establishing clear reporting mechanisms to track progress against project milestones and identify potential delivery risks at an early stage and b) Ensuring that project delivery schedules incorporate realistic contingency allowances and are formally updated and approved where material changes arise (*priority: medium*);
2. A project risk register has been developed, but was last updated in 2025, and is therefore likely to be out of date. Recommend a) Ensuring that the project risk register is reviewed and updated regularly throughout the project lifecycle b) Establishing a clear and transparent risk scoring methodology for the “Risk Probability, “ Risk Impact” and “Risk Factor” (overall rating) c) Ensuring that all columns within the risk register are completed. (*priority: High*);
3. A formally approved Economic and Financial Analysis reflecting the current scope of the project was not available at the time of review. This represents a gap in documentation, rather than a complete absence of appraisal activity. Recommend a) Complete and formally approve the Final Business Case (FBC) b) Ensure it includes an up-to-date economic and financial appraisal c) Document and clearly link the updated appraisal to previous analyses demonstrating how key assumptions have evolved d) Establish a formal approval and governance trail for the FBC (*priority: Medium*).
4. The project does not currently have a defined set of Key Performance Indicators (KPI’s) to evaluate whether the project has achieved its intended outcomes. There is also no formal Benefits Realisation Plan established for the project. Without these, it will be difficult to assess whether the project has achieved its intended outcomes upon completion. Recommend a) Formalising a data audit framework that clearly sets out the data required to support a full evaluation of the project at completion b) Developing a set of clearly defined KPIs aligned to the project’s stated objectives c) Preparing a formal Benefits Realisation Plan (*priority: Medium*).

4.0 Addressing Quality Assurance Issues

Formal Capital Project Governance procedures were implemented in Dublin City Council in 2017.

A capital project governance structure is now in place where a Corporate Project Governance Board supported by a Corporate Project Support Office provides oversight of capital projects across the organisation. Improved capital project approval and monitoring processes are in place.

The Corporate Project Support Office provides support and guidance for capital projects and encourages compliance with the PSC.

The recommendations of the In-depth checks have been incorporated as appropriate into the Project Governance processes within DCC.

A training programme is delivered to Project Managers on an ongoing basis. “Project Manager Network” events generally take place two to three times a year which focus on compliance with the PSC, Capital Project Governance and sharing “lessons learned.

5.0 Conclusion

The City Council has completed the necessary steps in the QA process and has prepared the required Inventory showing all relevant expenditure. There was one new procurement in excess of €10m requiring publishing for 2025, with two completed in 2024 therefore there are a total of 44 being published in 2025.

The PSC QA Report for 2024 has been published on the website.

The PSC QA Report for 2025 will also be published on the website in due course. The checklists and in-depth checks have demonstrated a satisfactory level of compliance with the Public Spending Code. Areas for improvement identified in this report will be incorporated into the project governance within the organisation and progress monitored so as to ensure high compliance with the PSC within the City Council.

Appendix 1

Expenditure being Considered - Greater than €0.5m (Capital and Current)							
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Housing & Buildings							
GRAND CANAL BASIN, DUBLIN 8 (FORMER HALTING SITE).	New housing built - to provide 108 units	€ -	€ -	€ -		€ 57,620,420	
SARFIELD ROAD/SARFIELD LAND PROJECT	176 units in three blocks	€ -	€ -	€ -	2030 delivery, pending agreement being reached on land with SoDP	€ 68,124,073	HoT's - in negotiation with the Sons of Divine Providence. Brief being prepared to procure services for an Integrated Design Team.
BERRYFIELD	Construction of 10 units comprising 6 houses & 4 apartments	€ -	€ -	€ -	Practical Completion due 2028	€ 5,878,949	Part 8 Submission pending
POTENTIAL FUTURE PART V ACQUISITIONS	Provisional allowance in the 2025-2026 Budget to indicate the future Part V's without any specific sites being listed. As sites are identified and as costs begin to accrue new centres are opened for each individual development.	€ -	€ -	€ -	2026	€ 37,500,000	Potential acquisition of 75 properties @ approx. €500k per unit in 2026. This figure has decreased from €58m to €37.5m due to AHBs acquiring Part V units
SARFIELD ROAD, OLV CENTRE , BALLYFERMOT	Construction of 6 units	€ -	€ -	€ -	Q2 2027 delivery	€ 2,108,643	
MOOREHAVEN	Acquisition of 8 units	€ -	€ -	€ -	Q1 2027 delivery	€ 2,266,962	Acquisition complete, refurb delayed due to tendering issues
SEAN MCDERMOTT STREET	Construction project - 8 units	€ -	€ -	€ -	Q3 2026 delivery	€ 3,905,384	Planning granted March 2025, stage 3 app being prepared
378A NCR	Construction of 8 units	€ -	€ -	€ -	Q4 2026	€ 4,007,260	Stage 3 application sent to DoHLGH in November 2024
DECARBONISATION	Pathfinder Energy Oversight Decarbonisation	€ -	€ -	€ -	Pathfinder to end of 2027 could be extended beyond	€ 662,930	
ST.MARYS NEW BAYS BUILDS	2 new bays completed	€ -	€ -	€ -	Completed Homes Occupied	€ 852,000	
Mount Prospect Bay, Clontarf, Dublin 3	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -		€ 1,489,974	

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Part V Acquisition of 2 no. apartments at Baggotrath House, Sandymount, Dublin 4	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q2 2026	€ 614,759	AMOUNT DECREASED DUE TO VAT CHANGE.
Part V Acquisition of 6 no. apartments at 143 Merrion Road, Ballsbridge, Dublin 4	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -		€ 2,244,000	
Off-site Part V Acquisition of 5 no. apartments at SAOIRSE HOUSE, 8283 CORK STREET, DUBLIN 8	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q2 2026	€ 2,080,800	
Acquisition of 56 no. apartments at Marshall's Yard, East Road, Dublin 1	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	Q2 2026	€ 24,429,377	
Acquisition of 56 no. apartments at Marshall's Yard, East Road, Dublin 1	Purchase of Part V Housing to be used as Social Housing	€ -	€ -	€ -	46174	€ 1,167,264	
Road and Transportation & Safety							
URDF Markets & Public Realm Study & Works	PR Plan required to identify approach and projects to be advanced under sundry Depts.	€ -	€ -	€ -	Project Programme agreed corporately	€ 24,587,525	Detailed extent of works needs to be agreed prior to starting preliminary design and planning application
RIVER DODDER GREENWAY- DONNYBROOK RD TO CLONSKEAGH RD	0.9km of walking and cycling infrastructure along the Dodder Greenway corridor from Donnybrook Road to Clonskeagh Road. This section connects to the completed scheme through Herbert Park and future DL RCC scheme along the Dodder Trail.	€ -	€ -	€ -	2025-2028 Delivery Programme	€ 11,843,724	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
RIVER DODDER GREENWAY- THORNCASTLE ST TO BRIDGE ST	Walking and cycling infrastructure along the Dodder Greenway corridor through Thorncastle St.	€ -	€ -	€ -	2025-2028 Delivery Programme	€ 3,111,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

Expenditure being Considered - Greater than €0.5m (Capital and Current)

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RIVER DODDER GREENWAY- LONDDONBRIDGE RD TO MERRION RD	Walking and cycling infrastructure along the Dodder Greenway corridor from Londonbridge Road to Merrion Road. This section connects to the completed sections on Beatty's Ave. and Fizwilliam Quay.	€ -	€ -	€ -	2025-2028 Delivery Programme	€ 5,075,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
RIVER DODDER GREENWAY- MILLTOWN RD	On road section of the Dodder Greenway from Dodder Walk to Dundrum Road. This section connects to Dartry Park, and the Dodder Trail on Dundrum Road.	€ -	€ -	€ -	2025-2028 Delivery Programme	€ 17,380,377	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/21/0012 NAAS RD TO INCHICORE CYCLING SCHEME	New Cycling and Walking Infrastructure from the John F Kennedy Industrial Estate to Emmet Rd in Inchicore	€ -	€ -	€ -	2024-2028 Delivery Programme	€ 3,500,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/21/0014 GRANGEGORMAN TO THOMAS ST WALKING AND CYCLING SCHEME	New Cycling and Walking Infrastructure from junction of Thomas Street/Bridgefoot Street to Junction of Queen Street/Arran Quay	€ -	€ -	€ -	2025-2028 Delivery Programme	€ 800,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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HOSTILE VEHICLE MITIGATION	Design and Construction of HVM bollards at key pedestrian locations	€ -	€ -	€ -	Q2 2027	€ 1,500,000	An initial Feasibility and Costing Report on implementation is currently under review
REPLACEMENT OF AVIATION LIGHT ON THE SPIRE	Spire of Dublin - Upgrade works to apex lighting assembly and its associated systems	€ -	€ -	€ -	The current estimated project completion date is December 2028	€ 755,000	Need to procure the services of an Engineer-led integrated design team for this project.
DCC/25/0022 Road Sweepers	Purchase of specialised mini-road sweepers to allow for the maintenance of protected cycle lanes.	€ -	€ -	€ -	Fleet Management are currently in the process of finalising the setting up of a Framework that will allow for the purchase of specialized equipment to maintain cycle lanes	€ 800,000	Expected to place orders for €800,000 of specialist equipment and pay for same by Q4 2026.
Greater Dublin Area Traffic Control Centre	New Traffic Control room at Hueston Station. Plans to fit out and install the required AV systems to allow to begin operations from here during 2026	€ -	€ -	€ -	Q1 2027	€ 877,500	Programme may be affected by Ireland's hosting of the European Presidency
Zebra Crossing Project		€ -	€ -	€ -	46569	€ 1,000,000	
Environmental Services							

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
PERMANENT PUBLIC CONVENIENCES	The project provides for the construction of approx. 4 number public toilet units, within the commercial city centre, 2 on south side and 2 on north side. The project will entail engaging designs services from Architects/service providers and then completing all phases of project incl. prelim design/ pre-planning, planning (part viii), detailed design, tender action, construction phase and handover.	€ -	€ -	€ -	18 months including planning and construction phase	€ 1,000,000	Risks associated with the project are around the planning phase. Public Toilets in Dublin City Centre by their nature are contentious and ongoing security and surveillance of units prohibiting anti - social activity is a critical factor in determining type of unit and operating model of unit. The initial review concluded that finding suitable on street space to accommodate the regulatory requirements of public toilets is proving difficult and we are currently searching, with the help of the city valuers office, for a suitable retail unit to convert. We have been offered a unit in Clarendon Row which is under consideration, and we plan to refurbish the existing and "closed" public toilets in Smithfield Square, in addition to looking for a further on street unit if possible.
ELECTRICAL VEHICLE CHARGING INFRASTRUCTURE	4 DLAs engaged ePower to install EV charging equipment across Dublin City & County	€ -	€ -	€ -	2026/2027	€ 1,000,000	Contract signing was delayed for review by ZEVI and project to pass Infrastructure Guideline gateway approval process.

Expenditure being Considered - Greater than €0.5m (Capital and Current)

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Big Belly Bins	The project entails replacing c. 450 of Class B bins in the Southeast Waste Management Area of the city, with solar compacting bins of 5 times capacity. The aim of the project is to replace existing bin stock with high capacity solar compacting bins, with fullness sensors enabled, and so provide a more effective and efficient system for servicing of bins. This will in turn lead to more efficient use of fleet and staff resources in the area, where staff can be re-directed to other area based cleaning tasks.	€ -	€ -	€ -	18 months including planning, public consultation, and installation of solar compactor bins	€ 500,000	Works have been completed in both O Rahilly Parade Depot and Bow Lane Depot in 2025. Ongoing H&S Reviews and Fire Risk assessments are ongoing for other depots.
Other Depots Upgrades	The project entails completing a review of all health and safety issues in depots, with particular focus on fleet movement, fleet parking and access and egress from depot. Also, a fire risk assessment and report are being completed in all depots. On completion of these reviews we expect there will be a number of actions, and so we will completing varying minor building works in all depots. This project is at an early stage where H&S reviews and Fire Risk Assessments are just being completed.	€ -	€ -	€ -	24 months for completion, including the completion of Health and Safety Reviews and Fire Risk Assessments.	€ 700,000	Some works have commenced in Bow Lane and O Rahilly Parade Depots on completion of Health and Safety Reviews and Traffic Management Plan designs.
Water							

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SANTRY RIVER FLOOD PROTECTION PHASE 2 & 3	Flood Alleviation	€ -	€ -	€ -	2028-2030	€ 1,500,000	On Hold-Delayed as other flood alleviation schemes have taken precedent.
SURFACE WATER NETWORK IMPROVEMENT WORKS	New network & upgrading existing.	€ -	€ -	€ -	2026-2030	€ 5,000,000	Delayed, some improvements being carried out through planning conditions
SUSTAINABLE DRAINAGE PROJECTS(WETLANDS,SWALES,GREEN INFRASTRUCTURE)	Flood Alleviation	€ -	€ -	€ -	2026-2030	€ 2,000,000	Delayed, some improvements being carried out through planning conditions
SMALL STREAM IMPROVEMENT WORKS/RECOMMENDATIONS IN GSDSDS	Flood Alleviation	€ -	€ -	€ -	2026-2030	€ 500,000	Delayed, some improvements being carried out through planning conditions
FLOOD DEFENCE INSPECTION SCHEME		€ -	€ -	€ -	2026-2030	€ 1,000,000	New framework in place Q4 2025
Development Management							
GEORGE'S DOCK IMPROVEMENT PLAN	Georges Dock Walls are listed on the Record of Protected Structures. The works to be carried out are essential maintenance and conservation work.	€ -	€ -	€ -	Q3 2026 Complete Conservation Works	€ 650,000	
LIBERTY CORNER, James Joyce St & Foley St, Dublin 1	Fire remediation - 3 Blocks forming one building	€ -	€ -	€ -	2026-2029	€ 6,000,000	
DECARBONISING BALLYMUN CIVIC OFFICES	Decarbonise Ballymun Civic Office currently shared with HSE	€ -	€ -	€ -	2027	€ 581,690	Pathfinder projects for 2026 are Ballymun Leisure Centre, Ballyfermot Leisure Centre, Finglas Leisure Centre, Swan Leisure Centre, Ballyfermot Civic Offices.
Refurbishment of St Patrick's Tower, Dublin 8	Refurbish the ground floor of St Patrick's Tower as an exhibition space and meeting/seminar room making it available and accessible to the living and working communities of the Liberties area and Dublin City	€ -	€ -	€ -	Project Completion expected June 2026	€ 957,358	First Claim - Design Fees, Project Management Fees & works associated
Fire							

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
NEW FIRE STATION - WEST DUBLIN (CLONBURRIS)	New Fire Station for West Dublin	€ -	€ -	€ -	2026-2030	€ 19,412,000	Preliminary Business Case published and submitted to DHLG&H in Q3 2024 with approval in principle granted in Q1 2025
NEW FIRE STATION - SOUTH DUBLIN (CHERRYWOOD)	New single pump station - no location yet	€ -	€ -	€ -	2028/2029	€ 17,800,000	Early engagement with SDCC, allocation of land to be decided
NEW FIRE STATION - NORTHSIDE	New single pump station - no location yet	€ -	€ -	€ -	2029/2030	€ 17,800,000	Early engagement with Fingal CC, allocation of land to be decided
UPGRADES TO VARIOUS BUILDINGS	Upgrades to various fire stations	€ -	€ -	€ -		€ 10,000,000	Application for funding from NDEFM progressing. Mini tender for Project Manager ongoing
Recreation & Amenity							
FINGLAS LEISURE CENTRE REFURBISHMENT	Finglas Leisure Centre is one of DCC's flagship leisure centres which is now 25 years old. This is part of a programme to modernise three DCC centres commencing with Ballymun and to be followed by Finglas. A multi-party framework for Architect Led Design Team will be established to manage these projects.	€ -	€ -	€ -	Design to be engaged in Q3/4 2026	€ 2,000,000	
NORTH FRINGE COMMUNITY INFRASTRUCTURE PROJECT LIBRARY	Libraries have been approached to provide a library service in Belmayne/Clongriffin once an appropriate site has been identified.	€ -	€ -	€ -	Unknown.	€ 10,000,000	Bruce Philips, Area Manager is in discussions with LDA and other entities with a view to locating an appropriate site for the provision of Libraries/Cultural services in the area.

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HARRY CLARKE MUSEUM 18 & 19 PARNELL SQUARE	No.18 Parnell Sq will now be used for a general gallery, education space and HLG offices until the HLG reopens	€ -	€ -	€ -	On hold	€ 1,500,000	
ST MICHANS PARK, MARKETS AREA URDF	Expand the footprint of the park and improve the quality of the park. This project is part of 'Greening the City' programme which seeks to redress the lack of public open space and green infrastructure in Dublin City Centre.	€ -	€ -	€ -	Q4 2028 estimated completion	€ 5,801,061	
MARKETS AREA URDF	A programme of greening streets in the markets area to support the refurbishment of the Victorian Fruit and Vegetable Markets building	€ -	€ -	€ -	Q1 2027 estimated completion	€ 800,000	
CHRISTCHURCH CATHEDRAL- LANDSCAPING WORKS	Parks making a financial contribution and input solely to sit on Christchurch Steering group.	€ -	€ -	€ -		€ 1,000,000	
NORTH FRINGE COMMUNITY INFRASTRUCTURE FUND - CLONGRIFFIN/DARNDALE - SPORTS FACILITIES		€ -	€ -	€ -		€ 600,000	
Curved St, Temple Bar (FILMBASE)	Fire and Life safety works and fit out of basement and first floor according to tenants requirements	€ -	€ -	€ -	Q3 2026	€ 1,560,000	
CRES DECARBONISATION ENERGY EFFICIENCY WORKS	Monies allocated to various projects in CRES	€ -	€ -	€ -	2026-2027	€ 2,380,266	
EURO 2028	Dublin is a co-host for Euro 2028 which will be the biggest sporting event ever to take place in Ireland with 7 matches taking place in Aviva Stadium	€ -	€ -	€ -	June & July 2028	€ 16,916,811	The government has provided a formal commitment to UEFA regarding associated costs. The Department of Sport is in the process of establishing an inter-departmental working group, which will be

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							responsible for determining the mechanisms by which funding will be allocated to cover DCC-related expenses.
BERNARDOS SQUARE		€ -	€ -	€ -	On Hold	€ 1,600,000	
1 NORTH FREDRICK STREET	Loading Bay, Conservation studios access for artworks to HLG	€ -	€ -	€ -		€ 5,617,917	
URDF - DOLPHINS BARN PUBLIC REALM IMPROVEMENT PROJECT	Public realm improvements, footpath widening, carriageway renewal, changes to parking and loading arrangements, landscaping, lighting and services renewal, associated works.	€ -	€ -	€ -		€ 2,950,000	This project has not proceeded due to a lack of staff resources. Discussions with Roads Design Division ongoing.
37 THOMAS COURT	Conservation and refurbishment of an 18th century house/protected structure to allow its return to use for community/office/ training uses	€ -	€ -	€ -		€ 1,247,711	This project is awaiting the establishment of a Framework Panel for PM-Led Integrated Design Teams.
BRIDGEFOOT STREET COURT	Internal fit out of a shell and core unit to be developed as a new community resource centre for Bridgefoot Street area.	€ -	€ -	€ -	2nd Qtr. 2025 to 2nd Qtr. 2027	€ 956,500	This project is under review and a final decision will be made in due course.
FORMER INCHICORE LIBRARY		€ -	€ -	€ -		€ 950,000	A project appraisal for this project is currently being finalised

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FINGLAS VILLAGE ENVIRONMENTAL IMPROVEMENT PLAN - MAIN STREET	The proposed works are to include improvements to public lighting, street paving, street furniture, community & economic facilities, traffic/pedestrian safety measures, cultural and historical access and improvements and green infrastructure to increase the community and economic activity in Finglas Village.	€ -	€ -	€ -	Projected Timeline October 2028	€ 3,000,000	Consultant engaged and meeting held with stakeholders to draw up concepts, deliver strategy, vision and masterplan. Project to be actioned by Public Realm Section subject to funding
NEW DCC COMMUNITY FACILITY @ Site 14 -Balbutcher Lane South	NEW Multi-Use Community Facility. The purpose of this project is to ensure that sufficient DCC community infrastructure is in place to accommodate the existing community and to the new community/families that will populate 1,100+ new homes at advanced stage (majority planning approved at tender stage).	€ -	€ -	€ -	2026 - Q2. 2028	€ 9,000,000	Looking at DCC internal resources to move to next stage await confirmation of Department of Housing €2m commitment to support this project.
Miscellaneous							
REPLACEMENT OF LIFTS IN BLOCK 3 & 4	Not progressing (The lifts are at end of life and now require full replacement. The funds have been confirmed and electrical services are proceeding with the project).	€ -	€ -	€ -	On hold	€ 600,000	On hold

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ELECTRICAL SERVICES CIVIC OFFICES	MV breakers are ongoing. LV breakers have been instructed. Replacement of 2 Ups agreed. Replacement of 5 lifts has been agreed.	€ -	€ -	€ -	MV and LV breaker project commencing and going to tender to design team 2026. UPS replacements are complete.	€ 1,000,000	MV & LV breakers need replacing; UPS*3 need replacing; fire suppression system needs replacing in 4 rooms; CHP needs to be moved; old generators need replacing. This is a DCC housing electrical project facilitating a PM framework, which may be used to progress this.
CORPORATE ESTATE COSTS	A pilot project to introduce facilities management contracts to selected buildings in the corporate estate.	€ -	€ -	€ -	Contract to be in place Q1 2026.	€ 1,000,000	This pilot project to provide a facilities management solution is at tender stage and will provide FM solutions for NCOD, libraries and two office buildings. The funding for this will be provided from existing maintenance funding in individual business units.
ESSENTIAL FIRE UPGRADING WORKS	Essential Fire Upgrading Works	€ -	€ -	€ -		€ 1,000,000	
Strategic Renovation of Civic Offices	Paused at present due to Camden Yard Option (This is a significant project to rationalise space, create efficiencies, reduce energy consumption and provide for very large upgrading to plant and fabric to the civic office campus at wood quay).	€ -	€ -	€ -	Paused at present due to Camden Yard Option (Roadmap for this project to be completed summer 2025. Phase 1 to address climate action target 2030. Phase 2 will extend beyond this. Project Programme to be drafted and approved).	€ 8,000,000	Paused at present due to Camden Yard Option (DECARBONISING CIVIC OFFICES was the original name on the NOAC Sheet. It has since been updated to STRATEGIC RENOVATION OF CIVIC OFFICES. This is a very significant project for DCC and will require a strategic analysis of the future use

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							requirement for DCC and how the project and future maintenance will be structured and funded).
Totals		€ -	€ -	€ -		€ 452,064,235	

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Housing & Buildings								
AVALON FAMILY HUB	Refurb of existing building to become family hub		€ 127,926	€ -	Completion 2028	€ 127,926	€ 7,143,057	
CARA PARK COMMUNITY CENTRE-8 HOUSE BUILD	Demolish two community centres and build 9 houses on 3 empty spaces.		€ 67,062	€ -	Tender process commenced Q4 2025. Expected date on site Q3 2026	€ 67,062	€ 5,344,000	Tender evaluation commenced Q1 2026 expected to appoint contractor Q2 2026
HLI - OSCAR TRAYNOR	Mixed tenure site to provide 50% Private 30% Social & 20% Affordable units 853 units		€ 167,209	€ -	Phase 1A due to complete April 2026. Phase 1B due to complete April 2026. Phase 1C due to complete Jan 2027. Phase 2.1 due to complete July 2026. Phase 2.2 due to complete Nov 2026. Phase 2.3 due to complete May 2027. Phase 2.4 due to complete Jan 2027	€ 9,873,987	€ 16,800,000	The method of delivery has changed, and the total overall project cost has been €16.8m for Capital Programme 2025 and Capital Programme 2026
HLI- O DEVANEY GARDENS	Mixed tenure site to provide 50% Private 30% Social & 20% Affordable units. 1044 units.		€ 82,482,422	€ -	Phase 1 Completion Nov 2026. Phase 2 completion Dec 2027. Phase 2b completion 2028.	€ 164,306,667	€ 245,753,788	
EMMET ROAD COST RENTAL	Mixed used residential development with 137 Social & 441 Cost rental units		€ 7,253,576	€ -	Due for Completion Q1 2028	€ 20,293,179	€ 257,310,000	Enabling Works completed & final account agreed. Construction commenced Feb 2026 - Elliott Group
REGENERATION OF GLOVERS COURT	Retrofit and extend		€ 560,126	€ -	Works due to commence onsite Q2 2027 & due to complete Q4 2028	€ 1,446,878	€ 29,308,581	Part 8 approved Nov 2025
RAFTERS LANE CRUMLIN ROAD	Housing development of 39 homes.		€ 708,663	€ -	Completion of homes 2028	€ 5,142,273	€ 20,485,524	Part 8 approval Nov 2025

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CROMCASTLE HOUSING DEVELOPMENT	Demolishing 3 existing blocks and construction of 118 units plus 34 units on adjacent site on OldCoal yard - to deliver total of 152 units. Enabling works due to commence Q2 2026 and delivery of new homes Q4 2029		€ 390,120	€ -	Q1 2029	€ 4,158,222	€ 85,000,000	Part 8 Approved Feb 2026
MATT TALBOT STREET HOUSING DEVELOPMENT	Demolish existing 3 housing blocks and construct a new build development of 110 + units		-€ 455,071	€ -	Due to submit single stage funding app Q3 2026	€ 4,086,397	€ 6,000,000	The previous project has been shelved due to not receiving DHLGH funding at Stage 4
KILDONAN ROAD	Social housing development in 2 phases. First phase consists of 155 mixed units including older persons accommodation. A new Tus Nua facility. Phase 2 to consider Affordable or Cost Rental housing.		€ 880,816	€ -	Design development stage. Part 8 process to begin Q4 2025. Anticipated completion date 01.08.2030	€ 1,831,329	€ 70,000,000	Progressing to Part 8
CONSTITUTION HILL - REGENERATION	Phase 1- commenced onsite Aug 2025 and due to deliver 46 homes in mid-2027. Phase 2 is at detailed design stage - due to commence onsite Q3 2027 and deliver 78 homes by Q4 2029		€ 2,628,652	€ -	Phase 1 expected completion 18/03/2027, Phase 2 expected completion 10/05/2029	€ 6,324,558	€ 52,000,000	Part 8 granted April 2023 for both phases
DORSET STREET DEMOLITION & NEW BUILD - REGENERATION	Demolish existing Dublin City Council flat complex and replace with 163 no. new homes and multi-use crèche, community boxing club & 2 commercial spaces		€ 23,273,766	€ -	46357	€ 36,678,330	€ 85,003,025	Currently onsite. Due for delivery December 2026

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DOLPHIN HOUSE PHASE 2	Site for Approved Housing Bodies phase 3 only		€ 326,333	€ -	Expected completion date 30/05/2029	€ 2,345,429	€ 210,000,000	Site is currently with the LDA . There are currently monthly meetings with the LDA
DOLPHIN HOUSE PHASE 1B 34 UNITS	34 social houses		€ 412,438	€ -	Design development stage. Part 8 process to begin Q2 2025. Estimated completion date 31/05/2029	€ 2,046,806	€ 16,031,248	Regeneration Board in place meeting every 2 months
31 CROFTWOOD DRIVE	Refurbishment of 3 bed end of terrace house and the construction of an additional house. Single Stage Approval Funding		€ -	€ -	There is an issue with various stakeholders on this project that has stalled works. We have tried on a couple of occasions to resolve but currently we haven't been successful	€ 24,539	€ 718,023	There is an issue with various stakeholders on this project that has stalled works. We have tried on a couple of occasions to resolve but currently we have not been successful
ST ANDREWS COURT FENIAN STREET	Demolish and Rebuild - provide 33 new homes		€ 342,953	€ -	Start onsite delivery of homes 2028. Estimated Completion date 02.06.2028	€ 1,480,710	€ 17,943,869	Ongoing DT meetings
PEARSE HOUSE PHASE I (BLOCKS L,M,N &P)	Major Improvements programme to 78 flats in Blocks L, M, N & P		€ 177,835	€ -	due to commence onsite q1 2027 subject to funding & project approval	€ 2,039,588	€ 27,290,067	Awaiting DHLGH funding approval to proceed
ST ANNES COURT RAHENY	Demolish and rebuild 102 Older Persons units & community centre		€ 713,605	€ -	46722	€ 2,593,595	€ 52,552,158	Stage 4 received. Contractor due to be appointed Mar 2026
SCHOOL STREET & THOMAS BAWN COURT AKA LIBERTIES CLUSTER	Mix of demolish and new build of one block and deep retrofit and extension of existing block to deliver 124 homes		€ 612,130	€ -	due to go to tender Q2 2027 - to be completed in one phase	€ 1,841,790	€ 69,937,548	Stage 2 funding approval received Jan 2026

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BLUEBELL PHASE 1	LDA led new housing consisting of 383 units (150 social & 233 cost rental). The scheme is to be delivered over 2 consecutive phases.		€ 4,919	€ -	Phase 1 (249 homes) Construction Completion Q4 2027. Phase 2 (134 homes) Construction Completion Q4 2029	€ 89,351	€ 92,133,290	Planning Approved via Part 8 in September 2025. Construction of Phase 1 is due to commence in April 2026.
HOUSING PROFESSIONAL SALARIES FOR CAPITAL PROJECTS AT FEASIBILITY STAGE	Housing Professional Salaries for Capital Projects at Feasibility Stage i.e. pre budget approval.		€ 369,919	€ -	Rolling	€ 4,100,713	€ 6,500,000	Housing Professional Salaries for Capital Projects at Feasibility Stage. Individual capital CCs will be opened and costs journalled as projects get Dept. budget approval.
REGENERATION OF OLIVER BOND HOUSE, BLOCKS L, M & N	Deep retrofit of 3 blocks to provide 46 new homes plus a community centre		€ 423,536	€ -	Q1 2030 for delivery of phase 1	€ 1,303,092	€ 29,000,000	
DONORE PROJECT (ST.TERESAS GARDENS PHASE 2)	LDA led new housing for 542 dwellings including 154 Social homes and 389 Cost Rental homes.		€ 25,805,140	€ -	Phase 1 (184 homes) is due to complete in February 2027. Phase 2 (358 homes) will complete in May & November 2027.	€ 26,430,701	€ 69,965,439	(DHLGH Approval, incl VAT)
SITES 4 & 5 CHERRY ORCHARD-PROJECT 1	LDA led new housing for over 1100 homes across the two sites. The scheme will be developed over 3 phases. Planning has been approved for Phase 1 (708 homes, 547 Cost Rental and 161 social) and Phase 2 (137 Affordable Purchase Homes). Phase 3 is at Preplanning with an		€ 8,180	€ -	Phase 1A (389 homes) Completion due October 2027 and April 2028 Phase 1B (165 homes) Completion due Q3 2029 Phase 1C (154 homes) Completion due Q3 2030 Phase 2 - 137 homes - due to commence Q2 2026 Phase 3 - c300	€ 77,198	€ 36,999,329	Phase 1A - Construction commenced September 2025 Phase 2 - Construction due to commence in Q2 2026 - this is LDA led and will consist of 100% Affordable Purchase Homes Phase 3 - Pre Planning

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	application due in Q4 2026.				homes - Pre Planning			Consultation ongoing
CROMCASTLE UNDERPASS	LDA led new housing 148 units 13 social 133 cost rental		€ 2,270,429	€ -	Under construction - Due for completion Q4 2026	€ 2,270,429	€ 6,078,863	Planning approved via Section 179(a). Construction commenced November 2024.
DOMINIC STREET WEST	Deep retro fit of existing complex, not additionally		€ 768,692	€ -	MS6 - Handover Acceptance - Q4 2025	€ 1,135,828	€ 33,040,278	
ADAPTIVE REUSE	Conversion of Vacant non-residential properties to residential units		€ 256,084	€ -	First project to be delivered Q2 2028	€ 7,226,230	€ 25,000,000	There are six projects on the programme. Four projects are progressing. Three properties have been acquired for conversion to social housing.
FORMER ISOLATION HOSPITAL, INFIRMARY ROAD, DUBLIN 7	Refurbishment of historic building & conversion to community/cultural facility		€ 61,061	€ -	Commence on site Q3-2026, Completion Q4-2027	€ 826,431	€ 13,500,000	Part 8 granted January 2025. Tender published Q2-2026. Expected commencement on site Q3-2026. Completion Q4-2027.

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BALBUTCHER	Affordable Purchase Scheme - 82 no. three bedroom two storey terraced houses with private gardens to the rear and 56 no. 2 bedroom two storey terraced houses with private gardens to the rear, 1 public open space		€ 12,339	€ -	Estimated : Q3 2027 - Q4 2029	€ 1,014,680	€ 57,800,000	Development strategy to be agreed. AHF and HIIF applications under review. Planning Granted.
SILLOGUE	Affordable Purchase Scheme - 102 no. dwellings (69 no. 3 bedroom two storey terraced houses and 33 no. 2 bedroom two storey terraced houses), two public open spaces		€ 224,910	€ -	Estimated : Q3 2027 - Q4 2029	€ 1,240,246	€ 41,189,000	Development strategy to be agreed. AHF and HIIF applications under review. Planning Granted.
CHERRY ORCHARD	Affordable Purchase Scheme - 172 no. dwellings (141 no. 3-bedroom two-storey terraced houses and 31 no. 2-bedroom two-storey terraced houses), 2 public open spaces		€ 56,730	€ -	Estimated completion : Q3 2028 - Q4 2029	€ 1,388,582	€ 78,544,236	Heads of Terms currently with Development for approval. Novation agreement agreed.
BUNRATTY ROAD VOLUMETRIC	Rapid Build Housing at Bunratty Road		€ 549,636	€ -	MS5 - Live Acceptance - Q3 2025	€ 44,350,403	€ 45,000,000	
CORK STREET/CHAMBER STREET	Construction of 55 homes		€ 576,812	€ -	Defects period expired 2025.	€ 34,091,797	€ 34,500,000	
BONHAM STREET	Construction of 57 homes		€ 603,729	€ -	Defects period expired 2025.	€ 34,965,017	€ 35,000,000	
SPRINGVALE CHAPELIZOD	Construction of 71 homes		€ 622,006	€ -	Defects period expired 2025.	€ 44,631,712	€ 45,000,000	Ongoing Conciliation discussions with City Architects & Sisk
LOWER DOMINICK STREET	Development of 72 homes & commercial buildings on ground floor		€ 992,183	€ -	Post- completion & units have been occupied	€ 53,580,138	€ 54,000,000	Post-completion & units have been occupied
ST. FINBARS COURT	Demolish and rebuild		€ 5,150,323	€ -	Substantial Completion Date - 26/11/2025	€ 22,672,183	€ 24,000,000	

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GLIN COURT	Redevelopment of Older Persons housing. New development consists of 32 one bed apartments and community space.		€ 3,129,382	€ -	Completion Q3 2025	€ 17,986,549	€ 19,000,000	Contractor on site. Substantial Completion anticipated for Q3 2025
TENANT IN SITU REFURBISHMENT COSTS	When DCC purchased private properties with existing tenants in Situ, they stayed within the property. DCC then carried out works to bring the properties up to the Standards For Rented Houses.		€ 1,785,784	€ -	Ongoing as required	€ 2,037,596	€ 16,000,000	
SHIP TURNKEY CAPITAL COST CENTRE	The provision of new build housing through turnkey acquisitions as a good source for new social housing delivery when appropriately located and meeting local housing need, as advised by DHLGH		€ 12,373,693	€ -	The delivery of 2 turnkey schemes at De Verdon Place (Newtown) and Orr's Square (Clanbrassil St) are complete. Clonliffe Road, which is due to close Q2 2025. A Deposit has been made for York Road.	€ 80,560,951	€ 182,925,134	The delivery of homes via turnkey are at various stages of the process across different developments. The delivery of 2 turnkey schemes at De Verdon Place (Newtown) and Orr's Square (Clanbrassil St) are complete, at a capital cost of €89,532,899 and €13,562,575 respectively. A 10% deposit of €1,896,589.20 has been drawn down for Clonliffe Road, which is due to close imminently. A 10% deposit of €1,487,841 has also been drawn down for York

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								Road. A provision of €7,270,000 (fit out cost only) has also been made for an acquisition at Park West All expenditure is recoupable from DHLGH.
81-83 NORTH CIRCULAR ROAD	Refurbishment for emergency accommodation		€ 53,505	€ -	Completion 2027	€ 117,457	€ 2,672,489	Design team working on tender doc completion for 20/3/26.
FALL ARREST ALARMS	As part of our Planned Maintenance, we maintain the Fall Arrest systems in a number of our Complexes. These are inspected annually		€ 15,084	€ -	Indefinite	€ 1,336,091	€ 1,800,000	
HOUSING COMPLEX & BIN CHAMBER REPLACEMENT PROG	Roll out Programme to be developed		€ 600,368	€ -	Roll out Programme to be developed	€ 2,546,883	€ 4,000,000	The Project required to roll out of the bin chambers across multiple locations will be resourced under the Caretaking & Grounds Maintenance function. A Programme will be developed to do this in a planned and

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								coordinated way over a no. of years.
CAS CALLS TOWNSEND STREET	Construction of 20 units		€ 1,505,846	€ -	Q2 2025 delivery	€ 5,176,338	€ 5,200,000	Construction contractor onsite
55B ARBOUR HILL	Construction of 14 units		€ 1,356,188	€ -	Q2 2025 delivery	€ 7,390,643	€ 7,489,914	Construction contractor onsite
ST. MICHAELS ESTATE (CAS)	Construction of 52 units		€ 501,194	€ -	Complete-defects period 2025	€ 25,160,286	€ 25,564,566	Construction complete, waiting for Final Account to be submitted, uplift will be required
HERBERTON BLOCK D REMEDIATION	Remediation of Common Areas following acquisition of Block D		€ 43,700	€ -	Estimated Q3 2026	€ 466,019	€ 1,990,000	Settlement Agreement.
OHMS NORTHGATE UPGRADE	Upgrade of existing OHMS System to NEC Housing		€ 144,320	€ -	Phase 1 Go Live = June 2026. Phase 2 estimated Go Live Dec 2027	€ 437,502	€ 715,568	
CROI CONAITHE VACANT PROPERTY REFURBISHMENT GRANT	Vacant property grant funded by the DOHLGH.		€ 13,608,233	€ -	Ongoing as required	€ 16,347,728	€ 38,594,787	Increase in Applications.
ST. DOMINICS REDEVELOPMENT	3 new bays to be completed 2025 and general upgrade works as required		€ -	€ -	Completed Homes Occupied	€ 1,610,747	€ 2,225,000	
COMPLETED HOUSE PURCHASE TRAVELLERS SECTION	Standard Housing acquisitions		€ -	€ -		€ 4,833,025	€ 11,000,000	Dept TAU refused funding for 2 acquisitions for TAU in 2025

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

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SPECIAL NEEDS ADAPT-TRAVELLER SPEC ACCOM	Ongoing programme of works. Refit houses as per Occupational Therapist reports on issues affecting mobility or physical needs or adults or children with specific identified needs.		€ 55,425	€ -	Ongoing as required	€ 1,138,112	€ 2,600,000	Subject to applicants meeting criteria & dept. funding on a case by case basis
EXTENSIONS-TRAVELLER SPEC ACC	Ongoing programme of works. Build extensions where appropriate to suit growing family needs as identified through needs assessments.		€ 44,565	€ -	Ongoing as required	€ 718,292	€ 1,510,000	Subject to applicants meeting criteria & dept. funding on a case by case basis
REDEV LABRE PARK	Retrofit 19 current houses and build new homes (current Proposed 12) to house unauthorised families and extended residents families.		€ 5,030	€ -	Ongoing as required	€ 2,782,596	€ 26,365,545	Rehousing project on-going to rehouse those who cannot be accommodated in the new design.
FEASIBILITY OF LAND FOR DEVELOPMENT - TRAVELLERS	Ongoing programme of works for potential sites to develop for Traveler Specific Accommodation		-€ 2,434	€ -	No lands have been identified to date	€ 267,246	€ 3,000,000	TAU Liaising with Housing Development in relation to identifying suitable lands for traveler specific accommodation
GROVE LANE	Proposal to re-instate site with 5 new bays		€ -	€ -	No timeline available due to lack of engagement by residents on site	€ 19,500	€ 1,419,500	Court proceedings have delayed works. Courts have issued final decision. Tenant not engaging
ST. MARGARETS PARK DAY HOUSE UPGRADE	Day house upgrades are completed on a case by case basis. TAU completed works directly connecting trailers to main drainage to reduce		-€ 143,245	€ -	Ongoing as required	€ 337,450	€ 2,600,000	TAU will continue to liaise with residents in relation to day houses on a case by case basis.

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	necessity of day houses							
IMPROVEMENT WORKS	Ongoing programme of works		€ 168,013	€ -	Ongoing as required	€ 4,278,252	€ 5,200,000	Ongoing as required case by case basis
AVILA 3 HOUSE BUILD	Demolish community centre and build two houses on site with another house to be built on open space within Avila.		€ -	€ -	DCC QS is liaising with external architect re specifications. Expected date on site Q3 2026.	€ 33,369	€ 2,400,000	Single Stage Funding Application submitted to Dept. Q4 2025. Expected completion Q1 2028
FRAMEWORK SANITATION UNITS	Metal Vandle proof boxes, provide Shower and Electricity etc. Used on Unauthorised sites, could be 30 to 40 approx.		€ -	€ -	Replace & upgrade as required case by case	€ 336,066	€ 1,400,000	Ongoing as required case by case basis
TRAVELLER VOID CLAIMS	Ongoing programme of works on Traveller Voids		€ -	€ -	Ongoing as required	€ 1,064,745	€ 2,300,000	Ongoing as per number of units returned to DCC/TAU for reletting
RUEBEN STREET PROJECT			€ 19,639	€ -	Contractor appointed, DCC Architects liaising with neighbour apartment block company re boundary	€ 111,298	€ 620,000	Completion date expected Q3 2026
Calls for Proposals Acquisitions	CAS Acquisitions programme		-€ 141,312	€ -	Going to be completed Q2 2026	€ 147,513,192	€ 162,430,143	Approved by the Department is the maximum that will be paid for this as it is a Turnkey Acquisition.
Part V acquisition of 8 apartments at Northbank House, Castleforbes, Dublin 1 as off-site compliance for City Block 3, Dublin 1	Purchase of Part V Housing to be used as Social Housing		€ 948,402	€ -	Q2 2026	€ 948,402	€ 2,573,807	7 CLOSED, 1 TO CLOSE

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

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James McSweeney House	Construction of 35 Units		€ 5,577,950	€ -	Q2 2027 delivery	€ 5,577,950	€ 17,145,597	On Site
Part V Acquisition of 16 no. apartments at Rathborne/Pelletstown Phase 2B, Dublin 15	Purchase of Part V Housing to be used as Social Housing		€ 668,386	€ -	Q1 2027 delivery	€ 668,386	€ 6,817,533	
Part V Acquisition of 5 x 4 Bed Houses as off-site Part V compliance for Beach Road, Dublin 4	Purchase of Part V Housing to be used as Social Housing		€ 253,647	€ -		€ 253,647	€ 2,040,000	2 CLOSED, 3 TO CLOSE
Avondale Guesthouse Acquisition	Family accommodation opened 23/2/26 for 20 families		€ 6,075,000	€ -	accommodation opened 23/2/26	€ 6,075,000	€ 6,075,000	Acquisition completed. Service opened 23/2/26
A01 Maintenance/Improvement of LA Housing		€ 104,601,000						
A02 Housing Assessment, Allocation and Transfer		€ 11,335,000						
A03 Housing Rent and Tenant Purchase Administration		€ 10,485,000						
A04 Housing Community Development Support		€ 25,863,000						
A05 Administration of Homeless Service		€ 354,816,000						
A06 Support to Housing Capital & Affordable Prog.		€ 50,429,000						
A07 RAS Programme		€ 150,510,000						
A08 Housing Loans		€ 10,618,000						
A09 Housing Grants		€ 12,439,000						
A12 HAP Programme		€ 10,395,000						
Road and Transportation & Safety								
RIVER DODDER GREENWAY-BRIDGE ST TO LONDONBRIDGE RD (VIA FITZWILLIAM QUAY)	Two way Cycle track along Fitzwilliam Quay, new signalised junction at bridge Street, dedicated cycle track through Dodder Park		€ 675,568	€ -	Construction, substantial completion expected in Q1 2026.	€ 675,568	€ 1,723,075	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

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Kilmainham to Thomas Street-Permanent Scheme	2.4 km of new & upgrades to existing cycling and walking infrastructure along South Circular Rd, Suir Rd, St James Linear Park, James Walk, Forbes Lane, Marrowbone Lane and Thomas Court		€ 94,158	€ -	2025-2028 Delivery Programme	€ 94,158	€ 10,002,086	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
Suir Road Junction Upgrade	Full upgrade of the junction of Davitt Rd/ Suir Rd/ Dolphin Rd/ Slievenamon Rd		€ 130,017	€ -	2025-2028 Delivery Programme	€ 130,017	€ 2,630,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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BELMAYNE MAIN ST. & BELMAYNE AVE. SCHEME	Dublin City Council are managing a staged opening of Belmayne Main Street. The NTA plan to use Belmayne Main Street as a Bus Route but the opening date has not been confirmed. The remaining works include the installation and commissioning of Traffic Signals on the remaining junctions to be opened as required.		€ 750,325	€ -	This scheme will provide a vital transport link between Clongriffin Train station and the Malahide Road via Belmayne Main Street and facilitate development of approximately 620 residential units on the adjacent lands. It will also be on a major Bus Connects bus route and includes segregated cycle tracks and generous footpaths. It will include segregated cycle tracks and generous footpaths. Construction commenced in October 2021 and substantial completion was certified in June 2023.	€ 17,392,963	€ 21,139,284	All of Belmayne Main Street is open to the public, except for the last 100 meters of Belmayne Main Street that ties into the Malahide Road. As the last section has not been opened Dublin City Council have Temporary Traffic Management insitu.
CATHAL BRUGHHA STREET & FINDLATER PLACE PUBLIC REALM IMPROVEMENT SCHEME	The vision for this scheme is to extend the high quality O'Connell Street experience into this key area at Findlater Place and Cathal Brugha, utilising a design which priorities pedestrians and public space activation to provide opportunities for place making and add economic value by converting these streets into destinations to visit and linger in, rather		€ 130,562	€ -	Invite Tender this year and commence on site in 2027	€ 344,789	€ 2,500,000	Works are progressing on detailed design and will lead onto preparation of tender documents

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	than to simply pass through.							
LIGHTING INFRASTRUCTURE PROJECT	Replace 40,000 lights with LED, replace 120 existing columns with heritage columns to enhance public realm , replace 4000 end of life columns with new columns		€ 6,069,027	€ -	2030	€ 14,584,492	€ 59,543,232	
DODDER PUBLIC TRANSPORT OPENING BRIDGE	New public transport opening bridge crossing the River Dodder which will facilitate access and egress of boats to the Grand Canal Docks. The Bridge will include pedestrian and cycling facilities as well as a viewing platform from the main bascule pier.		€ 70,067	€ -	Completion Dates Advanced Works Contract Tender Stage 2 - Q4 2026 Construction - Q1 2027 Handover - Q3 2028 Bridge Contract Tender Stage 1 - Q3 2026 Tender Stage 2 - Q1 2027 Construction - Q3 2030 Handover - Q3 2031	€ 2,130,882	€ 177,027,877	The project was initially planned to be progressed in two phases. Phase 1 was to include the pile-supported slab works (advance works), and Phase 2 the main bridge works. However, at present, the project is on hold pending AG2 approval from the NTA.

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BLOODSTONEY BRIDGE	New Pedestrian/ Cycling bridge		€ 32,307	€ -	Project due to re-start at Options Stage Q2-2026	€ 1,547,744	€ 90,000,000	CPGB gave approval to re-start the project, with a budget of €4.35m to end of Planning Stage. NTA gave an allocation of €150k for 2026 under DCC/25/0019 / The project name changed to 'Forbes St Bridge' from 'BLOODSTONEY BRIDGE' in 2026
POINT PEDESTRIAN AND CYCLING BRIDGE	Design and Construction of new Pedestrian and Cycle bridge and widening of the fixed spans of the existing Tom Clarke Bridge to facilitate a left turn onto North Wall Quay.		€ 148,547	€ -	Completion Dates Planning - Q4 2026 Detailed Design - Q2 2028 Tender - Q4 2029 Construction - Q4 2030 Handover - Q4 2031	€ 1,934,233	€ 106,370,415	The project is currently at Phase 3 (Preliminary Design), and Phase 4 (Planning Stage). A comprehensive environmental assessment is underway, including the preparation of the Environmental Impact Assessment Report (EIAR) and Natura Impact Statement (NIS), alongside stakeholder and public consultation activities. In parallel, the project is progressing through the

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								<p>MARA Marine Area Consent (MAC) process, which is a key dependency for the planning submission. The planning submission to An Coimisiún Pleanála is currently programmed for Q4 2026. Subject to successful planning approval, the project will then progress to detailed design, procurement, and construction, with construction anticipated to commence in 2030.</p>

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DUKE STREET/SOUTH ANNE STREET AREA IMPROVEMENT SCHEME	The proposed works involve the full reconstruction in granite of the footpaths and carriageways on Duke Street, Anne Street South, Lemon Street and Duke Lane Upper. The existing footpaths will be realigned, widened and repaved with new granite slabs laid on a new high strength bedding mortar, while retaining areas of historic kerbs and paving. The new footpaths will increase the space available for pedestrians and improve accessibility in the area.		€ 1,839,731	€ -	Works to start on Site in 2025 and should be finished Q4 2026/ Q1 2027	€ 2,610,108	€ 9,856,438	Works are progressing on site and are being supervised by Dublin City Council Resident Engineering Team

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LIFFEY STREET IMPROVEMENTS	The Liffey Street Public Realm project involved the excavation, reconstruction, milling and reconstruction of the asphalt carriageway and the repaving of the footpaths with new granite slabs and sets laid on a new high strength bedding mortar, replacing the existing pavement materials. The existing pedestrian area on Liffey Street Upper is extended to the intersection with Abbey Street. A new pedestrian plaza is being created on Liffey Street Lower between Strand Street and the Quays. The Works involve the provision and installation of new watermains, public lighting ducts, street furniture in the form of bollards, benches, bicycle stands, and bins and the replacement of some utility covers and frames within the site extents. The Works also involved the provision of trees and planted areas throughout the scheme.		€ 383,490	€ -	Finished construction work in 2025	€ 7,419,295	€ 8,500,000	A Project Review and Completion Report is now required to be completed and submitted to the CPSO. A copy of the Final Account Report should be submitted once available
BARROW STREET	Completed Public Realm Improvement Project - Practical Completion Certificate issued to the Contractor Actavo for 31-Oct-2025.		€ 3,006,925	€ -	Project Completed- Practical Completion was granted to Actavo the contractor on 31-October-2025	€ 5,885,757	€ 7,493,141	Project Completed- Practical Completion was granted to Actavo the contractor on

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								31-October-2025
SUFFOLK STREET	The scope of works for Suffolk Street primarily consist of upgrading the existing street to a high class public realm space with the use of high specification materials. The work will include the introduction of Sustainable urban Drainage Systems (SuDs), new trees and low-level planting, proposed public seating and dedicated cycle parking facilities.		€ 36,379	€ -	Obtain Planning in 2026	€ 159,908	€ 3,000,000	Project paused while reviewing interaction with Grow College Green Project

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TEMPLE BAR SQUARE	The Temple Bar Square Area Improvement Scheme involved the excavation, and reconstruction of Temple Bar Square, Crown Alley, Temple Bar and part of Fownes Street Lower. The works involved reinstatement of the existing heritage granite kerbing, flagstones and dolorite setts on Crown Alley and Temple Bar; and reconstruction of Temple Bar Square as a single surface with new granite paving. The Works also involved the provision and installation of new public lighting, a new drainage pipeline and new gullies, tree planting and installation of new street furniture in the form of seating and bollards within the site extents.		€ 818,275	€ -	Finished construction work in 2025	€ 5,448,242	€ 5,768,444	A Project Review and Completion Report is now required to be completed and submitted to the CPSO. A copy of the Final Account Report should be submitted once available

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SEAN MOORE ROAD UPGRADE	Upgrade the existing road to improve facilities for pedestrians, cyclists, public transport and general traffic, as well as accommodating future public transport upgrades including a potential LUAS line extension.		€ 1,199,775	€ -	Completion Dates Planning - Q4 2026 Detailed Design - Q1 2027 Tender - Q4 2027 Construction - Q4 2028 Handover - Q4 2029	€ 1,607,628	€ 25,217,237	The project is being progressed in two phases. Phase 1 which has now been completed and includes the construction of a signalised junction at the intersection of Pine Road and Seán Moore Road, which is currently in place pending the installation of the red surface. This junction facilitates access to the Glass Bottle Site development. Phase 2 will include the overall Seán Moore Road works, including upgrades to the existing roundabout. This phase is currently at the Option Report / Phase 2 concept development stage. Traffic modelling has been undertaken and stakeholder engagement is ongoing, with the aim of progressing to Phase 3 in Q2 2026.

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BIKE BUNKER ROLLOUT	This project began as a DCC Beta pilot prior to 2019. It has been funded by E&T since 2019, currently there are 12 bike bunkers within our functional area, with 6 bike spaces in each bunker, each space is charged to a user at €100 per annum. In 2024, Greenville Procurement Agency was engaged by E&T to assist with the procurement of the Bike Bunker service, and it is envisaged that 300 bike bunkers will be deployed over a 3-5 year period. Following this procurement exercise, a service provider should be announced mid-2025. Bleeper was the winning service provider appointed in Q4 2025. Since then, procedures have been set up and adjusted to streamline the delivery of this service.		€ 1,312,826	€ -	Q4 2025; tender awarded to Bleeper, Q4 2025; project begins and delivered 2 bike bunkers. Q1 2026 procedures and processes have been streamlined to efficiently deliver this service, a target of 25 bunkers per quarter is agreed. Q1 2026; 22 bunkers have been delivered. To date 1589 expressions of interest have been received, equating to 2789 bike parking spaces requested. This project is expected to deliver 300 bike bunkers by 2030, to date under 450 bike bunker have been requested through expressions of interest.	€ 1,429,870	€ 1,570,145	Operational and maintenance expenditure prior to 2024. Procurement costs are added to 2024 along with operational and maintenance costs. This is funded by the NTA.
FIBRE OPTIC NETWORK & TRANSMISSION EQUIPMENT	Replacement of "End of Life" Fibre Equipment		€ 111,112	€ -	2030	€ 3,663,532	€ 9,557,189	The project is currently 50% complete, the project replacing of current end of life on street Fibre transmission equipment

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SCATS	Additional licenses for SCATS due to the increase of site being added to the Traffic Management system		€ -	€ -	Ongoing continuously	€ 311,258	€ 1,400,000	Currently we are awaiting the issue of a procurement tender for the 2025-2026 maintenance costs for SCATS licenses. This is the reason for the underspend in 2025
POINT JUNCTION IMP SCHEME	The replacement of the existing roundabout with a signalised junction		€ 44	€ -	Completion Dates Construction - Q4 2027	€ 801,890	€ 2,701,899	Project is no longer on hold and is now progressing in parallel with the Seán Moore Road Upgrade Scheme following the completion of the eastern corridor traffic modelling for the Dublin Port Tunnel and Irishtown corridor.
FIBRE OPTIC NETWORK PROJECT	The fibre Optic cost centre 203621 is a rolling cost centre which has run every year probably for the last 15 – 20 years. The cost centre is used for fibre installations and maintenance (not transmission equipment). It is used for the fibre installation contract works		€ 280,955	€ -		€ 4,521,039	€ 6,562,639	Ongoing

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ON STREET CYCLE PARKING	Installation of Sheffield stands at various locations across the city.		€ 65,992	€ -	When the project was initiated, it was anticipated that approximately €200,000 would be spent installing cycle parking until 2030. However, it has become increasingly difficult to identify suitable locations for on-street cycle parking in the city centre given the competing demands for limited space and the volume of stands installed annually has decreased significantly in recent years to approximately €50,000 to €75,000/annum. The NTA's preference now is to identify secure indoor locations for cycle parking .	€ 2,469,970	€ 3,705,542	Anticipate approximately 200,000 exp per annum to 2030.
ROYAL CANAL PHASE 3 CYCLE SCHEME (NORTH STRAND ROAD TO PHIBSBOROUGH ROAD)	Premium Cycle Route along the Royal Canal from Cross Gunns Bridge in Phibsborough to Newcomen Bridge on North Strand Road.		€ 12,402,592	€ -	Substantial completion in 2025, snagging ongoing into 2026.	€ 38,934,948	€ 39,305,830	Substantial completion in 2025, snagging ongoing into 2026.
GRAND CANAL BLACKHORSE PORTOBELLO	Active Travel route along the Grand Canal linking existing infrastructure west of Blackhorse to Portobello in the east.		€ 250,326	€ -	2025-2028 Delivery Programme	€ 965,355	€ 15,069,503	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in

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								line with the National Transport Authority's Cost Management Guidelines.
RIVER DODDER GREENWAY - PEDESTRIAN AND CYCLE ROUTE	Overall scheme being progressed in the different segments along with National Transport Authority Gateway Approval Process.		€ 673,835	€ -	Overall scheme being progressed in the different segments along with National Transport Authority Gateway Approval Process.	€ 1,943,213	€ 2,000,000	Overall scheme being progressed in the different segments along with National Transport Authority Gateway Approval Process.
RIVER DODDER GREENWAY-BEATTYS AVE TO HERBERT PK	High Quality Cycle Route from Docklands to DCC boundary along Dodder River		€ 1,708,741	€ -	Substantial completion in 2025.	€ 1,708,741	€ 1,854,958	Substantial completion in 2025.
CLONTARF TO AMIENS STREET CYCLE SCHEME	High quality cycle route and multi-modal corridor upgrade, connecting the S25 cycle route (in the vicinity of Clontarf) to Amiens Street at the Talbot Street Junction.		€ 4,530,826	€ -	Substantial completed achieved in 2024, snagging works ongoing into 2026.	€ 75,274,387	€ 76,500,000	Substantial completed achieved in 2024, snagging works ongoing into 2026. Recoupment of monies from other bodies due to DCC.
ROYAL CANAL GREENWAY - PHASE 4 PHISBOROUGH TO ASHTOWN	4.2km of new cycling and walking infrastructure along the Royal Canal between Phibsboro and Ashtown.		€ 49,415	€ -	Post 2028	€ 2,373,007	€ 32,020,940	On Hold
AVL BUS PRIORITY PROJECT	This project/cost centre covered staff salaries that were fulltime assigned to Bus Connects Liaison Office and supporting works in other sections, such as		€ 533	€ -	This project is no longer funded by the NTA. The NTA have closed this project.	€ 3,067,533	€ 4,500,000	Costs charged to this cost centre is for staff salaries that are full time on Bus Connects and Bus Priority projects.

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	Traffic Signal comments.							
DPTIM CIVIL INTERVENTIONS	This project/cost centre covered a number of smaller subprojects that were required to support bus priority measures. Such projects included signing and lining for bus lanes, updating bus lane signs, updates to traffic signal and upgrades to the Bus Priority System.		-€ 195,980	€ -	This project is no longer funded by the NTA. The NTA have closed this project.	€ 2,340,192	€ 4,500,000	Costs charged to this cost centre are for bus priority measures for the new routes for the Bus Connects Network Redesign and for bus stops.
SANDYFORD (CLONSKEAGH) TO CITY CENTRE CYCLE ROUTE	High quality cycle route from Clonskeagh to City Centre to connect with UCD in DLRC.		€ 36,843	€ -	2025-2028 Delivery Programme	€ 965,791	€ 18,996,528	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
SANDYFORD (CLONSKEAGH) TO CITY CENTRE - INTERIM - CYCLE ROUTE	Initial phase of Quality cycle route from Clonskeagh to City Centre to connect with UCD in DLRC.		€ 745,456	€ -	Substantial completion in 2025.	€ 745,456	€ 800,000	Substantial completion in 2025.

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
COLLEGE GREEN PLAZA	Original College Green project costs & Pathfinder project for interim measures that will be carried out in advance of the main project		-€ 323,709	€ -	Works be completed by Q1 2028	€ 3,096,674	€ 3,700,000	A new cost centre has been set up for the Grow College Green Project (CC204047) in 2026, all costs associated with the new project - were transferred from 203736 to 204047. Note while there were Steering Group meetings held in 2025 for this project, the Steering Group has now ended for this cost centre and meetings have now switched to the
GROW COLLEGE GREEN	Public Realm project for College Green-Dame St Area		€ 4,212,575	€ -	Prelim Design due to complete Q2'26, Planning stage on-going. Construction Stage planned for Q1'28	€ 4,212,575	€ 80,000,000	CPSO have approved €78m in principal. €4,149,626 has been approved for the cost centre, to bring the project to planning stage.
CITY CENTRE STUDY PROPOSALS	Traffic management measures arising from the 2016 City Transport Study		-€ 270,631	€ -	Complete Q1 2025	€ 6,405,669	€ 12,000,000	This project is now in the process of being closed by the NTA. No funding was received for 2025 or 2026

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THE BROADSTONE PLAZA	Public Realm improvement Scheme		€ -	€ -	Complete	€ 4,366,210	€ 4,500,000	Broadstone Plaza project is completed except to pay the retention amounting to € 95, 631 (ninety five thousand, six hundred and thirty one euro) which was due to be paid in July-2023. The Main Contractor SIAC Construction went into liquidation in 2023 prior to payment of this retention money. In February 2024, the appointed Liquidator (BDO) made application to DCC for release of this retention money. This application is currently being reviewed by DCC Accounts.
FINGLAS AREA ROUNDABOUT	Upgrades to the St Margaret's Road and Jamestown Road roundabouts to provide improved pedestrian and cycle facilities		€ 124,599	€ -	2025-2028 Delivery Programme	€ 340,480	€ 1,975,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost

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								Management Guidelines.
PEDESTRIAN CROSSING PROJECT	Installation of new pedestrian crossings throughout the city council area		€ 3,612,518	€ -	Q4 2027	€ 14,215,888	€ 15,000,000	This programme is underway. Funding for 2026 has been granted and so the programme will continue to deliver based on the funding
Schools Mobility Walking & Cycling Programme	The Safe Route to School programme is funded by this cost centre. The funding is received from the National Transport Authority to install School Zones in schools around the city.		€ -	€ -	This project is funded until the end of 2025.	€ 195	€ 1,500,000	This project is funded until the end of 2026. Another round of funding may be called after that but we do not have any details on that yet.
DCC/22/0006 ACTIVE TRAVEL OFFICE - STAFF COSTS	Salaries and staff accommodation for Active Travel Programme Office		€ 3,403,389	€ -	Project Ongoing.	€ 12,817,268	€ 20,000,000	Project Ongoing
DCC 21 0031 BAYSIDE TO NORTHSIDE SHOPPING CENTRE CYCLE ROUTE	5.1 km of new cycling and walking Infrastructure along Oscar Traynor Rd, Tonlegee Rd & Kilbarrack Rd		€ 107,371	€ -	2025-2028 Delivery Programme	€ 287,729	€ 20,469,383	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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DCC 21 0027 - HAROLDS CROSS TO BALLYMOUNT CYCLE SCHEME	Kimmage to Clogher Road		-€ 13,117	€ -	2025-2028 Delivery Programme	€ 41,713	€ 1,150,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC 21 0028 CABRA TO BLANCHARDSTOWN CYCLE ROUTE	4.1 km of new cycling and walking Infrastructure along Ratoath Rd and Cappagh Rd		€ 126,035	€ -	2025-2028 Delivery Programme	€ 373,000	€ 6,572,999	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/21/0006 CHAPELIZOD RD TO CHAPELIZOD BYPASS CYCLING SCHEME	3.1km Segregated Cycle Route linking Parkgate St Conyngham Road to Chapelizod Village via River Liffey. The scheme is to be delivered in two phases: Phase 1: Chesterfield Ave junction to South Circular Road junction Phase 2: Chapelizod Rd (from SCR to Chapelizod Village)		€ 239,508	€ -	2025-2028 Delivery Programme	€ 319,822	€ 7,319,822	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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DCC/21/0001 FINGLAS TO KILLESTER CYCLING SCHEME	10km of new cycling and walking infrastructure from Finglas in the northwest of Dublin to Killester in the northeast. The scheme is to be delivered in phases.		€ 81,439	€ -	2025-2028 Delivery Programme	€ 213,390	€ 39,796,476	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/21/0013 HARCOURT ST TO SOUTH WILLIAM ST WALKING AND CYCLING SCHEME	New Cycling and Walking Infrastructure from Harcourt Street to College Green		€ 24,064	€ -	2025-2028 Delivery Programme	€ 43,682	€ 8,189,064	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/21/0009 COOLOCK TO CLONTARF WALKING AND CYCLING SCHEME	2.4km of new cycling and walking infrastructure along Gracefield Rd, Brookwood Ave and Sybill Hill Road & Vernon Ave		€ 273,562	€ -	2025-2028 Delivery Programme	€ 660,774	€ 7,755,586	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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Coolock To Clontarf-Vernon Ave to Clontarf Road DCC 24 0016	0.9km of new cycling and walking Infrastructure along Vernon Ave to connect to the Coastal route on Clontarf Road		€ 111,152	€ -	2025-2028 Delivery Programme	€ 111,152	€ 3,801,152	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/21/0020 NORTH CIRCULAR ROAD WALKING AND CYCLING SCHEME	New Cycling and Walking Infrastructure along North Circular Rd - Dorset St. Lwr to Amiens Street		€ 465,596	€ -	2025-2028 Delivery Programme	€ 1,004,630	€ 6,118,425	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/21/0017 RINGSEND TO COLLEGE GREEN WALKING AND CYCLING SCHEME	2.9km of new cycling and walking Infrastructure along Ringsend Road and Pearse St		€ 242,259	€ -	2025-2028 Delivery Programme	€ 255,402	€ 5,542,258	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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DCC/21/0030 CHESTERFIELD AVENUE (OPW & PHOENIX PARK) CYCLE SCHEME	New Cycling and Walking Infrastructure along Chesterfield Avenue in the Phoenix Park from the Castleknock Gate to Parkgate St		€ 6,596	€ -	2025-2028 Delivery Programme	€ 12,417	€ 40,563,332	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC/22/0004 Clontarf Baths	Upgrade of existing cycling lane in front of Clontarf Baths.		€ 309	€ -	2025-2028 Delivery Programme	€ 19,377	€ 2,500,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
FINGLAS PUBLIC REALM IMPROVEMENT SCHEME	New Cycling and Walking Infrastructure in Finglas Village, from the Seamus Ennis Road/North Road junction to the Seamus Ennis Road / Clune Road / Glasanaon Road junction. It also includes Jamestown Road between the junction with Main Street and the junction with Seamus Ennis Road.		€ 626,779	€ -	2025-2028 Delivery Programme	€ 1,260,779	€ 7,639,022	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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HEUSTON TO CHAPELIZOD GREENWAY	Cycle infrastructure along Liffey Valley Park & War Memorial Gardens		€ -	€ -	Post 2028	€ 819,575	€ 820,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
KILMAINHAM TO THOMAS STREET	Cycle Route linking Kilmainham Gaol to Thomas Street via Suir Road		€ 199,267	€ -	Construction of interim scheme completed	€ 2,113,756	€ 2,300,000	Construction of interim scheme completed - surfacing to be completed in 2025
DCC/22/0025 TRINITY TO BALLSBRIDGE	New cycling and walking infrastructure from Trinity College Dublin to Ballsbridge via Merrion Square.		€ 480,793	€ -	2025-2028 Delivery Programme	€ 494,943	€ 7,980,039	Upgrade of infrastructure on Nassau Street and Leinster Street were completed in 2025.
DCC 22 0016 DALYMOUNT TO CABRA CROSS ACTIVE TRAVEL SCHEME	New cycling and walking infrastructure from Dalymount to Cabra Cross along the Cabra Rd.		€ 174,364	€ -	2025-2028 Delivery Programme	€ 290,729	€ 8,200,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.

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DCC 22 0018 EAST WALL TO NORTH WALL ACTIVE TRAVEL SCHEME	New cycling and walking infrastructure from East Wall to North Wall via Sheriff Street.		€ 56,452	€ -	2025-2028 Delivery Programme	€ 108,242	€ 2,350,741	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
DCC 22 0022 KILMAINHAM TO BALLSBRIDGE SOUTH CITY LOOP ACTIVE TRAVEL SCHEME	New cycling and walking infrastructure from Kilmainham to Ballsbridge via Rialto, Crumlin, Kimmage, Harold's Cross, Rathmines and Ranelagh.		€ 202,802	€ -	2025-2028 Delivery Programme (phase one only, Brookfield Road/SCR Junction Upgrade	€ 204,825	€ 1,404,825	2025-2028 Delivery Programme (phase one only, Brookfield Road/SCR Junction Upgrade

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DCC/22/0033 CYCLING FOR EVERYONE	There are two distinctive components to this cost centre; The Bike Hub Crumlin, offers the use of accessible bikes and the booking system, along with other services and community initiatives, including bike mechanic training, learning how to cycle, and cycle clubs. The other is; Cargo bikes for All, offering the use of cargo bikes to businesses, non-profits and the community, offering tailored solutions to drive positive environmental change with the offer of a viable option for last mile services and deliveries, benefiting both businesses and individuals.		€ 79,841	€ -	Q3 2025; expand the cargo bike for communities service to more areas and more variety of cargo bikes. Expand the service to collaborate with SDCC, FoodCloud and Meals on Wheels.	€ 202,284	€ 550,000	Both projects are ongoing. Funding from the NTA has been cut to €30k in 2024, which is not adequate to run this service.
BEPROACT	Building an eco-system to proactively develop data-driven asset management,		€ 274,534	€ -	March 2023 to June 2027	€ 513,916	€ 867,387	
City Centre Plan - Project 1 - Westland Row	Specific measure from the Dublin City Centre Transport Plan 2023 - Traffic management measures at Westland row		€ 573,991	€ -	Q2 2026	€ 573,991	€ 601,357	Measures were installed in May 2025 and monitored for the remainder of the year. Small amount of funding for 2026 from the NTA to close out the project
North Earl Street Public Realm Improvement Scheme	Site investigation works to inform design of public realm scheme		€ 10,248	€ -	Project on hold due to lack of personnel to move it forward.	€ 10,248	€ 500,000	

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Fitzwilliam Street Cycle Route	Provision of a new Cycle Route along Fitzwilliam St including modifications to the parking arrangements, Cycle Parking, urban realm improvements and junctions works.		€ -	€ -	2025-2028 Delivery Programme	€ 1,371,906	€ 1,400,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
East Coast Trail (Sean Moore Rd-Merrion Gates)			€ 168,656	€ -	Post 2028	€ 1,786,974	€ 1,800,000	Under the Active Travel Programme, Total Project Costs will not be issued until a complete cost estimation process is completed in line with the National Transport Authority's Cost Management Guidelines.
South Grand Canal Cycle Lanes Improvement Scheme	Cycling Improvements along the R111 between Suir Road in the West to Rathmines and further towards Ballsbridge		€ 24,670	€ -	Construction completed in 2025	€ 3,767,539	€ 4,978,932	Construction works on junction upgrades completed in 2024
River Dodder Greenway Herbert Park to Donnybrook	Advanced Work to deliver the wider Dodder Greenway on the Northern bank between Donnybrook and Herbert Park		€ 579,897	€ -	Construction substantially completed in 2024.	€ 6,899,988	€ 7,000,000	
DCC 25 0016 - City Centre Implementation	Developing initial plans for various city centre measures		€ 1,008,857	€ -		€ 1,008,857	€ 1,200,000	

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DCC/25/0003 - City Centre Plan - Parliament Street	Specific measure from the Dublin City Centre Transport Plan 2023 - Traffic Free Parliament St		€ 602,880	€ -	Q2 2026	€ 602,880	€ 700,000	Measures were installed in May 2025 and monitored for the remainder of the year. Small amount of funding for 2026 from the NTA to close out the project
DCC 25 0017 Public Transport Liaison Office	Funding for staff resources within DCC that are dedicated to working on projects such as Bus Connects Core Bus Corridors and their agreed public transportation investment projects		€ 448,071	€ -	The liaison office will be in place for the duration of the NTA bus connects projects.	€ 448,071	€ 700,000	-
DCC 25 0018 Public Transport Priority Measures	Code supports public transport priority measures delivered by DCC contractors, including Bus Connects CBCs, On-Street bus priority measures, and the next-generation AVL bus priority scheme.		€ 7,630	€ -	This project will continue until Bus Connects projects are complete.	€ 7,630	€ 1,000,000	
DCC/25/0008 Bus Connects Dublin Network Redesign Works	This project is ongoing. It supports the roll out of the Bus Connects network redesign. D spine to be launched in 2026. The rollout is 60% complete to date.		€ 1,457,195	€ -	This programme will continue until the bus connects network redesign project is complete. The roll out of this scheme is currently 60% complete.	€ 1,457,195	€ 1,500,000	-
DCC/25 - City Centre Plan - Capel Street	Traffic Free Street since 2022 with an interim scheme implemented in phases between 2023 and 2025. There is now an element to install bollard protection (either HVM or traffic management bollards)		€ 1,876,810	€ -	Q4 2026	€ 1,876,810	€ 2,000,000	Works for 2026 are to install bollard protection for the street

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B03 Regional Road - Maintenance and Improvement		€ 11,567,000						
B04 Local Road - Maintenance and Improvement		€ 41,360,000						
B05 Public Lighting		€ 13,854,000						
B06 Traffic Management Improvement		€ 37,743,000						
B08 Road Safety Promotion/Education		€ 5,540,000						
B09 Maintenance & Management of Car Parking		€ 15,159,000						
B10 Support to Roads Capital Prog.		€ 4,101,000						
B11 Agency & Recoupable Services		€ 9,866,000						
Environmental Services								
DUBLIN DISTRICT HEATING - PHASE 2	The Project is related to the development and operation of the Dublin District Heating Scheme		€ 1,630,524	€ -	The project is expected to be operational by Q3 2028.	€ 7,330,443	€ 130,000,000	There is a provision to provide €50m of grant aid funding via the Climate Action Fund to deliver the project. This is subject to approval of the Final Business Case.
E01 Operation, Maintenance and Aftercare of Landfill		€ 7,713,000						
E02 Op & Mtce of Recovery & Recycling Facilities		€ 5,469,000						
E04 Provision of Waste to Collection Services		€ 2,095,000						
E05 Litter Management		€ 5,552,000						
E06 Street Cleaning		€ 63,283,000						
E07 Waste Regulations, Monitoring and Enforcement		€ 15,624,000						
E08 Waste Management Planning		€ 4,473,000						
E10 Safety of Structures and Places		€ 6,423,000						
E11 Operation of Fire Service		€ 174,651,000						

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E12 Fire Prevention		€ 4,560,000						
E13 Water Quality, Air and Noise Pollution		€ 1,594,000						
E14 Agency & Recoupable Services		€ 1,727,000						
E15 Climate Change and Flooding		€ 6,884,000						
Water								
DUBLIN FLOOD FORECASTING & FLOOD WARNING SYSTEM	Warning network		€ 206,967	€ -	2024-2030	€ 2,719,282	€ 3,950,000	
S2S PHASE 1 KILBARRACK TO LIFFEY, DOLLYMOUNT AND BULL ISLAND	Flood alleviation		€ -	€ -	2026-2030	€ 1,364,382	€ 8,500,000	
S2S PHASE TWO - LIFFEY TO SANDYMOUNT(SOUTH CITY FLOOD DEFENCES)	700m Flood Alleviation		€ 342,040	€ -	2024-3032	€ 1,029,251	€ 31,000,000	
FLOOD EMERGENCY WORKS & FLOOD REPAIRS	Flood Emergencies		€ 771,794	€ -	2024-2030	€ 2,054,005	€ 4,000,000	
CLONTARF FLOOD DEFENCE PROJECT	2.3km Flood Alleviation		€ 5,645	€ -		€ 871,810	€ 26,519,924	
IMPLEMENTING FLOOD RESILIENT CITY OUTCOMES	General city flood protection measures		€ 188,777	€ -	2024-2030	€ 3,251,157	€ 4,000,000	
LOWER RIVER DODDER FLOOD ALLEVIATION SCHEME PHASE 2	Flood defenses		€ 1,048,883	€ -	2015-2026	€ 12,688,734	€ 12,800,000	
CAMPSHIRES FLOOD PROTECTION PROJECT	Flood alleviation		€ 19,081	€ -	2015-2026	€ 3,044,373	€ 6,600,000	
RIVER WAD - CLANMOYLE ROAD FLOOD ALLEVIATION SCHEME	Tunnel & culvert on Clontarf Promenade		€ 2,745,023	€ -	2024-2026	€ 6,554,899	€ 7,300,000	
RIVER PODDLE FLOOD ALLEVIATION SCHEME	Flood alleviation		€ 181	€ -	2020-2026	€ 8,884	€ 3,100,000	
FOOD ALLEVIATION FLEET	Fleet upgrades		€ -	€ -		€ 1,721,495	€ 3,121,495	
CULVERT IMPROVEMENT WORKS SCREEN UPGRADE WORKS	Improve safety and operation of screens that protect the entrance to river culverts in DCC area		€ 515,839	€ -		€ 1,037,780	€ 1,100,000	
WATER FRAMEWORK DIRECTIVE (WFD) OFFICE	Statutory compliances		€ 2,818,225	€ -	Ongoing	€ 9,865,072	€ 24,000,000	
GRAND CANAL BASIN AMENITY & WATER QUALITY PROJECT	Proposed Extension of Storm outfall from GC Basin to River Liffey		€ 88,425	€ -		€ 795,879	€ 47,000,000	

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CAMAC FLOOD ALLEVIATION SCHEME	Regional flood study to identify a solution to resolve flooding issues within the full Camac Catchment. OPW funded		€ 375,717	€ -	2019-2030	€ 2,532,534	€ 60,000,000	
RIVER DODDER FLOOD ALLEVIATION SCHEME - PHASE 3	Flood defenses		€ 526,082	€ -	2020-2032	€ 1,482,909	€ 20,000,000	
SANTRY RIVER RESTORATION & GREENWAY PROJECT	Establish a masterplan for the Santry River catchment restoration including developing this natural amenity to incorporate a greenway, in accordance with the GDA cycle network		€ 510,377	€ -		€ 1,535,562	€ 23,725,699	
URBAN RUNOFF PROJECT			€ 120,648	€ -		€ 423,384	€ 2,949,993	
C01 Operation and Maintenance of Water Supply		€ 23,732,000						
C02 Operation and Maintenance of Wastewater Treatment		€ 8,683,000						
C04 Operation and Maintenance of Public Conveniences		€ 601,000						
C07 Agency & Recoupable Services		€ 4,581,000						
C08 Local Authority Water and Sanitary Services		€ 20,344,000						
Development Management								
CORPORATE PROPERTY REGISTER	A programme to: (1) Create an authoritative list of the properties Dublin City Council own, lease, manage & use, with the data we need. (2) Put in place Corporate Property Management System(s) for the ongoing management of DCC properties. (3) Create processes and workflows that allow staff to make use of this data in their work.		€ 817,950	€ -	2024 - 2028	€ 407,405	€ 590,000	

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QUAYSIDE BUILDINGS	Redevelopment of Docklands Office to New Docklands Office & Water Sports Facility, Boardwalk and improved Public Realm		€ 569,322	€ -	Q2 2026 Completion	€ 23,041,347	€ 24,175,880	
DOCKLANDS PUBLIC REALM	Development of the Public Realm in the Docklands line with the requirements of the North Lotts/Grand Canal Dock SDZ		€ 962,503	€ -	Q4 2027	€ 661,588	€ 2,300,000	The project is subject to the Bus connects Route 16 programme timeline.
ACTIVE LAND MANAGEMENT	Acquisition of strategic properties		€ -	€ -	Ongoing	€ 48,970	€ 40,341,278	Monies here are for the disposal and acquisition of lands/properties which have been identified as part of the wider ALM strategy - not a project in the usual meaning. The ALM Steering Group is made up of CE, ACEs City Planner, City Valuer and Prop Dev staff.
EMMET ROAD AREA CPO	The CPO is at preliminary stage. Arrangements are underway for the preparation of a CPO map and Book of Reference & Rental i.e., ownership details. Properties are currently being acquired by agreement		€ 133,786	€ -	Acquisitions by agreement progressed where possible.	€ 2,921,618	€ 14,000,000	

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LANDLORD & REPAIR WORKS	As Landlord DCC must fulfil obligations to ensure our premises meet the required standards. This cost centre ensures a budget to meet these demands,		€ 942,841	€ -	Ongoing	€ 7,666,421	€ 10,304,147	Costs associated with large scale repairs or remediation works - not a project in the usual meaning
IVEAGH MARKET PROFESSIONAL AND LEGAL FEES	Legal Case regarding ownership of Iveagh Markets		€ 8,867,276	€ -	Ongoing	€ 1,440,349	€ 2,000,000	DCC was served with High Court Judicial Review proceedings: one against the invalidation of a planning application which included the Iveagh Market and the other in relation to a Vacant Site Levy demanded in respect of Mother Redcaps. Plenary Summons has also been served on the Council in respect of the Iveagh Market. The Council terminated the mediation process between Martin Keane and Lord Iveagh on 30th January 2023 as the parties had failed to reach an agreement acceptable to all concerned. The legal proceedings which are in being will now

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								<p>be brought before the courts, 2 of which will be in the High Court and the other 2 to in the Commercial Court. Following hand back of keys by Lord Iveagh, DCC placed security personnel in the Market building to ensure it is protected from illegal entry. This is ongoing. DCC is carrying out stabilisation works required to safeguard the building and to protect it from further decay.</p>

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TELECOMS UNIT			€ 389,700	€ -	This is a Rolling Citywide Programme which will incorporate the Docklands Fibre Ducting Project. Construction of new elements of the network is being carried out on an ongoing basis as well as investigation works in order to make existing assets suitable for use. New processes being put in place that allow Dublin City Council to lease its assets to Operators and Infrastructure Providers i.e. building rooftops, street furniture and existing ducting.	€ 2,913,079	€ 5,000,000	
ST LUKES GRAVEYARD & PARK	Graveyard conservation project and new pocket park were completed.		€ 52,204	€ -	46357	€ 1,890,071	€ 2,100,000	Currently exploring an alternative option to fit out of the crypt. Purchase of burial plots and erection of memorial.

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URDF ADMIN/OVERHEADS	Provision of programme management, reporting, governance, and administrative support for the full URDF capital portfolio, including staffing, oversight processes, coordination, technical support, and compliance activities.		€ 850,356	€ -	Ongoing to 2030 in line with URDF programme completion deadlines and project delivery timelines.	€ 647,503	€ 2,000,000	This cost centre supports delivery, governance, reporting, programme controls, and administrative functions for the full URDF capital programme (approx. €200M). Expenditure reflects staff costs, programme oversight, and essential operational supports required to deliver multiple URDF-funded capital projects. Activities continue in line with URDF requirements and programme reporting obligations.
15 HENRIETTA ST - NA PIOBAIRI UILLEANN	New Build on Site of no 16 Tie into no 15 and refurbish. Deliver a 280 theatre to the rear of both properties with a visitor experience across the main floors		€ -	€ -	Pre-Tender approval with Dept of HLGH for decision. Tender for construction to issue with construction to commence end 2026complete Dec 2028	€ 1,142,417	€ 19,350,983	Not under DCC Governance

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URDF FRUIT & VEGETABLE MARKET	Building refurbishment of historical Fruit & Veg Market - new services and toilet auxiliary builds & auxiliary services		€ -	€ -	Project is at stage 3 construction tender assigned qtr. 2 2025 on site June 2025 expected completion Q3 2027 Project expenditure 44,508,363 plus contingency	€ 10,098,595	€ 44,508,363	On site for Construction June 8th 112 week build programme. Currently, commenced Procurement of Operator for design fit out and operation.
URDF WERBURGH STREET MASTERPLAN	Strategic masterplan to provide direction on the long-term development potential of vacant/underutilised sites at Castle Street and Werburgh St, and designs for a new public space, including recommendations for conserving the City Wall.		€ -	€ -	Masterplan to be completed by 31st Dec 2026	€ 495,741	€ 1,045,500	
REPAIR, REFURBISHMENT AND UPGRADE WORKS TO THE CHIMNEY AT THE BOILER HOUSE, BALLYMUN, DUBLIN 9	Repair, refurbishment and upgrade works to the chimney at the Boiler House, Ballymun, Dublin 9		€ -	€ -	The Design Teams latest programme shows the anticipated completion in January 2027.	€ 52,204	€ 1,103,474	Expected to complete CWMF Stage 1 in Q2 2026.
Docklands Public Realm South Campshire	Development of Flood Defense, improved public realm and cycle path		€ -	€ -	Part 8 lodgment Q3/4 2026	€ 850,356	€ 24,000,000	
Wayfinding Scheme New Phase 2016			€ -	€ -	Not yet decided	€ 253,980	€ 757,399	
D01 Forward Planning		€ 9,622,000						
D02 Development Management		€ 14,776,000						
D03 Enforcement		€ 3,044,000						
D04 Op & Mtce of Industrial Sites & Commercial Facilities		€ 14,059,000						
D06 Community and Enterprise Function		€ 12,817,000						
D08 Building Control		€ 7,149,000						

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D09 Economic Development and Promotion		€ 15,927,000						
D11 Heritage and Conservation Services		€ 5,034,000						
Fire								
PURCHASE OF FIRE APPLIANCES	The allocated purchase of Fire engines for the year by the NDFEM		€ 1,602,505	€ -	Rolling Project	€ 14,633,295	€ 17,600,000	Budgeted per year. NDFEM notify DFB re approval for purchase and these are covered by Grants.
FIRE BRIGADE MUSEUM - CONSULTANCY FEES	Proposed new Fire Brigade and Civil Defense Museum		€ -	€ -	2027/2028	€ 18,360	€ 4,000,000	Several potential sites have been identified for consideration in relation to the proposed Dublin Fire Brigade Museum, subject to further assessment and formal agreement
DUBLIN FIRE BRIGADE LOGISTICS	RELOCATION OF DFB WORKSHOP		€ 256,910	€ -	2026	€ 16,581,705	€ 25,725,260	Occupation of building Q4 2026. Design Team and project manager appointed. Currently appraising tender for works.
NEW FIRE STATION - ALFIE BYRNE ROAD	New replacement fire Station allocated to Alfie Byrne Road		€ 152,276	€ -	2027/2028	€ 265,359	€ 35,376,304	Anticipated to go to part 8 by Q2 2026
Recreation & Amenity								
DONORE CENTRE REFURBISHMENT	This project is a full refurbishment of Donore Youth & community Centre following a fire in 2021		€ 817,061	€ -	Construction to commence Q1 2026 and completion by Q3 2027	€ 817,061	€ 11,593,931	

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DCC SPORTS PLAN IMPLEMENTATION	DCC Sports Plan 2024-2029 was adopted in May 2024 and will inform the City's Sport strategy over the next 5 years across 3 pillars, infrastructure, programme, Organisation		€ 27,014	€ -	2029	€ 27,014	€ 850,000	
BRICKFIELD PARK PAVILION	The demolition of the existing changing buildings. The construction of a new Sports Changing Building with Multipurpose community facility and outdoor patio; fence enclosures; sustainable urban drainage systems.		€ 351,989	€ -	Q1 2027 estimated completion	€ 351,989	€ 3,611,253	
DEVELOPMENT OF DALYMOUNT PARK	The redevelopment of Dalymount Park into a modern municipal stadium with a number of community facilities		€ 885,610	€ -	Project Completed Q1 2029	€ 3,661,880	€ 63,750,475	Planning has been approved of Dalymount Park Redevelopment is currently primarily funded by Local Funding with an element of government grant funding. The project has received 37.5% government funding from LSSIF for the development phase of the project. The project was provisionally allocated €24.6 million from LSSIF stream 2 towards the construction of the project. The

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								shortfall will be made up way of a loan of €34 million.
ENERGY MANAGEMENT PROGRAMME	In line with Dublin City Council's commitment to reduce energy usage there is provision to continue the energy management programme by way of ongoing necessary upgrade / refurbishment works across the facilities under the remit of the Sports and Recreation Services.		€ -	€ -	Ongoing	€ 683,863	€ 838,863	
MUNICIPAL ROWING CENTRE EXTENSION	Project consists of three elements fire remediation works, building renovation and fabric upgrade		€ 12,660	€ -	46327	€ 17,211	€ 786,579	

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IRISHTOWN LEISURE CENTRE REDEVELOPMENT	Transport Infrastructure Ireland (TII) propose the construction of a new rail station at Tara Street. This would necessitate the purchase of the Markievicz building complex by TII via a compulsory purchase order from DCC. To replace Markievicz a new centre will be develop at Irishtown Stadium		€ 1,307,867	€ -	Q4 2028	€ 1,307,867	€ 65,000,000	TII have agreed to fund design element of the project. Funding of the construction element is dependent on the Metro North Timeline
REFURBISHMENT OF BALLYMUN SPORTS & FITNESS CENTRE	Sports & Fitness Ballymun is a large sports facility located in the heart of Dublin 11 on the Ballymun Road. It is operational since 2004 and requires substantial refurbishment to ensure it keeps up with modern standards		€ -	€ -	Testing/Completion August 27 to aug 2028	€ 531,892	€ 4,000,000	This project has been postponed for a couple of years and Ballyfermot will be the first centre to be refurbished
BALLYFERMOT LEISURE CENTRE GYM EXTENSION	Extend the gymnasium floor space		€ 106,363	€ -	By end of 2027	€ 210,572	€ 2,350,000	Tender documents nearing completion.
POPPINTREE RECREATION CENTRE REFURBISHMENT WORKS	This is not a project with a defined completion date. This capital cost centre is used for expenditure on items that do not fall under the revenue budget for example, boiler and pump replacements, gym equipment, and items replaced due to vandalism. The cost centre operates on an annual budget basis.		€ 119,677	€ -		€ 822,402	€ 1,052,725	Facility is subject to a lot of criminal and anti-social behaviour. Improvement of the facility will enable more groups to access the facility and mitigate the risks associated with some sections of the facility.

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IRISHTOWN STADIUM TRACK RESURFACE	Refurbishment and upgrade of the existing athletics track.		€ 1,153,973	€ -	Works are complete and we are currently waiting on the final retention to be paid at the end of the defect period.	€ 1,171,132	€ 1,300,000	On the 27/11/2024 formal confirm from the community sports faculties fund of €195,175.00 grant. Grant has officially been agreed to be assigned to a cost centre.
IRISHTOWN STADIUM IMPROVEMENTS	Refurbishment of existing Irishtown Stadium, fire remedial works and build extensions.		€ 46,365	€ -	TBC as this Project may not go ahead with the new build pushing forward.	€ 269,879	€ 1,447,742	Project is on hold until a decision is made if the project will go ahead or be scaled back with the new build in Irishtown closer to beginning
ALL WEATHER FACILITIES RESERVE	Reserve holds funding for the upkeep of DCC All Weather surfaces		€ 394,912	€ -	Regular works annually	€ 651,171	€ 8,500,000	
KILMORE LEISURE CENTRE DEVELOPMENT	Kilmore Leisure Centre will provide a new swimming pool & gym attached to the existing Kilmore Recreation Centre to replace Northside Swimming Pool		€ 70,915	€ -	Q4 2027	€ 70,915	€ 20,599,000	
FINGLAS LIBRARY RELOCATION	New library on the site of former An Post Sorting Office. New facility opened in September 2023		€ 10,483	€ -		€ 4,098,097	€ 4,247,468	Cost centre closed March 2026

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CRUMLIN/DRIMNAGH LIBRARY	New library on site of Ardscoil Eanna, old school buildings to be demolished and heritage building preserved plus 800sqm new build		€ 3,602	€ -	Construction Q4 2026 - Q4 2028	€ 621,936	€ 11,652,009	Libraries are currently working with Parks Department and City Architects to establish an Integrated Design Team Framework (expected to be in place Q3 2026). Once established, a mini competition will be held to appoint a team from this framework to lead the Drimnagh Library project through to construction. It is estimated that construction would commence in Q3 2027 with a construction and fit-out period of 12 to 18 months giving an expected Library opening date in Q1 2029.
TERENURE LIBRARY - REDEVELOPMENT	Demolition of existing library and re-development of the site to create a new library over three floors including basement		€ 33,545	€ -	Construction Q3 2027-Q4 2029	€ 112,773	€ 8,921,177	Once the Integrated Design Team Framework is established a mini competition will be held to select a firm to bring

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								this project to completion.
URDF NEW DUBLIN CENTRAL LIBRARY, PARNELL SQ	Phase 1 of the project is comprised of a five-storey over basement Dublin City Library, essential works to Georgian houses No 23 to 28 Parnell Square North, full restoration of House No 26 and essential works to the Hugh Lane Gallery		€ 2,448,561	€ -	Phase 1 of the Parnell Square Cultural Quarter is expected to take approximately 37.75 months to complete, followed by a 12-month handover period (including defects liability period). Subject to securing the necessary funding approvals, the Contractor is anticipated to be appointed and commence works in late Q2 2026.	€ 13,397,964	€ 182,810,684	
KILDONAN PARK	Develop Kildonan Park from a Grade 2 park to a Grade 1 park in line with the Dublin City Council Parks Strategy		€ 507,827	€ -	Due for completion in Q2 2026	€ 1,629,046	€ 1,915,000	
BALLYMUN TOWN CENTRE PARK	Upgrade and improve Ballymun Plaza		€ 857,979	€ -		€ 2,490,317	€ 2,800,000	on cap prog 26-28
ST ANNES PARK - RED STABLES REFURBISHMENT	Phase 1 - café, function room, WCs, Northern range roof works) completed and retention payment underway.		€ 101,604	€ -		€ 2,630,683	€ 2,650,000	
ST ANNES PARK	Rolling programme of minor capital work improvements		€ 419,184	€ -	Ongoing	€ 5,427,169	€ 5,500,000	
BRIDGEFOOT STREET PARK	Phase 2 additional security lighting and play elements.		€ -	€ -	Phase 2 works completion Q2 2026	€ 2,705,840	€ 3,000,000	
BULL ISLAND	Rolling programme of minor capital work improvements		€ -	€ -	Ongoing	€ 478,807	€ 600,000	

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CHERRY ORCHARD PARK	Redesign Park with an emphasis on creating an attractive public space		€ 23,210	€ -	Estimated completion date Q2 2029	€ 67,633	€ 21,000,000	
BENSON STREET PARK	New Park development		€ 34,180	€ -	Paused pending a resource	€ 167,771	€ 2,500,000	
LIFFEY VALE, LIFFEY VALLEY PARK	Conservation of Liffey Vale House and surrounding gardens and creation of Biodiversity Education Centre etc.		€ -	€ -	Paused pending resources	€ 532,677	€ 3,830,873	
DUBLIN BAY DISCOVERY CENTRE - BULL ISLAND	To build a Discovery Centre to an international standard to provide a vital role in the understanding, interpretation and protection of the national resource of the Dublin Bay Biosphere		€ -	€ -	Estimated project completion 12/2030	€ 1,154,736	€ 16,600,000	
PORTOBELLO HARBOUR PARK	Refurbishment of urban plaza at Portobello Harbour with extensive greening, integration of play and skate opportunities, planting, historic interpretation to create Portobello Harbour Park		€ 391,846	€ -	Due for completion in Q1 2027	€ 397,916	€ 4,544,739	
MERRION SQUARE TEAROOMS/PUBLIC TOILETS	Construction of a new tearoom/visitor facility		€ 1,279,638	€ -	Due for completion in Q4 2026	€ 2,821,492	€ 6,129,664	
PALMERSTOWN PARK TEAROOM/PUBLIC TOILETS			€ 210,601	€ -		€ 902,383	€ 910,000	
BUSHY PARK TEAROOMS/PUBLIC TOILETS	Construction of a new tearoom/visitor facilities and ancillary works.		€ -	€ -	Unknown at this stage	€ 180,499	€ 2,044,438	Draft tender package. Additional fees; looking to start project again.

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FAIRVIEW PARK NEW LIBRARY/TEAROOMS/PUBLIC TOILETS/CHANGING PLACES FACILITY	Fairview Park Tearoom and Library Project is a combined project comprising; Fairview/Marino Library, Garden + Tearooms.		€ 51,731	€ -	Unknown still at inception	€ 215,177	€ 16,500,000	
MOUNTJOY SQUARE CONSERVATION PLAN	Rolling programme of minor capital work improvements		€ 243,342	€ -	Ongoing	€ 1,177,230	€ 1,200,000	
JOHN'S LANE, CIVIC OFFICES, CHRISTCHURCH	The refurbishment of the open space between the Civic Offices and Christ Church Cathedral adjacent to Johns Lane.		€ 129,187	€ -	Q3 2028 estimated completion	€ 153,678	€ 2,477,840	
MERRION SQUARE CONSERVATION PLAN	Rolling programme of works/implementation of the Conservation plan and preservation of this valuable city amenity in a sustainable way.		€ 48,456	€ -	Ongoing	€ 1,253,855	€ 3,000,000	
EAMONN CEANNT DEPOT	Upgrade of the existing Eamonn Ceannt Park Depot Building including two single storey extensions and the extension of a boundary wall as well as a new pedestrian gate and relocated vehicular gateway.		€ 137,102	€ -	Completed	€ 3,328,204	€ 3,448,838	
DEPOT IMPROVEMENT PROGRAMME	Any work done under this cost centre has to be approved first in principle by Leslie Moore and usually refers to improvement works in the Parks		€ 231,613	€ -	Ongoing	€ 994,570	€ 1,000,000	
ST ANNES PARK, RAHENY, TENNIS CLUB PAVILION	Construction of a new sports pavilion, new bowling green and tennis court		€ 92,006	€ -	Due for completion in Q3 2027	€ 231,043	€ 4,387,000	

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JOHNSTOWN PARK FINGLAS PADEL & TENNIS	Develop the existing old tarmac tennis courts into a new all-weather tennis court, with Padel Courts, fencing, lighting and small reception building.		€ 61,525	€ -	Due for completion in Q3 2026	€ 61,525	€ 1,300,000	
ST WERBURGH ARTS VENUE PROJECT	Restoration and alterations to Werburgh Street Church to create a venue and tourist destination		€ 69,648	€ -	Due for completion in Dec 2028	€ 381,884	€ 6,500,000	
8/9 MERCHANTS QUAY	Creation of 20 Artists' Studios and restoration of St Anthony's Theatre		€ 117,703	€ -	Due for completion Jan 2029	€ 117,703	€ 9,463,882	
PONTOON - ISLANDBRIDGE (FOR RIVER LIFFEY)	Floating pontoon to aid river users in navigating Island bridge weir.		€ 1,768	€ -	It is anticipated that on site works will begin in October 2027. Completion early January 2028.	€ 104,314	€ 1,336,690	This project must adhere to the ecological cycles and systems along with the pontoon being placed in a rich archaeological area. Because of this there may be delays in the completion of the project if there are any archaeological finds during the ground works
URDF Iveagh Markets Stabilisation Works	Emergency stabilisation works to protect the Iveagh Markets and safeguard the structure. The priority is to prevent further deterioration of the Protected Structure.		€ 269,283	€ -	Stabilisation works commenced Q1 2026 with an expected works programme of 18-24 months.	€ 920,776	€ 13,493,452	

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NEWCOMEN BANK/CITY HALL	The restoration and redevelopment of this historical building for public / cultural use.		€ 54,301	€ -	Project delayed by funding sources/resources	€ 657,748	€ 13,683,643	Funding confirmation required for next stage
KILMAINHAM MILL	Waterproofing and overall security of the building to ensure continued safe use Upgrades to electrical and heating installations, provision and improvement of bathroom facilities, associated ground works, and measures to enhance accessibility for persons with mobility issues.		€ 37,201	€ -		€ 4,509,486	€ 28,318,000	Stabilisation works to safeguard the complex and works to enhance meanwhile use of some ground floor buildings to complete in 2026
RUSSELL AVENUE EAST WALL	Restore and reimagine Russell Avenue Park.		€ 7,680	€ -	Due for completion in Q3 2026	€ 41,334	€ 1,123,211	
Red Stables Phase 2			€ 153,212	€ -		€ 153,212	€ 969,602	
Hugh Lane Gallery Artwork Relocation	Storage facility for HLG art collection		€ 6,150	€ -	Depending on business case	€ 6,150	€ 500,000	Project will proceed based on Feasibility study and business case
MARTIN SAVAGE PARK	The installation of an all-weather pitch		€ -	€ -	Part 8 to recommence. Awaiting surveys to be complete, review of AA by external consultant to take place.	€ 37,017	€ 1,100,000	
Rosary Hall	Substructures works, Roof Completion , External Walls Fireproofing Internal Joinery , Mechanical & Electrical , Painting & Decoration , External Works		€ 186,322	€ -	The Project is now complete and the retention has been paid after consultant report an sign off from City Architects	€ 787,595	€ 1,079,034	The Cost overrun is due to a number of significant Variation at the start of Project agreed with then ACE and subsequent variations during Project. The Project was

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								delayed for a number of reasons and an EOT claim is being processed currently
TEAROOMS AT NEW ST STH			€ -	€ -	On hold	€ 50,176	€ 3,400,000	
ROCKFIELD PARK PADEL/TENNIS PAVILION	Construction of a changing room pavilion		€ -	€ -	Subject to funding	€ 616,075	€ 1,900,000	Project on hold until funding identified
Gaeilge 365	Irish-language innovation programme for Dublin's 4 LAs, creating 150k+ speaking opps for the language by 2028 through council services		€ 335,558	€ -	Funding agreement with Dept of Gaeltacht and LAs until 2028, with plans for national expansion in Programme for Govt..	€ 335,558	€ 4,594,910	4.5m funding from Dept of Gaeltacht
URDF Five Lamps Public Realm Works	The works carried out so far include improvements to public lighting and street paving. Remaining works being tendered are for the remaining traffic calming and greening interventions.		€ 860,983	€ -	2025/2026 - Traffic audits complete & preliminary design being developed for agreement in advance of tender. Project report to be submitted in Q2 2025. Upgrade works carried out in 2024 c. 800k	€ 860,983	€ 1,471,812	Expenditure was revised and project scope focusing on public realm improvements. Two elements currently being tendered; Traffic Calming and Greening.
RE-IMAGINING D1	Reimaging D1 is a group of projects including regeneration studies, public realm improvements etc.		€ 165,231	€ -	on going	€ 493,220	€ 660,000	Coles Lane was completed as part of this programme. CCO are examining further laneways to improve in the city centre. Dame Court concept being

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

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								examined as a model for further improvement projects.
RUTLAND STREET	The purpose of the project is to redevelop the original Rutland Street School building to become a community hub, and catalyst for further development in the area.		€ 3,004,090	€ -	46477	€ 9,526,409	€ 33,026,999	The project is currently behind programme with a new completion date of March 2027 provided by the Contractors in March 2026. DCC commenced a dispute resolution process with the Contractor to secure delivery of the contract with additional project controls introduced monitoring progress and critical path delivery.
URDF - LIBRARY SQUARE RINGSEND - Public Realm/Library	Narrowing of the carriageway on Bridge Street / Irishtown Road at Library Square / new surface treatment to carry across the road from the west side of the Square to the East side on one level Refurbishment of existing library building and extension to library increasing the building footprint from 247m2 to 544m2.		€ 276,634	€ -	2020 - 2027	€ 603,929	€ 16,000,000	Revised OMC was carried out in July 2023 when Design was finalised in the order of €11.2m and this was approved by CPGB on 17th August 2023. Detailed design is now under way. Revised costings to be carried out when

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								detailed design is completed.
R139 Clean Up	Clean up of illegally dumped waste. Construction of wall to prevent further illegal dumping and full development of lands by Housing Department. Installation of Foul sewer plus water supply		€ 10,690,084	€ -	Works commenced in Q2. 2025	€ 10,935,668	€ 15,000,000	
URDF - NEWMARKET SQUARE ENV. IMPROVEMENT SCHEME	Public realm improvements, creation of a public space, landscaping, lighting and services renewal, associated works.		€ 373,457	€ -	The scope of the Newmarket & Environs Public Realm Improvement Scheme was substantially revised in 2025 and the original Part VIII has been set aside. A series of more achievable improvements, designed to improve pedestrian facilities and manage traffic are now proposed. These measures will be fully completed in mid-2026.	€ 375,868	€ 1,120,000	The scope of the Newmarket & Environs Public Realm Improvement Scheme was substantially revised in 2025 and the original Part VIII has been set aside. A series of more achievable improvements, designed to improve pedestrian facilities and manage traffic are now proposed. These measures will

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								be fully completed in mid-2026.
URDF - MEATH STREET PUBLIC REALM IMPROVEMENT	Public realm improvements, footpath widening, carriageway renewal, changes to parking and loading arrangements, landscaping, lighting and services renewal, associated works.		€ 191,198	€ -	Construction commences in Q1 2026 with an expected 20 month programme.	€ 639,273	€ 6,405,973	
BALLYFERMOT CIVIC INVESTMENT PROGRAMME	Fire safety measure upgrade works in respect of fire doors and alarm/lighting system		-€ 5,675	€ -		€ 660,311	€ 1,680,000	Payment for retention will be due in the next couple of months. Final amount was paid on 16.01.26 €31,616.33.
ST. JAMES GRAVEYARD	The restoration of the monuments and wall with the development and implementation of a master plan for the Graveyard.		€ -	€ -		€ 480,780	€ 800,000	This project is under Parks remit with a first phase of work completed in 2021 and to date Parks have not progressed the second phase of works.

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SCRIBBLESTOWN IMPROVEMENT WORKS	Area Works as part of Scribblestown Taking in Charge project		€ 29,975	€ -	Expect procurement and completion by end April 2026	€ 103,763	€ 900,000	Parks and Public Lighting taken in charge Q1 2024. Works on Drainage, roads and footpaths agreed with Departments to take charge standards. Construction works are nearing completion.
F01 Operation and Maintenance of Leisure Facilities		€ 13,799,000						
F02 Operation of Library and Archival Service		€ 30,778,000						
F03 Op, Mtce & Imp of Outdoor Leisure Areas		€ 39,645,000						
F04 Community Sport and Recreational Development		€ 27,186,000						
F05 Operation of Arts Programme		€ 30,325,000						
Agriculture, Education, Health and Welfare								
G04 Veterinary Service		€ 2,365,000						
G05 Educational Support Services		€ 1,161,000						
Miscellaneous								
OFFICE REFURBISHMENT	On hold (Cost Centre 808241 is being used for office refurbishment in Ormond building, desks, PC's, and move in expenses, and then ongoing charges for rent and services).		€ 725,019	€ -	On hold	€ 1,691,785	€ 2,200,000	This project is under review in the context of the overall strategic renovation projects.
SECURITY UPGRADES - CIVIC OFFICES	On hold		€ -	€ -		€ 150,705	€ 750,000	On hold

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Accessibility Works & Landscaping Works to Mansion House & Gardens	Accessibility Works & Landscaping Works to Mansion House & Gardens		€ 8,664	€ -	Q1 2026 - Review of the project to commence. Following this review and agreement / finalising of the scope of works the project will either proceed to planning with the proposed scheme or to re-tendering of design team services for a revised scope of works. Q4 2026 - Lodgment Part 8 (depending on scope changes and possible requirement to re-tender design team services)	€ 227,383	€ 4,170,244	City Architects to review project design for re-submission to Council
GDPR Security	Multi Year capital expenditure to meet DCC security plan		€ 1,981,594	€ -	2027	€ 5,977,997	€ 8,997,666	
Smart Cities Project	DCC Smart City Programme. Supporting a series of smart city innovation initiatives through collaboration with research and industry through the establishment of smart district testbeds and smart programmes allowing the City Council to support trialing of new and emerging technologies in real world environments.		€ 918,474	€ -	DCC Smart City Programme. Supporting a series of smart city innovation initiatives through collaboration with research and industry through the establishment of smart district testbeds allowing the City Council to support trialing of new and emerging technologies in real world environments. Current Budget requested to end of 2028.	€ 5,643,239	€ 7,704,682	A rolling multi-year programme of Smart City projects

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IS Infrastructure Project	Rolling project to support IS infrastructure and Microsoft applications		€ 1,440,593	€ -	2027	€ 9,173,194	€ 10,866,469	
MEES CIVIC OFFICES	Due to the Camden Yard project most of projects included here are paused and assumed cancelled as per request from Corporate Services/Facilities Mgt. The only item still proceeding is the Cylinders, which we expect to be approx. €35-40k ex vat.		€ 55,069	€ -		€ 2,020,901	€ 4,000,000	
LOCAL GOVERNMENT ELECTORAL REGISTRATION SYSTEM PROJECT	Voter.ie is to be upgraded and redeveloped as National Electoral Registration System for use by all 31 local authorities.		€ 2,460,750	€ -	Project is scheduled to conclude by Q4 2026	€ 5,011,918	€ 9,214,775	This project is fully funded by DHLGH. Operational costs will be funded by the local authorities post 2026.
WEB REDESIGN & UPGRADE	Refresh and enhancement of the www.dublincity.ie website and reference site.		€ 390,062	€ -	Refresh 2025-ongoing enhancements 2027	€ 628,958	€ 1,100,000	1. Amended projected expenditure to €950,000 from €1,100,000. 2. There are regular meetings held by the communications team both internally and with our designers. It's not technically a steering group but there are ongoing meetings surrounding the projects that feed from the capital budget

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CORE (PEOPLE XD) HR AND PAYROLL IMPLEMENTATION PROJECT	Implement a payroll System for all outdoor waged staff and all Dublin Fire Brigade.		€ 926,117	€ -	Phase 2 Go Live - September 2026	€ 1,157,289	€ 2,000,000	
H03 Administration of Rates		€ 20,246,000						
H04 Franchise Costs		€ 1,523,000						
H07 Operation of Markets and Casual Trading		€ 1,185,000						
H09 Local Representation/Civic Leadership		€ 8,398,000						
H10 Motor Taxation		€ 6,421,000						
H11 Agency & Recoupable Services		€ 11,263,000						
Totals		€ 1,515,393,000	€ 332,564,098	€ -		€ 1,433,589,134	€ 5,075,435,149	

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Housing & Buildings							
ROSEMOUNT PLACE, MALAHIDE ROAD, DUBLIN 5	Purchase of Part V Housing to be used as Social Housing	€ -	€ 759,102	€ -	Q1 2025	€ 759,102	Closed
Cornamona (Cornamona Court Redevelopment)	Development of 61 homes and a community centre	€ -	€ 370,180	€ -	Completed Homes Occupied	€ 29,746,895	
CAS 25-26 Ushers Island * Dublin Simon	Construction of 100 units	€ -	€ 388,162	€ -	BCAR and completion achieved on 26/09/24	€ 35,685,501	
Acquisition of 3 no. apartments at 194,196,198 Clonliffe Road, Dublin 3	Purchase of Part V Housing to be used as Social Housing	€ -	€ 1,122,875	€ -	Q2 2025	€ 1,266,639	
Part V Acquisition of 2 no. apartments at 39-42a Clanbrassil Street, Dublin 8	Purchase of Part V Housing to be used as Social Housing	€ -	€ 637,425	€ -	Closed	€ 637,425	
Part V Acquisition of 10 no. apartments at Owenmore Hall, Station Road, Dublin 5	Purchase of Part V Housing to be used as Social Housing	€ -	€ 5,050,000	€ -	Closed	€ 5,050,000	
Road and Transportation & Safety							
BALLYMUN SILLOGUE INFRASTRUCTURE	Road improvement Scheme	€ -	€ 2,440	€ -	Retention was released in Summer'24. Project is complete	€ 14,765,608	Final payment has recently been received from Uisce Eireann so this cost centre can be closed in 2025
LIFFEY CYCLE ROUTE	Scheme from 2008. Last stage Georges Quay to Crampton Quay substantially complete in November 2024, fully completed in early 2025.	€ -	€ 1,337,641	€ -		€ 8,783,223	
Ratoath Rd Project 2 DCC 24 0014	Upgrade of 1km of Ratoath Road between Dunsink Lane & Ratoath Ave	€ -	€ -	€ -	The Scheme incorporated into the Cabra to Blanchardstown Walking & Cycling Scheme. Refer to DCC 21 0028 for project update.	€ -	Scheme incorporated into the Cabra to Blanchardstown Walking & Cycling Scheme. Refer to DCC 21 0028 for project update.
Tom Clarke Bridge - Toll System Upgrade	Upgrade of Tom Clarke Bridge	€ -		€ -	The project is not going ahead and can be removed	€ -	The project is not going ahead and can be removed

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Final Outturn Expenditure	Explanatory Notes
Talbot Street Upgrade	These works were carried out further to an instruction from DCC's Chief Executive Richard Shakespeare.	€ -	€ -	€ -	Completed January 2025	€ 2,033,540	These works included footpath resurfacing, new waste bins, upgrading of public lighting and a landscaping element.
East Coast Trail (Alfie Byrne Rd-EastWall Road)	Cyclist improvement works along East Wall Road linking Alfie Byrne Road to the Point Junction, including works along Dublin Port boundary	€ -	€ 231,702	€ -	Substantial completion of phase one achieved in 2024, snagging in 2025	€ 4,440,308	Substantial completion of phase one achieved in 2024, snagging in 2025
Environmental Services							
Water							
SOUTH CAMPHIRES - SDZ PROJECT SIR JOHN ROGERSONS QUAY	600m Flood wall	€ -	€ -	€ -		€ -	Being led by DDDA
NORTH CAMPSHIRE FLOOD DEFENCE FUTURE CLIMATE CHANGE	900m Flood alleviation	€ -	€ -	€ -		€ -	Being run by DDDA.
Development Management							
NORTH FRINGE COMMUNITY INFRASTRUCTURE FUND	Acquired land jointly with FCC for community/sport development	€ -		€ -	Complete	€ -	
URDF LIBERTIES HUB /PEAR TREE CROSSING	Masterplan & planning applications for the delivery of community housing & mixed development on 5 sites in South City - off Thomas St	€ -	€ 706,005	€ -	Master Plan complete Lodge multiple planning applications 2026/2027	€ 3,400,275	This project is complete on financial front. Planning Apps will complete on reporting side
Docklands Fibre Ducting	Construction of an Open Access Telecommunications Duct network in the Docklands	€ -	€ -	€ -	Rolling Programme- Construction of new elements of the network is being carried out on an ongoing basis.	€ 5,186,059	Not on Cap prog 25-27 (incorporated into Telecoms>)
Fire							
Recreation & Amenity							

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

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HUGH LANE GALLERY , PARNELL SQ	Now under PSCQ, essential works to the HLG	€ -		€ -	Phase 1 of the PSCQ is anticipated to take 32 months. Following appointment in Oct 2025, the Contractor is expected to commence work in January 2026.		Moved to Parnell Square Cultural Quarter
HUGH LANE GALLERY PROGRAMME OF WORKS	CC closed due to HLG closure	€ -		€ -			CC closed due to HLG closure
ST. CATHERINES SPORTS & COMMUNITY CENTRE	All works completed April 2024	€ -	€ 84,888	€ -	45352	€ 757,255	completed
CLONTARF 11 ASIDE ALL WEATHER PITCH CARPET	Resurface of 11+ 7 a side training pitch	€ -	€ -	€ -	complete	€ 1,235,660	
DIAMOND PARK	Complete refurbishment of community park on Gardiner Street	€ -	€ 272,635	€ -	Completed	€ 3,116,095	
Vicar Street Public Space	Redesign and landscaping of existing informal play area to public space	€ -		€ -			This project has been discontinued
Orchard Centre Changing Rooms/Coffee Dock	Provision of changing rooms at Orchard centre in Cherry Orchard Park	€ -		€ -	TBC	€ -	Project abandoned and funds redirected to orchard park track resurface
ARTISTS WORKSHOP	Creation of 60 Artists' Studios	€ -	-€ 19,155	€ -		€ 956,810	
URDF - INCHICORE PUBLIC REALM	The enhancement of Inchicore Village will deliver an improved public realm that enhances the visual appearance of the area, creating a more inviting place to live, work and visit	€ -		€ -		€ -	This project has been discontinued
URDF - KILMAINHAM PUBLIC REALM	Further public realm improvements to Kilmainham are planned to build on the successful refurbishment of Kilmainham Plaza and the Gaol and Courthouse environs	€ -		€ -		€ -	This project has been discontinued

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CRF - Lourdes Parish Hall	The Community Recognition Fund was introduced in 2023 to recognise the huge efforts made by communities in welcoming and supporting people coming to Ireland. Lourdes Parish Hall (Sean McDermott Street, Dublin) was awarded €770,000 to upgrade the facility for the benefit of the local community. Works carried out included new roofing, insulation, upgrading of electrics and fire systems, heating and doors.	€ -	€ 911,315	€ -		€ 911,315	Project complete, official opening scheduled for 15th April 2026
Miscellaneous							
Design & Construction of a North City Operations Depot Ballymun	NCOD Project was a large scale development that includes an Admin Building; Multi-storey car park & external parking; workshops; salt barn; central stores; external storage areas; waste compaction & collection areas; Civic Amenity site. Construction complete in June 2024. Handover & defects liability period completed on 24/10/24. Final figures for project entirety due in early 2025.	€ -	€ 30,287	€ -	Substantial completion was reached on 19/06/2023. Handover stage (including defects liability period) was reached on 24/10/24. Project now fully complete.	€ 74,181,849	
LEAKS REPAIR IN CIVIC OFFICES	Proposed works include: - Replacement of the 12 no. AOV's on the roof of the tower atrium - Installation of a new access gantry for the AOV's - Replacement of the failed double glazed units - Localised repairs to the rest of the façade to address the leaks	€ -	€ 129,160	€ -	Complete January 2025	€ 1,902,688	

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)

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Totals		€ -	€ 12,014,663	€ -		€ 194,816,248	

Appendix 2: Completed Checklists

Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.

	General Obligations not specific to individual projects/programmes.	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	2	
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	2	
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	3	
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	3	
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	
Q 1.6	Have recommendations from previous QA reports been acted upon?	3	
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	
Q 1.9	<p>Is there a process in place to plan for ex post evaluations?</p> <p>Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.</p>	3	<p>DCC Governance procedures have been in place since 2015 and were further updated in 2024. A key part of these procedures is the carrying out of post project reviews at the completion of projects.</p>

Q 1.10	How many formal evaluations were completed in the year under review? Have they been published in a timely manner?	3	8 Project Reviews have been carried out in 2025 in line with the DCC governance procedures
Q 1.11	Is there a process in place to follow up on the recommendations of previous evaluations?	3	
Q 1.12	How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?	N/A	

Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.

	Capital Expenditure being Considered – Appraisal and Approval	Self-Assessed	Comment/Action Required
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	N/A	No longer relevant
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation later? Have steps been put in place to gather performance indicator data?	3	
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc.?	3	
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	
Q 2.9	Was the evidence base for the estimated cost set out in each business case? Was an appropriate methodology used to estimate the cost? Were appropriate budget contingencies put in place?	3	
Q 2.10	Was risk considered and a risk mitigation strategy commenced? Was appropriate consideration given to governance and deliverability?	3	
Q 2.11	Has the Preliminary Business Case been sent for review by the External Assurance Process and Major Project Advisory Group for projects estimated to cost over €200m?	N/A	
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	3	
Q 2.13	Were procurement rules (both National and EU) complied with?	3	
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	
Q 2.15	Were State Aid rules checked for all support?	3	
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	3	
Q 2.18	Was consent sought from Government through a Memorandum for Government to approve projects estimated to cost over €200m at the appropriate approval gates?	N/A	

Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.

	Current Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 3.1	Were objectives clearly set out?	3	
Q 3.2	Are objectives measurable in quantitative terms?	3	
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	
Q 3.4	Was an appropriate appraisal method used?	3	
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	3	
Q 3.6	Did the business case include a section on piloting?	N/A	
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	N/A	
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	N/A	
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	N/A	
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	3	
Q 3.11	Was the required approval granted?	3	
Q 3.12	Has a sunset clause been set?	N/A	
Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	3	
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	
Q 3.15	Have steps been put in place to gather performance indicator data?	3	

Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.

	Incurring Capital Expenditure	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	
Q 4.3	Were programme coordinators appointed to co-ordinate implementation?	3	
Q 4.4	Were project managers responsible for delivery appointed and were the project managers at a suitably senior level for the scale of the project?	3	
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	3	
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	
Q 4.7	Did budgets have to be adjusted?	3	
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	3	
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	3	
Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	3	
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	3	
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	3	

Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.

	Incurring Current Expenditure	Self-Assessed Compliance Rating: 1 -3	Comment/Action Required
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	<ul style="list-style-type: none"> • Annual Statutory Budget process • Corporate plan • Service plans • PMDS / Team Development Plans • Risk Management • SLA Agreements/Annual service plans which include KPI's
Q 5.2	Are outputs well defined?	3	<ul style="list-style-type: none"> • National KPI's • Dublin City Council KPI's • Team Development plans (TDP) & Personal Development plans (PDP) targets • SLA Targets
Q 5.3	Are outputs quantified on a regular basis?	3	<ul style="list-style-type: none"> • Quarterly budget monitoring and reporting • Quarterly reporting to DHPLG on Payroll, Borrowings, Capital & Revenue Income and Expenditure, Debtors and GGB • Strategic Policy and Area Committees reporting • Half yearly review of TDP and PDP/Monthly Monitoring • Annual Report • KPI's • Department Statistical Returns • Regional Steering Group • LGMA
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	3	<ul style="list-style-type: none"> • Procurement monitoring • Shared services review • Internal Audit reviews • Local Government Audit • Quarterly budget reporting • Planned services / function reviews • Monthly meetings
Q 5.5	Are outcomes well defined?	3	<ul style="list-style-type: none"> • Targets are defined in the Annual Budget, Corporate Plan, Service Plans and Team plans • Annual plans
Q 5.6	Are outcomes quantified on a regular basis?	3	<ul style="list-style-type: none"> • Annual Report • Annual Budgets • Quarterly Budget Monitoring • SPC reporting • Audit Committee
Q 5.7	Are unit costings compiled for performance monitoring?	3	<ul style="list-style-type: none"> • Budget Monitoring • KPI's • Unit Costing where appropriate

Q 5.8	Are other data compiled to monitor performance?	3	<ul style="list-style-type: none"> • TDP/PDP • VFM • All relevant matrixes and reviewed
Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	3	<ul style="list-style-type: none"> • Combination of all above • Formal reviews of some of DCC Departments / functions • Reports and Team Meetings
Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	3	<ul style="list-style-type: none"> • External review is part of sectoral efficiency programme • European evaluation

Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.

	Capital Expenditure Recently Completed	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 6.1	How many Project Completion Reports were completed in the year under review?	3	
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	
Q 6.3	How many Project Completion Reports were published in the year under review?	2	
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	2	
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	2	
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	3	
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	2	
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	2	

Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.

	Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	
Q 7.7	Were changes made to the organisation's practices in light of lessons learned from reviews?	N/A	