

Comhairle Cathrach Bhaile Átha Cliath
Buiséad Faofa 2018

Dublin City Council
Adopted Budget 2018



Comhairle Cathrach
Bhaile Átha Cliath
Dublin City Council



To The Lord Mayor and Members of the Dublin City Council

Report of the Chief Executive on the Draft Budget of the Dublin City Council for the local financial year ending on the 31st December 2018

In accordance with Section 102 of the Local Government Act 2001, the Draft Budget has been prepared by the Chief Executive showing the amounts estimated as necessary to meet the expenses and to provide for the liabilities and requirements of Dublin City Council during the local financial year ending on 31st December 2018. A copy of this Draft Budget in the prescribed form together with explanatory and comparative statements of the figures is enclosed. On the basis of this Draft Budget the amount to be raised by the Annual Rate on Valuation would require a rate of 0.258.

The Draft Budget will be considered by the City Council at the Budget Meeting to be held in The Council Chamber, City Hall, Dublin 2 at **6.15 p.m. on the 13th November 2017**. In compliance with Section 103 of the Local Government Act 2001, the required public notice has been given and a copy of the Draft Budget deposited in the offices of Dublin City Council.

An Information Meeting of the City Council will be held in the Council Chamber, City Hall as follows:

Budget Information Meeting Wednesday 8th November 2017 at 6.00 p.m.

OWEN P. KEEGAN
CHIEF EXECUTIVE

DUBLIN CITY COUNCIL
REVENUE BUDGET 2018

TABLE OF CONTENTS

Chief Executive's Introduction	Page 1
Certificate of Adoption	Page 11
Corporate Policy Group / Group Leaders	Page 12
Table A	Page 13
Table B	Page 14
Table D	Page 17
Table E	Page 18
Graphs	Page 19
Division A – Housing & Building	Page 22
Division B – Road Transport & Safety	Page 29
Division C – Water Services	Page 35
Division D – Development Management	Page 40
Division E – Environmental Services	Page 49
Division F – Culture, Recreation & Amenity	Page 57
Division G – Agriculture, Education, Health & Welfare	Page 68
Division H – Miscellaneous Services	Page 73
Central Management Charge	Page 78
Summary of Local Property Tax Allocation	Page 79



Annual Revenue Budget 2018

Introduction

I present the attached draft Budget for the financial year 2018 to the Elected Members of the City Council in accordance with Section 103 of the Local Government Act 2001, as amended. The construction of this budget has been shaped by service demand pressures, available resources, cost increases and in the context of preparing for the growth of Dublin. This report provides information on the following matters:

1. Outturn 2017 against Adopted Budget 2017 and the key factors which have led to the estimated year-end financial position for 2017.
2. Income Issues including commercial rates, local property tax (lpt), government grants and service related income.
3. Expenditure Issues including the implementation costs and associated funding of national pay agreements, homeless services, insurance and other service related expenditure.
4. Service Developments.
5. Adequacy of Funding Base including funding trends, lpt funding, rates related funding.

1. Outturn 2017 against Adopted Budget 2017

The outturn for 2017 provides for a credit balance of €17.65m (reduced from €22.1m in the 2017 budget) incorporating expenditure and income movements when compared with the adopted 2017 Budget. This reflects two dynamics; firstly the actual financial position at year end 2016 improved by an amount of €4m compared to what was estimated at the time the 2017 budget was adopted. Secondly, in some instances actual expenditure fell short of budgeted expenditure and in other instances actual income was higher than budgeted income. Key issues impacting on the credit balance are reduced staff costs; increased claims and insurance related costs, reduced rates bad debt provision, higher than expected income from housing rents, the NPPR charge, Entry Year Levy and Roadworks control. The credit balance from 2017 is a key factor in maintaining service provision in 2018. Its absence would mean that expenditure on services would either have to be reduced by €17.65m or that additional income would require be generated. Table 1 below gives details of the key areas contributing to the credit balance;

Table 1 - Key areas contributing to credit balance at year end 2017

Expenditure		Income	
Payroll	-€12.5m	Housing Rents	+€2.1m
Housing Maintenance	+€1.7m	NPPR	+€3.6m
Rates BDP	-€6.0m	Payroll Compensation	+€2.2m
Insurance related	+€13.6m	Roadworks Control	+€2.0m
Events	+€1.1m	Entry Year Levy	+€1.0m
Landfill Aftercare	+€0.9m	TFS Income	+€0.7m

Note: + expenditure value indicates spend over budget, - expenditure value indicates spend under budget, + income value indicates income over budget, - income value indicates income under budget.

2. Income

2.1 Local Property Tax

The expected revenue from local property tax in 2018 was dealt with in detail when the LPT rate for the City Council area in 2018 was determined by the Elected Members (report 309/2017 refers). The impact of the approach taken by the Department in the allocation of LPT receipts to Dublin City Council is disappointing given that the net LPT allocation available to Dublin City Council is increased on the 2017 value by €16k, as set out in Table 2. The issue of the loss in revenue to Dublin City Council as a result of all new builds being exempt from Local Property Tax for the period 2013 – 2019 is particularly noted culminating in an estimated loss of €15m. This provision requires prompt attention to remove the inequity among householders and address the loss of funds.

Table 2: Net LPT Allocation

Local Property Tax Dublin City Council 2017 and 2018			
Year:	2017	2018	Movement
Value of LPT Receipts estimated by Revenue Commissioners	€ 79,467,549	€ 79,789,578	€ 322,029
20% to Central Equalisation Fund	€ 15,893,510	€ 15,957,916	€ 64,406
80% LPT retained i.e assigned to DCC	€ 63,574,039	€ 63,831,662	€ 257,623
Value of 15% reduction	€ 11,920,132	€ 11,968,437	€ 48,304
LPT Available funding (at 15% reduction applied)	€ 51,653,907	€ 51,863,225	€ 209,319
Self funding (already notified by Department)	€ 28,584,938	€ 28,778,155	€ 193,217
Historic Funding (General Purpose Grant)	€ 2,667,330	€ 2,667,330	€ -
Pension Related Deduction (PRD)	€ 16,428,262	€ 16,428,262	€ -
Discretionary Funding (existing, not new) (at 15% reduction)	€ 3,973,377	€ 3,989,479	€ 16,102

2.2 Annual Rate on Valuation (ARV)

Details of commercial ratepayers in Dublin City by band in 2017 are set out in Table 3. Almost 77% of commercial ratepayers have a rates charge in 2017 of €10K or under, almost 58% of have a 2017 rates charge of €5k or less while almost 40% have a rates charge in 2017 of under €3,000. By contrast, almost 50% of the total rates debit is paid by 2% of commercial rate payers or 426 accounts. I have prepared this draft budget based on maintaining i.e. no increase or decrease to, the ARV for commercial rates in the financial year 2018 at a multiplier of 0.258. The Council's ARV did not increase between 2009 and 2016, having been reduced year on year from 2009 to 2015, held stable in 2016 and increased by 0.78% in 2017. This is evidence of the priority placed by this Council on supporting businesses and employment.

Table 3: Commercial Rate Payer Bands

CHARGE 2017	No Of Accounts	Cumulative total	% per band	Cumulative Total	Total debit per band	% of Debit	Cumulative Total
€1 - €999	2112	2112	10.31%	10.31%	€ 1,300,024.60	0.40%	0.40%
€1,000 - €3,000	5959	8071	29.10%	39.42%	€ 11,576,030.45	3.60%	4.01%
€3,000 - €5,000	3722	11793	18.18%	57.59%	€ 14,496,501.42	4.51%	8.51%
€5,000 - €10,000	3910	15703	19.10%	76.69%	€ 27,520,561.48	8.56%	17.08%
€10,000 - €25,000	2742	18445	13.39%	90.08%	€ 42,210,545.77	13.13%	30.21%
€25,000 - €50,000	1062	19507	5.19%	95.27%	€ 37,124,192.83	11.55%	41.75%
€50,000 - €75,000	370	19877	1.81%	97.07%	€ 22,185,196.37	6.90%	48.65%
€75,000 - €100,000	173	20050	0.84%	97.92%	€ 14,895,967.21	4.63%	53.29%
€100,000 - €500,000	371	20421	1.81%	99.73%	€ 72,208,413.57	22.46%	75.75%
€500,000 -	55	20476	0.27%	100.00%	€ 77,963,929.69	24.25%	100.00%
TOTAL	20476		100.00%		€ 321,481,363.39	100.00%	

2.3 Vacancy Refunds

The Local Government Reform Act provides for elected members to determine, by resolution, the vacancy refund rate to apply to electoral districts within the local authority's jurisdiction. In Dublin City a vacancy refund rate of 50% had applied under the Dublin 1930 Act until 2017 when the vacancy rate was changed to 45% (i.e. where a rateable premises has been vacant, 55% of rates due is liable, with 45% not paid). In most other local authorities, a full 100% vacancy rate refund has applied prior to and since the reform act. In other words where a rateable premises was vacant, no rates are due.

A review of the vacancy refund arrangements for commercial rates was commissioned at the request of the Finance Strategic Policy Committee in early 2017. The purpose of this review was to objectively evaluate the impact of changes in vacancy refund arrangements on payment patterns and on vacancy rates. The review report was discussed at a special meeting of the Finance Strategic policy committee held on 25th October 2017. An assessment of vacancy refund related payment patterns since the change in 2017 will be undertaken in 2018 and presented to the SPC for consideration. There is a distinct cohort of properties which have remained vacant for extended period, unaffected by economic movements. A study will be commissioned to examine further the basis for this persistent vacancy trend, in particular giving attention to the locations where a commercial usage may no longer be feasible. This draft budget is prepared maintaining the existing vacancy refund rate of 45%, pending the outcome of those reviews.

Over the period 2013-2016, the value of vacancy rates refunds in Dublin City amounted to an estimated annual value of between €11.2m and €17.4m. This arises from the total value of rates associated with vacant premises being between €22.4 and €34.8m, with €11.2m - €17.4m being the value paid as rates and also the value not due or refunded. Details are provided in Table 4 below of vacancy refunds in Dublin City in 2013 - 2016.

Table 4: Vacancy Refunds Dublin City 2013 – 2016

	2013		2014		2015		2016	
Area	No. of Accounts	Vacancy Credits						
Central Area	553	€4,678,432	520	€3,292,518	479	€2,730,963	474	€2,722,532
North Central Area	199	€1,015,851	220	€1,051,523	207	€872,939	118	€386,775
North West Area	265	€1,457,689	229	€1,314,017	263	€1,085,722	211	€964,994
South Central Area	364	€1,912,214	339	€1,648,624	334	€1,527,788	287	€1,370,056
South East Area	1028	€8,305,296	1019	€7,317,206	954	€6,949,833	814	€5,762,024
Mics								
Total	2409	€17,369,482	2327	€14,623,888	2237	€13,167,245	1904	€11,206,380

2.4 Revaluation of commercial properties in Dublin City by the Valuation Office

The Valuation Office carried out a review of commercial property valuations in Dublin City and determined restated valuations in the context of trading conditions in April 2011. The revaluation outcome was that 56% of ratepayers have reduced liabilities, 41% have increased rates liabilities, with 3% having no change. The revaluation process is intended to be neutral in yield to the local authority i.e. Dublin City Council should not benefit from an increased yield from commercial rates as a revaluation outcome. The outcome has been that the revaluation process has caused a loss of rate income for DCC and other local authorities.

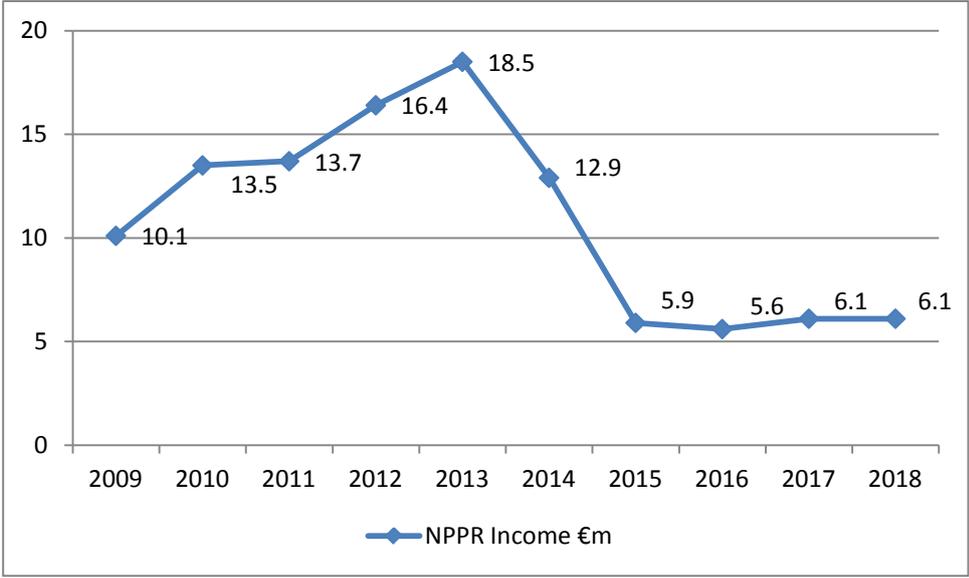
The existing revaluation legislative framework provides for an appeal process after the Valuation Office has determined the restated valuations for commercial properties. This process (i.e. appeal after final determination) results in a permanent loss of funds for local authorities from reductions in rates liability granted on appeal. This occurs as any reductions in rate liability determined by the Valuation Tribunal are not followed by a revised local authority determination. Consequently the revaluation process has resulted in a loss of commercial rates income for Dublin City Council. It was expected that all appeals would have been dealt with by the Valuation Tribunal by end of

2017. However it is now expected that circa 840 appeals will be dealt with in 2017 with a further 82 progressed in 2018.

2.5 Non-Principal Private Residence Charge (NPPR)

An annual charge of €200 was introduced on non-principal private residences in July 2009. The charge ceased in 2013. Legislation has been enacted providing for local authorities to continue to collect outstanding NPPR charges and arrears from the period 2009 to 2013. The structure of this charge has promoted self-certification with significant penalties for late payment, which has encouraged compliance. 75% of all payments have been made online (www.nppr.ie) thereby reducing the overheads and support costs associated with collection. Funding from this source has been critical to achieving stable financial management in recent years. The graph below sets out the movement in NPPR over 2009 and 2018.

Graph 1: Movement in NPPR 2009 - 2018



2.6 Homeless Services

The numbers of persons presenting as homeless has increased in 2017 due to continuing shortages in housing supply and rent values. The costs of service provision for homeless persons increased in line with demand. Trends in demand for homeless related services have been well documented and debated. Addressing homelessness is a key pillar of the Government’s Action Plan for Housing and Homelessness: Rebuilding Ireland. There is undoubted government commitment to tackling homelessness and also to Dublin City Council’s services for those presenting as homeless. I am confident that the Minister will fund the additional costs incurred by Dublin City Council for the provision of homeless related services due to increased presentation in 2017 and again in 2018, notwithstanding that written confirmation of financing has not yet been received. I acknowledge that it would be entirely preferable to have the funding basis for this very importance service given greater certainty in the future. Table 5 sets out detail of the costs of provision of homeless services in 2017 and 2018. In preparing the draft Budget, I have assumed funding of €109.8m in 2017 and of €118.1m in 2018, from the Department of Housing, Planning and Local Government in respect of the estimated incurred costs of homeless services.

Table 5 - Analysis of Homeless Expenditure – 2017 and 2018

	2018 – Estimated		2017 - Adopted		2017 - Revised	
	Budget	% Share	Budget	% Share	Budget	% Share
Expenditure	142,390,234		119,184,401		134,040,207	
Income						
DoHP&LG	118,149,243	83.0%	94,890,087	79.6%	109,799,216	81.9%
Dublin LA's	6,020,000	4.2%	6,020,000	5.1%	6,020,000	4.5%
Other (HSE/Health & Misc)	1,154,074	0.8%	1,207,397	1.0%	1,154,074	0.9%
Total Income	125,323,317	88.0%	102,117,484	85.7%	116,973,290	87.3%
DCC Contribution	17,066,917	12.0%	17,066,917	14.3%	17,066,917	12.7%
Total Expenditure	142,390,234	100.0%	119,184,401	100.0%	134,040,207	100.0%

2.7 Government Grants

Table 6 below shows the movement in the value of Government Grants received in respect of budget 2017, outturn 2017 and budget 2018. The most significant movement relates to grants in respect of Homeless Services.

Table 6 – Grants

Department	2018 €	2017 €	2017R €
Housing, Planning & Local Gov	223,461,297	187,372,039	211,185,324
Community & Rural Development	5,406,489	0	0
Transport Infrastructure Ireland	2,456,554	2,936,167	2,656,767
Enterprise Ireland	1,687,035	1,457,997	1,791,972
Children & Youth Affairs	1,572,801	1,546,438	1,578,301
Health	770,993	731,905	739,944
Social Protection	684,662	3,791,045	1,503,126
Transport, Tourism & Sport	388,870	383,820	695,779
Defence	385,000	385,000	385,000
Other Departments	320,400	367,400	415,900
National Transport Authority	280,000	240,960	270,000
Justice & Equality	162,024	156,309	236,145
Agriculture, Food & The Marine	50,000	150,000	30,000
Culture, Heritage & the Gaeltacht	0	0	60,000
Education & Skills	0	144,100	0
Total	237,626,125	199,663,180	221,548,258

2.8 DFB Emergency Ambulance Service

The HSE now pay the City Council €9.18m per annum in respect of the cost of providing the DFB emergency ambulance service. Although the 2017 budget provided a further income of €4m from the HSE towards the cost of the service i.e. income of €13.18m reflecting the incurred cost of service provision, the HSE continues to pay the lower amount. This has resulted in a shortfall of income in 2017 of €4m. I have provided again in 2018 for this income on this service as the cost of service provision.

3. Expenditure

3.1 Payroll – Funding of National Pay Agreements

In 2017 savings of €12.5m were made on payroll costs compared to the 2017 Budget provision, primarily due to controls on recruitment. The implementation of the Haddington Road Agreement and Public Sector Stability Agreement will increase pay related spend by €16.8m in 2018. Elements of these costs have been funded at 100% and 70% by Government. The unfunded element of the cost of national pay agreement is estimated at €3.6m for Dublin City Council in 2018. It is possible that additional funding will be forthcoming from the Department that will reduce this funding shortfall.

3.2 Payroll Costs

Payroll costs will increase in 2018, due both to increased recruitment and the implementation of national pay agreements. Table 7 provides details for 2017 and 2018.

Table 7 – Payroll Elements

	Budget 2018	Budget 2017	Budget 2017R
Payroll Element	€m	€m	€m
Wages	165.5	162.6	160.4
Salaries	145.5	138.8	130.5
Pensions	90.4	84.0	82.9
Gratuities	11.9	10.7	9.8
Total	413.3	396.1	383.6

3.3 Area Committees

The Area Committee structure is an essential aspect of City governance, being closer to initiatives that bring considerable local community and business benefits. Area discretionary funding has facilitated resources to be targeted to local priorities in an open and transparent process. I have provided in this draft budget for an area discretionary fund of €1m per area i.e. maintained at the 2017 level. In addition income provided for through the application of a weekly €2 charge for housing units requiring payment of a management charge and the €0.5 increase of the weekly waste related charge for housing units with complex based waste management arrangements, which I refer to later in my report, will be allocated by the Area Elected Members through the Area Committee structures to services that bring most local benefit. Funds collected through the increase in waste management charges will be directed at funding measures to improve complex based waste arrangements, see Table 8 below.

Table 8 - Area Discretionary Funding 2014 to 2018

Year	Value of Area Fund (€m)
2014	1.0
2015	1.4
2016	4.6
2017	5.0
2018	5.3

3.4 Insurances

Dublin City Council moved in February 2017 from a 'self insured' basis with regard to major risk areas (e.g. public liability, employer liability, property, professional indemnity) with insurance cover only being purchased in respect of individual claims above a certain level. Following a review of insurance arrangements, Dublin City Council moved to a 'ground up' insurance cover across all risk areas. This change will ultimately result in moving from low premiums, high excesses and high

pay out values to significantly higher premiums, low or zero excesses and low to nil pay out values. Funding is provided in this budget to meet the premium costs of ground up cover and claims costs from self insured arrangements. Funding for this issue will be reviewed regularly to assess future requirements.

3.5 Other Expenditure

During 2017, Dublin City Council has closely managed its resource base through the review of work practices and prudent expenditure controls. This financial management has provided a basis for the Council to limit the impact of reduced resources on services to the relatively low level that has occurred. The review of work practices is critical to continuing to make changes in how we work now and in the future. Table 9 below illustrates that there is an expenditure increase of €54.6m when comparing 2018 service costs to 2017 service costs. The bulk of this increase is in the Housing area.

Table 9 – Expenditure Review

Division	Y2018	Y2017	Variance
Housing & Building	349.8	323.0	26.8
Road Transportation & Safety	111.7	95.0	16.7
Water Services	61.2	61.7	- 0.5
Development Management	48.9	47.7	1.3
Environmental Services	190.3	184.5	5.8
Culture, Recreation & Amenity	93.6	86.8	6.8
Agriculture, Education, Health & Welfare	2.5	2.7	- 0.2
Miscellaneous Services	59.1	61.1	- 1.9
Total	917.2	862.6	54.6

4. Service Developments

Housing Related

4.1 Boiler Charge

Dublin City Council has approximately 19,000 rented housing units with boilers. Tenants of these housing units are charged €4 per week (increased by €1 in 2017) in respect of boiler related services. This provides for the costs of the annual service of 14,400 boilers and in addition contributes to funding the costs of the boiler replacement programme. Separate to these funds, €9m (€3m per year) is provided in the capital programme to fund boiler replacements. An additional charge of €1 per week will generate extra funds of €980k in a full year, €810k in 2018 as the increase will be applied from March 2018. At current prices, the average cost per boiler replacement is €2,500 including labour, heating controls etc. At present funding, the replacement cycle is 18 years. Additional annual income of €980k will reduce the replacement cycle from 18 to 14 years. I have provided in this budget for an increase in the boiler charge for relevant tenants of €1 per week.

4.2 Paid Service Charges

Dublin City Council has approximately 1,290 rented housing units with an associated paid service charge. The average cost of the management charge per tenant is €1,452 per year or €27.92 per week. These properties are situated throughout the City and include all types of housing units, apartments predominately. In 2018 expenditure of €1.867m is provided to meet these costs. Tenants of these housing units have not been charged thus far for these property specific costs. I have provided in this budget for the introduction of a charge in respect of paid service charges for relevant tenants of €2 per week. Funds collected through this measure will be available to the

Area Committees for allocation as part of the area discretionary fund. Table 10 below provides an analysis of potential income levels.

Table 10 – Paid Service Charges for Housing Units

Income received from introducing Charge		
<i>Additional Charge</i>	Full Year	10 Months
	<i>1st January</i>	<i>1st March</i>
€1 per week	66,872	55,727
€2 per week	133,744	111,453
€3 per week	200,616	167,180
€5 per week	334,360	278,633
€10 per week	668,720	557,267
€15 per week	1,003,080	835,900

4.3 Housing complex based waste management charges

Dublin City Council has approximately 9,700 rented housing units with housing complex based waste management arrangements. Tenants of these housing units are charged €2 per week in respect of waste management related services. The cost of provision of waste management services to these specific housing complexes is €2.5m and the income from the weekly €2 charge amounts to €1m. Dublin City Council tenants in other housing units must make arrangements for waste collection, as indeed all householders must, and pay the associated charge. Current arrangements are inequitable across all our tenants. A weekly charge of €5 per household would meet the costs of provision of specific waste management services to those units. I have provided in this draft budget for an increase in the waste management charge of 50c per week, bringing the weekly charge to €2.50. Funds collected through this measure will be available to the Area Committees for allocation as part of the area discretionary fund with the recommendation that these particular funds are applied to improve waste management facilities in relevant housing complexes.

4.4 Street Cleaning and Roads

The improved financial outlook has given me the opportunity to provide funding for some service developments, which will complement and support our existing service base. In this draft budget, provision is made for the recruitment of 50 additional street cleaning staff supporting an ongoing transformation agenda for a sustainable Waste Management service. Initiatives to be introduced in 2018 include the use of Quick Response (QR) codes on bins for use by members of the public to report issues and the commencement of trials of smart street cleaning systems. As always the overall objective is to achieve a high standard of street cleaning while securing value for money. In addition, provision has been made for the recruitment of over 70 staff across the many transport related functions. This will enable greater progress be made on the footpath and carriageway programmes.

4.5 Libraries

I am acutely aware of the increasing role played by the Dublin Public Library network in our communities. The role of libraries has moved beyond solely literacy related and provides community spaces for many groups and individuals. Our libraries play a key role in widening digital access across all groups and in giving opportunities for social integration. With this in mind, I have provided for an increase of €1 per capita in the Book Fund (i.e. the libraries purchasing fund), from €3 to €4 per capita. Also there are new initiatives relating to music, crafts, the availability of technology devices, service kiosks and others programmed for 2018 in this draft budget. Initiatives already provided by the Library service will continue such as One City One Book, Citywide reading for children including a children's version of One City One Book, Literature Night and Exhibitions supported by the Archive Office. I am of the view that this additional funding will provide tangible community benefits across the City.

4.6 Events

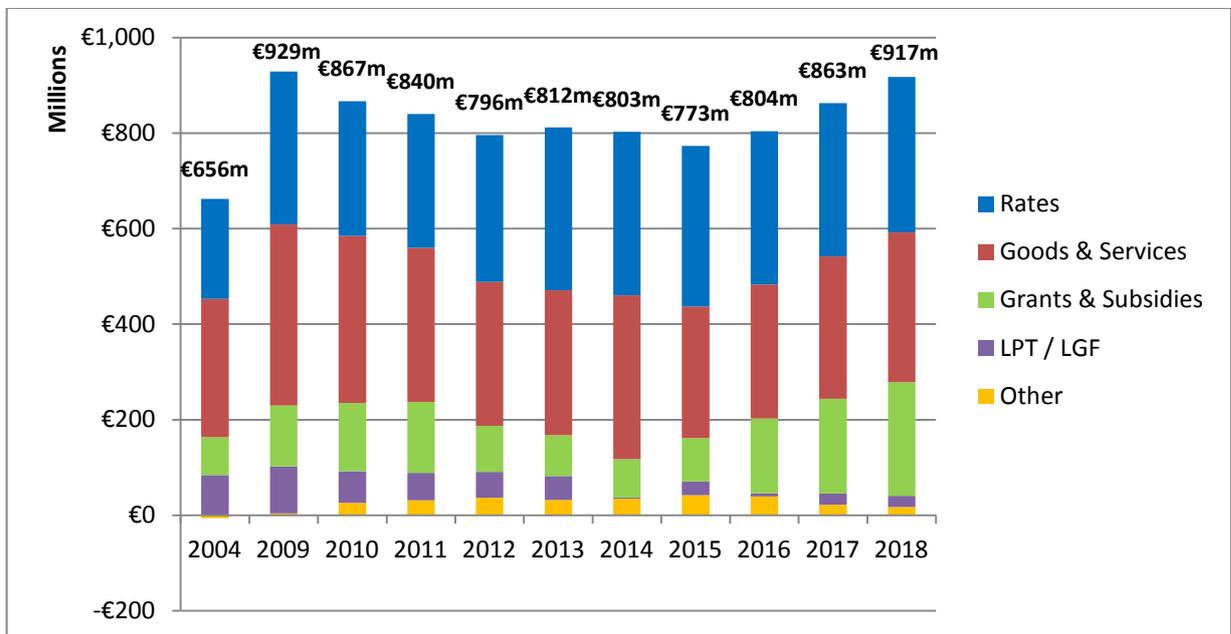
Events bring benefits to communities and business alike, animating the City and our neighbourhoods. There has been a large increase in the quantum of resources given to Events in recent years and 2018 sees a continuation of this increase. Dublin City Council will support over 60 festivals next year including the Dublin Fringe Festival, The Bloomsday Festival, The Great Dublin Bike Ride, the Liffey Swim, Pride Festival and the Special Olympics. Dublin will host 4 matches as part of the Euros 2020 competition, for which Dublin City Council is a partner with the Government and FAI. I propose to allocate funding of €1.25m for this event (Euros 2020) in 2018, 2019 and 2020. In total, I have provided funding of €5.7m in the draft budget for events.

5. Adequacy of Funding Base

5.1 Funding Trends

The Dublin economy continues to strengthen and while recovery is not widespread or uniform, the trading improvement is welcome. As the economy expands, expectations of local authority service delivery also grow, from communities and businesses alike. The funding of local government services occurs through a range of sources – specific government grants, commercial rates, income from services, the general purpose allocation (Local Government Fund allocation). All sources of funding are important, however, commercial rates are especially important. The buoyancy of commercial activity in Dublin City is crucial to the City's economic prospects. Commercial activity must function with a cost base that reflects relevant inputs and no more. Dublin City Council services support commercial activity and so it is appropriate that commercial entities make a contribution for their trading environment. This contribution must be appropriate and not at a level which dampens trade and removes potential for growth.

Graph 2: Budgeted Total Income by Year



5.2 LPT Funding

The introduction of the LPT is broadly understood to be a 'new' funding source for local government. However, LPT income has in the main substituted funding that was previously allocated by Government with funding paid by householders through the LPT. In addition, €63.9m Local Property Tax paid by households in Dublin City over the period 2015 to 2018 has been ring fenced to fund local services outside Dublin City in other local authority areas. The LPT has been heralded as the commencement of a stable source of funding for Local Government. Through the manner in which it has been applied it provides marginal additional funding, unrelated and well below the cost of services demanded.

5.3 IW Related Exempted Rates

With the establishment of Irish Water (IW) local authorities are no longer responsible for water and foul drainage related services. Water services assets, previously held by Dublin City Council are being transferred to IW. The Department of Housing, Planning & Local Government has directed that IW will not be liable for rates on the facilities transferred to the company from local authorities that previously had a rates liability. The grant in lieu of lost rates related to these properties was paid in 2015, 2016 and 2017. This grant amounts to €14.4m. The Department has given a further commitment to funding the rates income foregone by the exemption of IW related rateable properties in 2018 only i.e. there is no certainty after 2018. It is important that the Government recognise that it is simply not possible for Dublin City Council to absorb a loss of funding on this matter and that this funding should be confirmed into the future.

5.4 Reliance on the Credit Balance as a Funding Source

Dublin City Council has made huge efforts to introduce revised work practices so that services levels would be undiminished notwithstanding severe contractions in the funding base. Recruitment has occurred in 2017, albeit at low levels, and I expect greater numbers of staff to be recruited in 2018. It seems likely to me that recruitment will continue over the coming year. The reliance of a significant credit balance continues to be a major funding risk for City Council which I draw to the attention of the Elected Members.

5.5 Commercial rates based on physical site based reliance on the Credit Balance as a Funding Source

Economic and trading patterns have changed substantially in recent years with greater volumes of trade occurring not from physical locations (shops or offices), rather online. This change is apparent to us all and brings some benefits in widening access to markets for both businesses and consumers. Commercial rates are a charge made on business in a local area, to fund local social and economic services. At present that aspect of trade conducted online within the economy does not contribute to the cost of locally delivered social and economic services. I am of the view that there is merit in giving consideration to options that would result in a more equitable and broad based charge across businesses trading from a physical site and businesses trading on line.

6. Conclusion

The preparation of this 2018 Budget has involved significant consultation. In this regard I wish to record my appreciation for the work of the Corporate Policy Group. I also wish to thank the members of the Budget Consultative Group chaired by Cllr Ruairí McGinley which met on 2 occasions. I want to acknowledge the commitment of staff and management of all City Council services who, with the support of the elected members, continue to provide services for the citizens of Dublin. Lastly, I wish to thank Kathy Quinn, Head of Finance, Fintan Moran, Head of Management Accounting, and the staff of the Management Accounting Unit for their work and support in the preparation of this Budget. I recommend this Budget for adoption.

Owen P. Keegan
Chief Executive

31st October 2017

CERTIFICATE OF ADOPTION

I hereby certify that at the budget meeting of Dublin City Council held this 13th day of November, 2017 the Council by Resolution adopted for the financial year ending on the 31st day of December, 2018 the budget set out in Tables A - F and by Resolution determined in accordance with the said budget the Rate set out in Table A to be the annual rate on valuation to be levied for that year for the purposes set out in those Tables.

Signed:

Mícheál Mac Donncha
Lord Mayor

Admhéara

Countersigned:

Paul Keegan
Chief Executive

Dated this 13th day of November, 2017

Corporate Policy Group

Lord Mayor
Councillor Mícheál Mac Donncha

Councillor Ciarán Cuffe

Councillor Daithí Doolan

Councillor Deirdre Heney

Councillor Vincent Jackson

Councillor Paul McAuliffe

Councillor Ruairí McGinley

Councillor Andrew Montague

Councillor Naoise Ó Muirí

Group Leaders

Lord Mayor
Councillor Mícheál Mac Donncha

Councillor Tom Brabazon

Councillor Ciarán Cuffe

Councillor Vincent Jackson

Councillor Andrew Keegan

Councillor Dermot Lacey

Councillor Ray McAdam

Councillor Séamas McGrattan

Councillor Michael O'Brien

TABLE A - CALCULATION OF ANNUAL RATE ON VALUATION

Summary by Service Division	Summary per Table A 2018				Estimated Outturn 2017 Net Expenditure	
	Expenditure	Income	Estimated Net Expenditure 2018		€	%
	€	€	€	%	€	%
Gross Revenue Expenditure & Income						
Housing & Building	349,460,428	286,274,911	63,185,517	17%	63,032,726	18%
Road Transport & Safety	111,757,402	55,485,909	56,271,493	15%	48,544,705	14%
Water Services	61,215,729	48,704,412	12,511,317	3%	11,524,659	3%
Development Management	49,002,394	19,090,841	29,911,553	8%	27,654,359	8%
Environmental Services	191,071,751	87,641,563	103,430,188	28%	103,218,124	29%
Culture, Recreation & Amenity	93,713,925	12,809,345	80,904,580	22%	72,696,740	21%
Agriculture, Education, Health & Welfare	2,523,704	879,812	1,643,892	0%	1,621,455	0%
Miscellaneous Services	58,666,295	40,977,419	17,688,876	5%	23,894,926	7%
	917,411,628	551,864,212	365,547,416	100%	352,187,694	100%
Provision for Debit Balance			0		5,216,353	
Adjusted Gross Expenditure & Income (A)	917,411,628	551,864,212	365,547,416		357,404,047	
Financed by Other Income/Credit Balances						
Provision for Credit Balance			17,650,408		31,317,838	
Local Property Tax / General Purpose Grant			23,085,071			
Sub - Total (B)			40,735,479		326,086,210	
Amount of Rates to be Levied C=(A-B)			324,811,937			
Net Effective Valuation (D)			1,258,960,997			
General Annual Rate on Valuation (C/D)			0.258			

Table B - Expenditure & Income for 2018 & Estimated Outturn for 2017

Division & Services		2018				2017			
		Expenditure		Income		Expenditure		Income	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn	Adopted by Council	Estimated Outturn
Code	€	€	€	€	€	€	€	€	
Housing & Building									
A01	Maintenance/Improvement of LA Housing Units	68,267,358	68,988,148	1,162,000	1,162,000	66,981,550	70,125,661	1,210,000	1,465,852
A02	Housing Assessment, Allocation & Transfer	6,598,323	6,498,323	750,000	750,000	5,988,750	5,864,428	515,000	903,875
A03	Housing Rent & Tenant Purchase Administration	9,049,730	9,030,730	80,761,455	81,787,975	9,934,935	9,628,751	78,850,000	80,900,000
A04	Housing Community Development Support	22,783,227	22,555,227	880,151	880,151	21,215,277	22,305,966	329,252	865,336
A05	Administration of Homeless Service	145,715,927	145,707,927	125,315,748	125,315,748	122,523,293	137,184,474	102,117,484	116,973,290
A06	Support to Housing Capital Programme	24,593,649	24,586,649	13,569,538	13,569,538	28,170,866	23,933,766	17,832,910	13,487,622
A07	RAS & Leasing Programme	37,989,234	37,987,234	37,165,500	37,165,500	34,056,288	35,589,049	33,095,500	34,689,082
A08	Housing Loans	11,955,784	11,950,784	6,961,558	6,961,558	15,020,291	12,385,663	9,667,857	7,354,538
A09	Housing Grants	9,891,955	9,875,955	5,080,000	5,080,000	9,773,327	9,850,977	5,040,000	5,040,000
A11	Agency & Recoupable Services	0	0	2,307,376	2,307,376	0	0	2,383,561	2,357,313
A12	HAP Programme	12,615,241	12,615,241	12,321,585	12,321,585	9,365,437	12,289,534	9,319,149	12,088,635
	Service Division Total	349,460,428	349,796,218	286,274,911	287,301,431	323,030,014	339,158,269	260,360,713	276,125,543
Road Transport & Safety									
B03	Regional Road - Maintenance & Improvement	11,276,836	11,271,836	0	0	7,680,135	8,860,448	0	115,881
B04	Local Road - Maintenance & Improvement	33,263,688	33,250,688	6,545,300	6,545,300	28,203,370	35,140,405	6,372,100	7,715,316
B05	Public Lighting	9,763,932	9,756,932	0	0	10,014,186	9,838,299	0	198
B06	Traffic Management Improvement	29,435,310	29,404,310	10,185,137	10,185,137	25,917,828	26,379,573	7,091,479	10,093,539
B08	Road Safety Promotion/Education	3,759,091	3,752,091	0	0	3,642,241	3,520,917	0	0
B09	Car Parking	13,393,692	13,393,692	33,570,000	33,570,000	12,354,666	12,624,503	33,570,000	33,989,000
B10	Support to Roads Capital Programme	5,264,395	5,264,395	12,272	12,272	5,254,708	4,311,793	14,000	14,000
B11	Agency & Recoupable Services	5,600,458	5,598,458	5,173,200	5,173,200	1,923,523	2,081,799	2,268,916	2,285,098
	Service Division Total	111,757,402	111,692,402	55,485,909	55,485,909	94,990,657	102,757,737	49,316,495	54,213,032
Water Services									
C01	Water Supply	32,472,131	32,472,131	32,472,131	32,472,131	32,373,629	29,425,003	32,423,192	29,425,003
C02	Waste Water Treatment	12,824,788	12,824,788	12,824,788	12,824,788	12,516,791	12,330,799	12,585,434	12,330,799
C03	Collection of Water & Waste Water Charges	0	0	0	0	0	195,012	0	195,012
C04	Public Conveniences	183,543	183,543	3,000	3,000	182,823	181,919	3,000	3,000
C07	Agency & Recoupable Services	3,482,587	3,482,587	3,213,493	3,213,493	3,605,454	3,298,648	3,373,708	3,036,205
C08	Local Authority Water & Sanitary Services	12,252,680	12,245,680	191,000	191,000	13,067,827	11,294,527	83,738	211,230
	Service Division Total	61,215,729	61,208,729	48,704,412	48,704,412	61,746,524	56,725,908	48,469,072	45,201,249

Table B - Expenditure & Income for 2018 & Estimated Outturn for 2017

Division & Services		2018				2017			
		Expenditure		Income		Expenditure		Income	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn	Adopted by Council	Estimated Outturn
Code	€	€	€	€	€	€	€	€	
Development Management									
D01	Forward Planning	6,524,268	6,493,268	113,500	113,500	5,958,709	5,591,474	94,000	154,000
D02	Development Management	7,143,581	7,136,581	2,845,000	2,845,000	7,094,861	6,788,231	2,292,000	2,739,000
D03	Enforcement	2,833,774	2,832,774	60,000	60,000	2,781,403	2,532,511	75,000	69,300
D04	Industrial & Commercial Facilities	11,591,756	11,585,756	5,624,651	5,624,651	11,137,300	10,257,756	4,906,160	4,838,569
D05	Tourism Development & Promotion	2,108,270	2,108,270	254,000	254,000	2,318,017	3,003,877	140,000	114,000
D06	Community & Enterprise Function	7,998,717	7,982,717	5,505,689	5,505,689	7,816,407	7,962,992	5,500,516	5,610,470
D08	Building Control	1,850,306	1,850,306	862,150	862,150	1,628,014	1,537,109	807,600	862,150
D09	Economic Development & Promotion	6,469,232	6,442,232	2,570,035	2,570,035	6,972,253	6,354,986	2,558,711	2,685,086
D10	Property Management	292,739	290,739	390,643	390,643	281,826	276,941	379,342	541,616
D11	Heritage & Conservation Services	2,189,751	2,187,751	328,900	328,900	1,669,762	1,875,093	50,000	363,200
D12	Agency & Recoupable Services	0	0	536,273	536,273	0	0	562,479	549,220
Service Division Total		49,002,394	48,910,394	19,090,841	19,090,841	47,658,552	46,180,970	17,365,808	18,526,611
Environmental Services									
E01	Landfill Operation & Aftercare	3,391,778	3,388,778	0	0	4,659,069	5,506,290	0	850,000
E02	Recovery & Recycling Facilities Operations	3,669,726	3,650,726	882,400	882,400	3,548,444	3,536,229	878,600	903,441
E04	Provision of Waste to Collection Services	1,331,690	1,298,690	15,000	15,000	1,829,868	2,256,938	0	16,000
E05	Litter Management	4,576,805	4,429,278	217,895	217,895	4,150,880	4,184,865	198,250	227,955
E06	Street Cleaning	40,779,413	40,727,413	354,300	354,300	38,932,617	39,181,797	324,000	354,504
E07	Waste Regulations, Monitoring & Enforcement	4,281,586	4,270,586	3,724,000	3,724,000	4,084,866	4,291,251	3,910,000	4,627,262
E08	Waste Management Planning	1,167,794	1,166,794	733,370	733,370	886,409	989,516	735,600	726,654
E09	Maintenance of Burial Grounds	5,000	5,000	2,000	2,000	5,000	7,469	2,000	2,000
E10	Safety of Structures & Places	3,403,331	3,400,331	2,724,000	2,724,000	3,350,068	3,393,385	2,569,500	2,793,500
E11	Operation of Fire Service	123,465,362	122,990,362	77,694,853	77,446,096	118,260,161	120,066,303	73,569,220	73,059,900
E12	Fire Prevention	2,788,949	2,788,949	0	0	2,496,199	2,430,938	0	0
E13	Water Quality, Air & Noise Pollution	936,792	935,792	16,200	16,200	859,599	862,542	16,200	16,200
E14	Agency & Recoupable Services	1,273,525	1,273,525	1,277,545	1,277,545	1,458,882	1,311,784	1,298,957	1,223,767
Service Division Total		191,071,751	190,326,224	87,641,563	87,392,806	184,522,062	188,019,307	83,502,327	84,801,183
Culture, Recreation & Amenity									
F01	Leisure Facilities Operations	11,787,878	11,757,878	3,090,076	3,090,076	11,123,243	11,250,514	2,925,546	3,023,388
F02	Operation of Library & Archival Service	25,809,066	25,809,066	833,957	833,957	24,463,238	23,757,376	732,950	1,144,273
F03	Outdoor Leisure Areas Operations	24,039,105	24,033,105	915,374	915,374	23,202,840	22,795,551	836,538	1,084,263
F04	Community Sport & Recreational Development	17,540,993	17,457,993	4,994,497	4,994,497	16,687,376	17,161,218	5,267,881	5,620,351
F05	Operation of Arts Programme	14,536,883	14,533,883	1,443,233	1,443,233	11,339,046	11,754,068	1,643,129	1,580,513
F06	Agency & Recoupable Services	0	0	1,532,208	1,532,208	0	0	1,607,082	1,569,199
Service Division Total		93,713,925	93,591,925	12,809,345	12,809,345	86,815,743	86,718,727	13,013,126	14,021,987

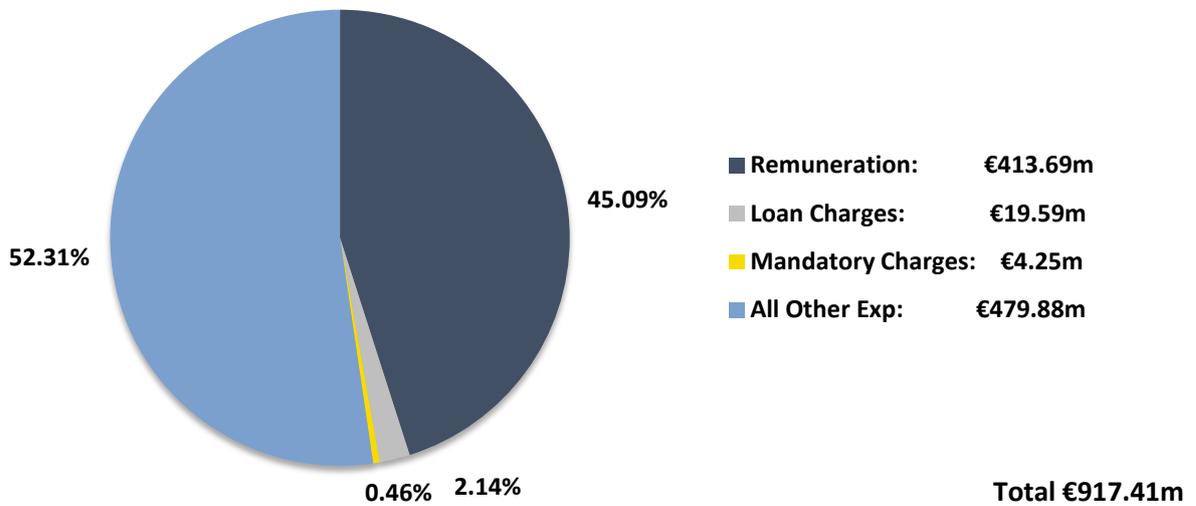
Table B - Expenditure & Income for 2018 & Estimated Outturn for 2017

Division & Services		2018				2017			
		Expenditure		Income		Expenditure		Income	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn	Adopted by Council	Estimated Outturn
Code	€	€	€	€	€	€	€	€	
	Agriculture, Education, Health & Welfare								
G04	Veterinary Service	818,759	818,759	195,150	195,150	785,795	695,011	305,150	174,150
G05	Educational Support Services	1,704,945	1,704,945	684,662	684,662	1,954,745	1,785,256	828,762	684,662
	Service Division Total	2,523,704	2,523,704	879,812	879,812	2,740,540	2,480,267	1,133,912	858,812
	Miscellaneous Services								
H03	Adminstration of Rates	33,406,059	33,918,559	20,461,000	20,461,000	41,913,087	35,382,590	15,099,462	16,816,865
H04	Franchise Costs	709,291	709,291	0	0	1,088,649	889,395	0	502
H05	Operation of Morgue & Coroner Expenses	0	0	0	0	3,105,104	2,673,871	950,000	806,504
H07	Operation of Markets & Casual Trading	1,291,132	1,291,132	469,862	469,862	1,434,896	1,525,638	782,096	637,628
H08	Malicious Damage	115,419	115,419	100,000	100,000	115,122	114,456	100,000	100,000
H09	Local Representation/Civic Leadership	5,205,667	5,172,667	0	0	5,003,307	5,076,980	0	0
H10	Motor Taxation	6,554,302	6,548,302	0	0	6,716,205	6,174,746	0	250
H11	Agency & Recoupable Services	11,384,425	11,384,425	19,946,557	18,946,557	1,695,868	4,997,241	6,663,171	14,578,242
	Service Division Total	58,666,295	59,139,795	40,977,419	39,977,419	61,072,238	56,834,917	23,594,729	32,939,991
	OVERALL TOTAL	917,411,628	917,189,391	551,864,212	551,641,975	862,576,330	878,876,102	496,756,182	526,688,408

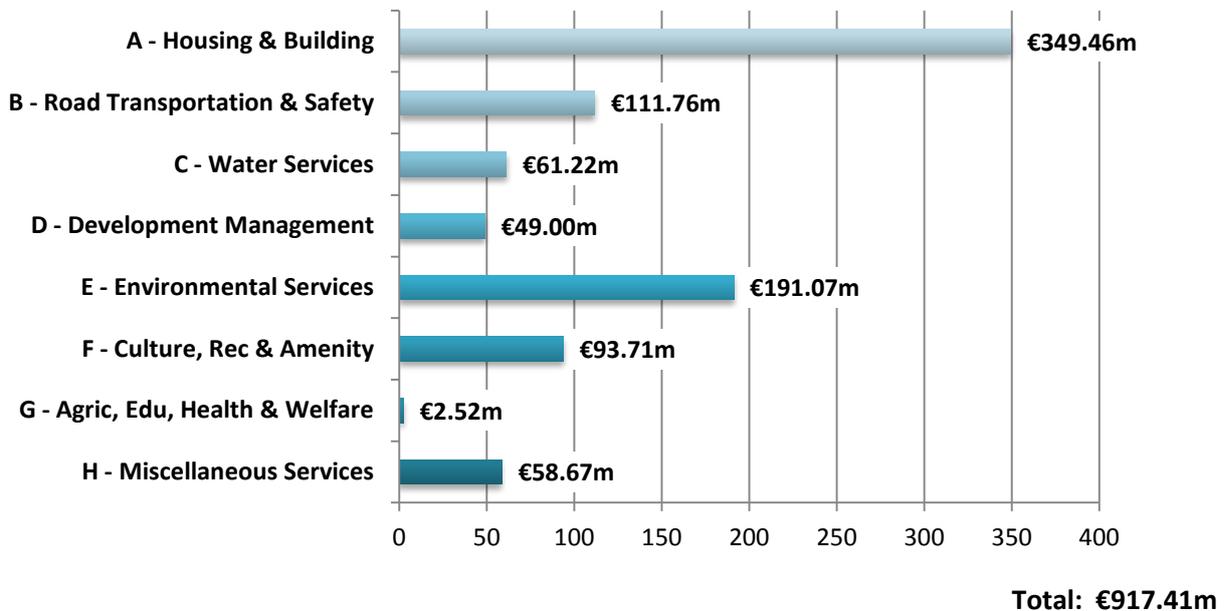
Table D	
ANALYSIS OF BUDGET 2018 INCOME FROM GOODS & SERVICES	
Source of Income	2018
	€
Rents from Houses	80,761,455
Housing Loans Interest & Charges	6,585,858
Parking Fines / Charges	33,310,000
Planning Fees	2,750,000
Sale / Leasing of other property / Industrial Sites	2,092,967
Fire Charges	2,350,000
Recreation / Amenity / Culture	5,885,636
Library Fees / Fines	176,050
Agency Services & Repayable Works	17,705,321
Local Authority Contributions	63,918,875
Irish Water	45,389,817
Pension Contributions	11,061,040
NPPR	6,100,000
Misc. (Detail)	35,151,068
Total Goods & Services	313,238,087

Table E	
ANALYSIS OF BUDGET INCOME 2018 FROM GRANTS & SUBSIDIES	
Source of Income	2018
	€
Department of Housing, Planning & Local Government	
Housing & Building	184,801,310
Road Transport & Safety	5,780,600
Water Services	1,771,439
Development Management	80,000
Environmental Services	4,070,395
Culture, Recreation & Amenity	1,275,000
Miscellaneous Services	26,682,553
	224,461,297
Other Departments & Bodies	
Community & Rural Development	5,406,489
Transport Infrastructure Ireland	2,456,554
National Transport Authority	280,000
Transport, Tourism & Sport	388,870
Social Protection	684,662
Defence	385,000
Health	770,993
Children & Youth Affairs	1,572,801
Justice & Equality	162,024
Agriculture, Food & The Marine	50,000
Enterprise Ireland	1,687,035
Other Departments	320,400
	14,164,828
Total Grants & Subsidies	238,626,125

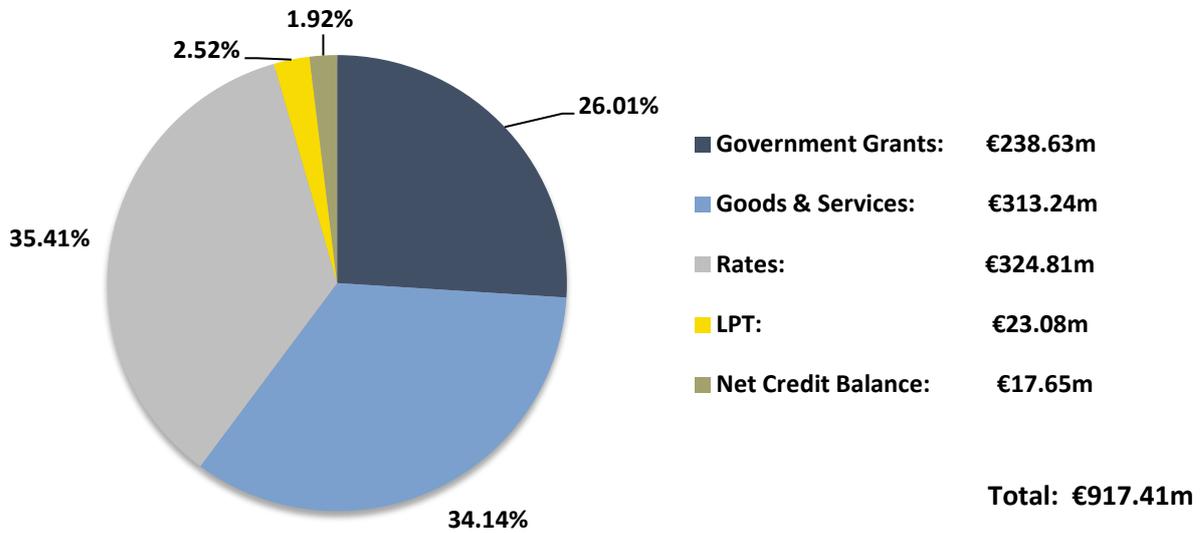
Estimated Gross Expenditure Elements 2018



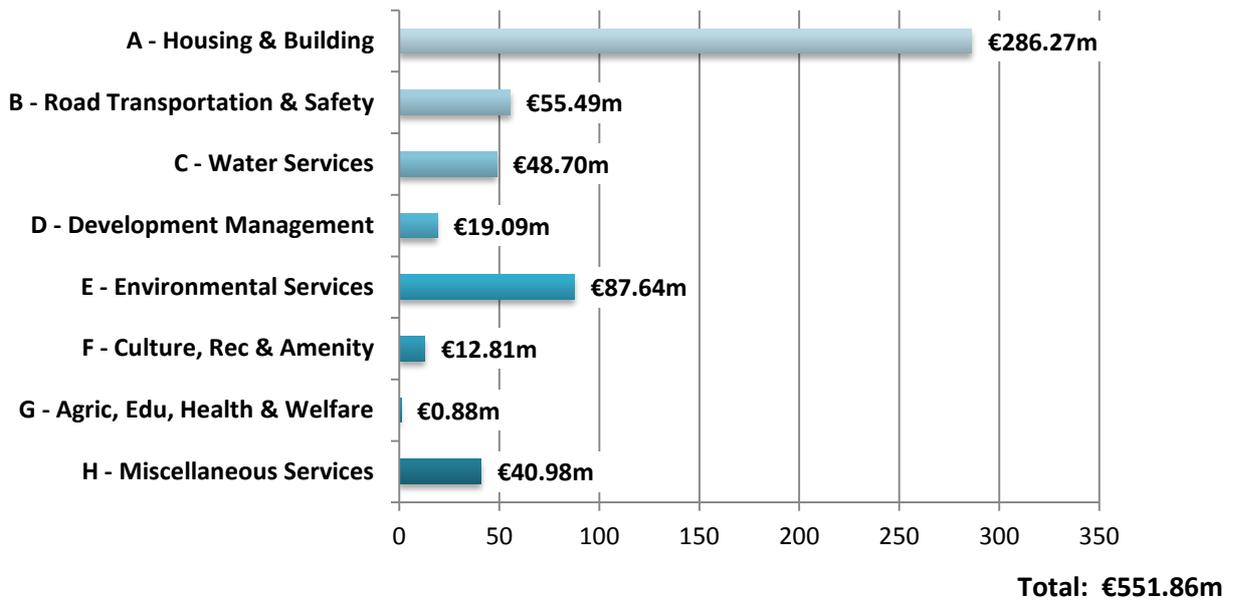
Estimated Gross Expenditure 2018



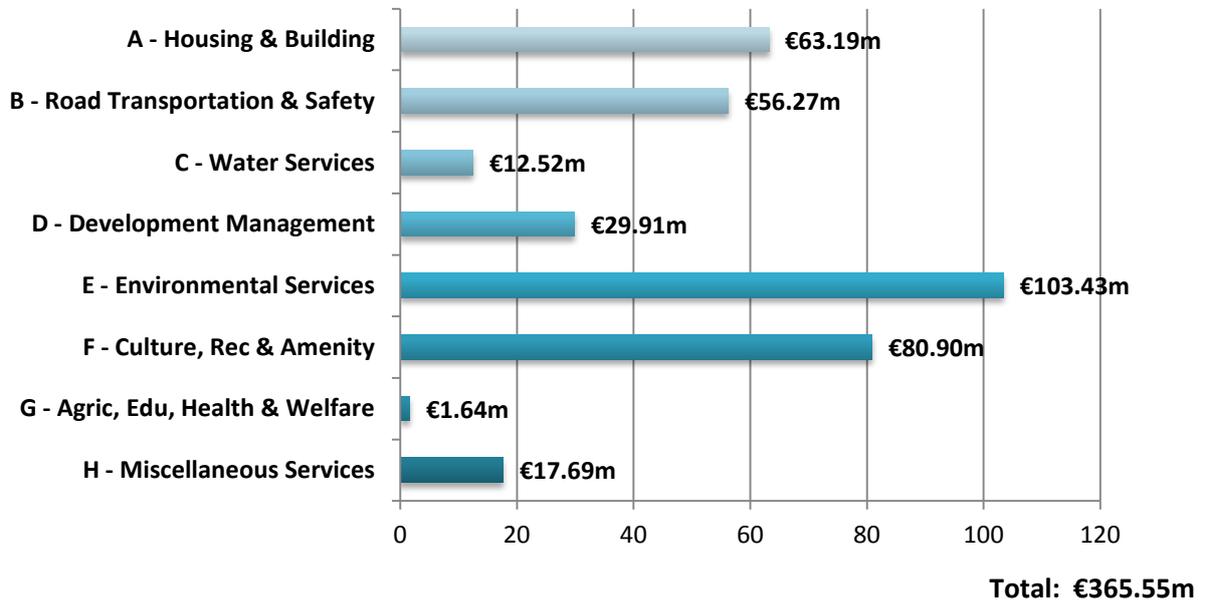
Estimated Sources of Funding 2018



Estimated Gross Income 2018



Estimated Net Expenditure 2018



DIVISION A – HOUSING & BUILDING

OBJECTIVE:

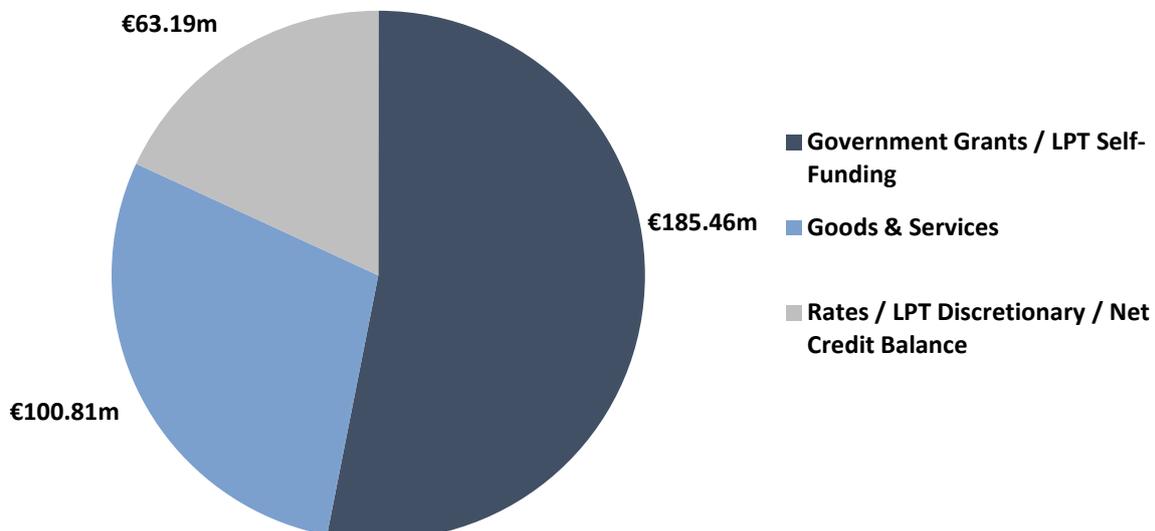
To maximise provision of suitable accommodation for those who are unable to provide their own, through the provision of social housing. To manage and maintain Council housing stock, to regenerate specific areas as part of improving sustainability, to facilitate the development of sustainable communities.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

Occupied Council Tenancy Houses	12,555
Occupied Council Traveller Specific	189
Occupied Council Tenancy Apartments	8,185
Occupied Senior Citizens	3,195
Households Accom. for Housing List	576
Households Accom. For Traveller Specific Waiting List	58
Homeless Households in Council Housing	274
Households Transferred to Alternative Accom.	434
Total Rental Income	€75.8m
Average Weekly Rent	€60.63
Total Traveller Rental Income	€435k
Average Weekly Rent	€51
House Purchase Loans	5
Grants to Households to Improve Their Housing Conditions	869
Repair Requests to Council Housing Received (Excl. Programmed Maintenance)	61,233
Repair Request to Traveller Specific Housing	931
Additional Social Units Provided by Council	236
Additional Units Provided Under Social Housing Leasing	213

2018 EXPENDITURE BUDGET: €349,460,428

SOURCES OF FUNDING:



HOUSING & BUILDING

Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
A0101	Maintenance of LA Housing Units	52,751,797	53,568,587	51,874,510	55,904,404
A0102	Maintenance of Traveller Accommodation Units	1,161,532	1,161,532	1,232,552	962,882
A0103	Traveller Accommodation Management	1,605,837	1,605,837	1,441,758	1,610,694
A0104	Estate Maintenance	55,000	55,000	74,000	55,000
A0199	Service Support Costs	12,693,192	12,597,192	12,358,730	11,592,681
	Maintenance/Improvement of LA Housing Units	68,267,358	68,988,148	66,981,550	70,125,661
A0201	Assessment of Housing Needs, Allocs. & Trans.	2,847,559	2,847,559	2,413,330	2,297,729
A0299	Service Support Costs	3,750,764	3,650,764	3,575,420	3,566,699
	Housing Assessment, Allocation & Transfer	6,598,323	6,498,323	5,988,750	5,864,428
A0301	Debt Management & Rent Assessment	6,513,520	6,513,520	7,485,402	7,314,403
A0399	Service Support Costs	2,536,210	2,517,210	2,449,533	2,314,348
	Housing Rent & Tenant Purchase Administration	9,049,730	9,030,730	9,934,935	9,628,751
A0401	Housing Estate Management	7,490,807	7,490,807	6,727,369	7,352,073
A0402	Tenancy Management	100,000	100,000	200,000	50,000
A0403	Social & Community Housing Service	4,915,096	4,915,096	4,745,851	5,499,732
A0499	Service Support Costs	10,277,324	10,049,324	9,542,057	9,404,161
	Housing Community Development Support	22,783,227	22,555,227	21,215,277	22,305,966
A0501	Homeless Grants Other Bodies	140,767,446	140,767,446	118,065,146	132,663,858
A0502	Homeless Service	1,622,788	1,622,788	1,119,255	1,376,349
A0599	Service Support Costs	3,325,693	3,317,693	3,338,892	3,144,267
	Administration of Homeless Service	145,715,927	145,707,927	122,523,293	137,184,474
A0601	Technical & Administrative Support	7,671,491	7,671,491	6,970,802	7,340,610
A0602	Loan Charges	13,347,551	13,347,551	17,667,910	13,240,380
A0699	Service Support Costs	3,574,607	3,567,607	3,532,154	3,352,776
	Support to Housing Capital Programme	24,593,649	24,586,649	28,170,866	23,933,766
A0701	RAS Operations	21,404,653	21,404,653	21,180,586	21,350,586
A0702	Long Term Leasing	15,333,000	15,333,000	11,483,000	12,906,582
A0799	Service Support Costs	1,251,581	1,249,581	1,392,702	1,331,881
	RAS & Leasing Programme	37,989,234	37,987,234	34,056,288	35,589,049
A0801	Loan Interest & Other Charges	6,282,744	6,282,744	8,442,850	6,542,189
A0802	Debt Management Housing Loans	4,193,512	4,193,512	4,725,649	4,168,344
A0899	Service Support Costs	1,479,528	1,474,528	1,851,792	1,675,130
	Housing Loans	11,955,784	11,950,784	15,020,291	12,385,663
A0901	Disabled Persons Grants	6,522,692	6,522,692	6,440,463	6,462,224
A0902	Loan Charges DPG/ERG	2,660,708	2,660,708	2,660,708	2,660,708
A0903	Essential Repair Grants	150,000	150,000	150,000	200,000
A0999	Service Support Costs	558,555	542,555	522,156	528,045
	Housing Grants	9,891,955	9,875,955	9,773,327	9,850,977
A1201	HAP Operations	12,487,426	12,487,426	9,319,149	12,246,235
A1299	Service Support Costs	127,815	127,815	46,288	43,299
	HAP Programme	12,615,241	12,615,241	9,365,437	12,289,534
	Service Division Total	349,460,428	349,796,218	323,030,014	339,158,269

HOUSING & BUILDING				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants & Subsidies				
Housing, Planning & Local Government	184,801,310	184,801,310	154,446,263	172,751,599
Health	643,393	643,393	616,905	643,394
Social Protection	0	0	3,106,383	818,464
Justice & Equality	0	0	0	3,240
Children & Youth Affairs	20,000	20,000	30,000	20,000
Total Grants & Subsidies (a)	185,464,703	185,464,703	158,199,551	174,236,697
Goods & Services				
- Rents from Houses	80,761,455	81,787,975	78,850,000	80,900,000
- Housing Loans Interest & Charges	6,585,858	6,585,858	9,031,657	6,966,629
- Pension Contributions	2,068,481	2,068,481	2,169,561	2,118,418
- Local Authority Contributions	6,020,000	6,020,000	6,020,000	6,020,000
- Other Income	5,374,414	5,374,414	6,089,944	5,883,799
Total Goods & Services (b)	100,810,208	101,836,728	102,161,162	101,888,846
Total Income c=(a+b)	286,274,911	287,301,431	260,360,713	276,125,543

DIVISION A – HOUSING & BUILDING

A01: MAINTENANCE/IMPROVEMENT OF LA HOUSING UNITS

The Council is committed to the provision of a high quality management, maintenance and repair system for its rented housing stock of approximately 24,200. It has also prepared and adopted a five year Traveller Accommodation Programme 2014 – 2018 to meet the existing and projected accommodation needs of travellers in its administrative area.

OBJECTIVES FOR 2018

- The Council will continue to seek funding solutions to finance the refurbishment of its older flat complexes.
- The Council will maintain its focus on reducing the number of void properties in its social housing stock. Housing Maintenance aims achieve void stock levels of 1.4% of the total in 2018.
- The Council has continued to improve its Void Refurbishment Programme in 2017. Through optimisation of resources it will seek to further reduce the time taken to make vacant property available for re-occupation to a target average turnaround time of 10 weeks.
- Housing Maintenance will achieve the maximum funding available for its Void Refurbishment programme and put all funds to optimum use.
- The Council will complete the distribution of fire safety blankets to all tenants, free of charge in 2018.
- The current roof repair programme of flat blocks will continue in 2018.
- The Council is also committed to an ongoing programme of adaptations and extensions to Council housing.
- Continue work on schemes identified in the Traveller Accommodation Programme in 2018.
- Target for 2018 is to service all domestic boiler stock within a single calendar year, approximately 22,500 dwellings.
- In 2018 HVAC service commitments include a planned weekly preventative maintenance schedule carried out across all 121 sites for Dublin City Council's Corporate and Communal heating sites including Senior Citizen Complexes, comprising over 610 planned maintenance visits per annum.
- In 2018, New European regulations on refrigerant gases will begin to phase out of service various systems currently employed, therefore a programme of upgrading and disposing of same will be generated across HVAC sites.
- Energy Efficiency Fabric Upgrade Programme Phase 2 includes upgrading attic tank & pipe insulation, roof/wall ventilation, draught proofing, lagging jackets, external wall insulation, uPVC Windows & Doors in 2018.

- Better Energy Community Scheme to target Cromcastle Court insulation and Library sites currently on oil to be upgraded to natural gas.
- Housing Maintenance will expand the use of technology to improve service delivery.

A02: HOUSING ASSESSMENT, ALLOCATION & TRANSFER

ENFORCEMENT OF STANDARDS IN THE PRIVATE RENTED SECTOR

The Council is responsible for bringing about improvements to the quality of accommodation in the private rented sector through a programme of inspections and enforcement.

In 2018, the Council's Environmental Health Officers (EHOs) aim to inspect 1,000 private rented units and undertake in the region of 2,200 inspections. Inspections will be targeted at pre '63 multi-unit buildings more likely not complying with the legislation and in areas of the city with a high concentration of this type of building.

EHOs will aim to respond to all complaints from tenants within the section's procedural time period. Complaints from tenants in one unit in a multi-unit building trigger an inspection of all units in the building.

OBJECTIVES FOR 2018

- Take appropriate enforcement action for all non-compliant properties, encompassing the serving of Improvement Letters, Improvement Notices and Prohibition Notices and instituting legal proceedings where appropriate.
- To continue to inspect rented properties for the Rental Accommodation Scheme and Housing Assistance Payments scheme.
- To respond to all tenant complaints, inspect their letting and take any appropriate enforcement action.
- Refer all non-registered tenancies to the RTB.
- Request Department of Social Protection to cease paying SWA to landlords of non-compliant properties.
- Refer fire safety issues not covered by housing standards legislation to the Chief Fire Officer.
- Refer planning issues to the Planning Department.
- Refer waste management issues not covered by housing standards to Waste Management Section.

HOUSING ASSESSMENT, ALLOCATION & TRANSFER

Dwellings are allocated in accordance with the Allocations Scheme adopted by the City Council in January 2014. An assessment of Housing Need was undertaken in 2016 and is currently being analysed.

OBJECTIVES FOR 2018

- Reduce the period of time between lettings.
- Process and assess housing applications in accordance with the 2013 Scheme of Letting.
- Allocate all vacancies for letting in accordance with the 2013 Scheme of Letting.
- Review the Scheme of Lettings.
- Introduce Choice- based lettings.

A03: HOUSING RENT

The average Council rent is €62.70 per week based on approximately 24,200 tenancies and a rental income of c. €80.9m. Rent is assessed on household income and to ensure that the correct rent is charged, it is a requirement that changes to a tenants' income or family composition are reported immediately to the Council. In addition, the Council systematically reviews a substantial proportion of accounts annually.

Notwithstanding the arrears, the rent collection rate has averaged at 100% over the last number of years. The Council facilitates its tenants through a variety of rent payment options, including payment by direct debit, household budget and payment of cash at any post office or in the Council's own cash office in the Civic Offices.

The Council works closely with Tenants in arrears and their representatives to develop realistic repayment plans.

OBJECTIVES FOR 2018

- Maintain current high payment levels for the majority of tenants and continue to work with tenants in addressing rent arrears.
- Continue with early intervention strategies to prevent tenants falling into arrears situations.
- Introduce a Customer "on-line" service which will allow tenants to view their rent balances on-line.

A04: HOUSING COMMUNITY DEVELOPMENT SUPPORT

THE HOUSING WELFARE SECTION / SOCIAL WELFARE SERVICE

This section provides a social work service for existing and prospective tenants including the elderly, families, homeless, individuals, members of the Traveller community and ethnic minorities. A neighbourhood mediation service is also provided. During 2018 work will continue on the development of appropriate responses aimed at maintaining sustainable tenancies.

A05: ADMINISTRATION OF HOMELESS SERVICE

Dublin City Council is the lead statutory authority with responsibility for co-ordinating responses to homelessness in the four Dublin Local Authorities. It operates a shared service arrangement which provides support to the regional statutory management and consultative forum group via the Dublin Region Homeless Executive (DRHE).

DCC funds voluntary service provision in addition to delivering core homeless services to people in the region and is subject to protocol arrangements with the Department of Housing, Planning, and Local Government (DoHPLG).

OBJECTIVES FOR 2018

- Operation of emergency and long-term housing supports scheme on behalf of the four Dublin Local Authorities and in conformity with the delegated functions of section 10 funding by the DoHPLG.
- Develop and implement the three year statutory Homeless Action Plan for the Dublin region as per provisions of Chapter 6, Housing Act (2009) and subsequent yearly business plans for 2018 for the Dublin Joint Homeless Consultative Forum Statutory Management Group. The business plan will outline key actions to be delivered under the categories of prevention support and housing.
- Continue to deliver a regional Housing Assistance Payment programme for homeless households, which co-ordinates access to, and supply of, private rental accommodation for homeless households in emergency accommodation.
- Continue to provide complementary services for homeless people at Parkgate Hall Integrated Services Hub.
- Continue the housing-led approach to long-term homelessness on a regional basis in accordance with national policy.
- Implementation of the National Quality Standards for Homeless Services on behalf of the DoHPLG in the Dublin Region and submitting proposal to DoHPLG for National implementation.
- Implement Service Monitoring and Reporting under agreed SLAs for service providers.
- Strengthen the resourcing and risk management associated with the National "Pathway Accommodation and Support System" (PASS) shared client database which DCC operates (via DRHE) on behalf of the DoHPLG. This includes the implementation of advanced reporting of the management information systems and of the PASS for regional statutory forums, the DoHPLG and service providers.
- Continue to lead on the implementation of key actions under Pillar 1 of Rebuilding Ireland: action plan for Housing and Homelessness, pending its review.

A06: SUPPORT TO HOUSING CAPITAL PROGRAMME

This heading refers to the administrative budget for the regeneration, development and acquisition of housing for the Council and for the administration of the Part V scheme, Repair and Lease Scheme, Buy and Renew Scheme and management of vacant housing lands, pending their development. A projected total of 434 additional units of social housing are being provided in 2018 and work has continued on the regeneration of all the former PPP projects.

A07: RAS AND SOCIAL LEASING PROGRAMME

The Rental Accommodation Scheme (RAS) caters for the accommodation needs of persons who are in receipt of a rent supplement for more than 18 months and who have a long term housing need. Contracts are entered into with landlords for their properties for fixed terms of 4 years. The long-term leasing terms are either 10 or 20 year periods. It is becoming increasingly difficult to sign landlords up for long-term RAS or Lease agreements due to the volatility in the housing rental market.

OBJECTIVES FOR 2018

- Continue to work closely with private landlords in seeking to attract and retain their properties in the social housing sector through RAS and Social Housing Leasing, notwithstanding the pressure on the rental market.
- DCC will continue to engage proactively with Approved Housing Bodies through social housing leasing. Funding through Payment and Availability Agreements allows Approved Housing Bodies to repay borrowings on loans taken out to acquire/procure new social housing units.

A08: HOUSING LOANS & TENANT PURCHASE SALES

OBJECTIVES FOR 2018

- During 2017 – 2018, the Council will continue to encourage as many Shared Ownership borrowers as possible, to convert to 100% mortgages with the Council, through the new Restructuring of Shared Ownership process. The number of borrowers/loan accounts remaining under the Shared Ownership loan scheme is in excess of 795.
- The new Tenant Incremental Purchase Scheme was introduced in 2016. Tenants eligible for the scheme were notified of the criteria set down by the DoHPLG and we will continue to encourage and process the sale of houses to eligible tenants in 2017. To date we have received 225 applications from Tenants to purchase their homes.

- The Council will continue to implement all available mechanisms and put in place suitable solutions for distressed borrowers (who are engaging in the Mortgage Arrears Resolution Process) and we will continue to transfer suitable borrowers to the Mortgage to Rent Scheme. To date 224 borrowers have become Tenants of Dublin City Council under the Mortgage to Rent process.

A09: HOUSING GRANT

The Home Grants Unit delivers three grant schemes; 1) Housing Adaptation Scheme 2) Mobility Aids Scheme 3) Housing Aid for Older People. These schemes are currently being administered in a fast and effective manner and it is expected that this efficient service will continue into 2018.

OBJECTIVES FOR 2018

We will continue to provide an efficient service to applicants applying for Home Grants. On receipt of applications, we endeavour to have the premises inspected within 2 weeks.

A12: HAP PROGRAMME

Housing Assistance Payment (HAP) is a form of social housing support provided by all local authorities. Under HAP, Dublin City Council can provide housing assistance to households who qualify for social housing support, including many long-term Rent Supplement recipients. HAP simplifies the current system of housing supports and aims to:

- allow all social housing supports to be accessed through the local authority.
- allow recipients to take up full-time employment and still keep their housing support.

DIVISION A - HOUSING & BUILDING

ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Children & Youth Affairs	Childcare Facilities	20,000	30,000	20,000
Health	Childcare Facilities	0	5,000	0
Health	Homeless	609,442	577,953	609,442
Health	Local Drugs Task Force	33,951	33,952	33,952
Housing, Planning & Local Government	CLSS - Management & Maintenance	9,170,551	15,490,910	8,537,024
Housing, Planning & Local Government	Construction Social Leasing	13,650,000	10,080,000	11,131,000
Housing, Planning & Local Government	Disabled Persons Grants	5,080,000	5,040,000	3,794,903
Housing, Planning & Local Government	Environmental Works	562,000	0	540,000
Housing, Planning & Local Government	Homeless Services	118,141,674	94,890,087	109,799,216
Housing, Planning & Local Government	Housing Assistance Programme	12,321,585	6,212,766	11,270,171
Housing, Planning & Local Government	Priory Hall Rent	45,000	60,000	53,750
Housing, Planning & Local Government	Private Rented Dwellings	450,000	0	450,000
Housing, Planning & Local Government	Rental Accommodation Scheme	19,442,500	18,472,500	19,466,082
Housing, Planning & Local Government	Rental Subsidy, Shared Ownership	260,000	500,000	260,000
Housing, Planning & Local Government	Travellers	678,000	700,000	678,000
Housing, Planning & Local Government	LPT Self-Funding	5,000,000	3,000,000	6,771,453
Justice & Equality	Travellers	0	0	3,240
Social Protection	Housing Assistance Programme	0	3,106,383	818,464
Total		185,464,703	158,199,551	174,236,697

Analysis of Local Authority Contributions

Local Authority Source	Purpose	2018	2017	2017 Revised
Fingal/DLR/South Dublin	Homeless Services	6,020,000	6,020,000	6,020,000
Total		6,020,000	6,020,000	6,020,000

Analysis of Other Income

Other Income	2018	2017	2017 Revised
Contribution Prior to Letting	300,000	215,000	450,000
Contribution from Capital	50,000	0	300,000
East Link	123,900	123,900	123,900
Homeless	544,632	629,444	544,632
Housing Receipts	26,595	29,200	26,595
Miscellaneous	97,787	57,400	170,738
Public Bodies	90,000	136,000	126,434
RAS Income	3,400,000	3,800,000	3,400,000
Registration Fees	0	300,000	0
Rental Income	225,000	194,000	225,000
Rents Travelling People	471,500	510,000	471,500
Repair Loans	45,000	95,000	45,000
Total	5,374,414	6,089,944	5,883,799

DIVISION B – ROAD TRANSPORT & SAFETY

OBJECTIVE:

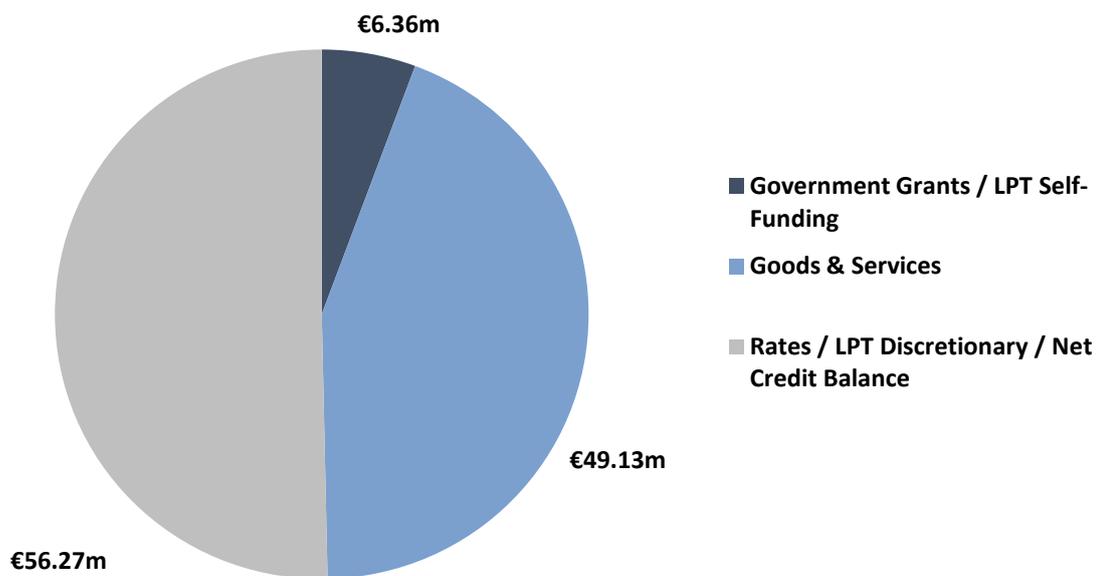
To secure efficiency and safety in the transportation by road of persons and goods.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

Number of kilometres of Roadway	1,349
Number of kilometres of Footway	2,000
Number of Public Lights Maintained	45,100
Number of Pay & Display Machines	1,073
Number of Traffic Signals Maintained (Dublin City)	754
Number of Traffic Signals Maintained (Regional)	89

2018 EXPENDITURE BUDGET: €111,757,402

SOURCES OF FUNDING:



ROAD TRANSPORT & SAFETY					
Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
B0302	Reg Rd Surface Rest/Rd Reconstruction/Overlay	5,688,158	5,688,158	3,996,431	5,340,560
B0303	Regional Road Winter Maintenance	189,387	189,387	161,958	195,241
B0304	Regional Road Bridge Maintenance	1,755,015	1,755,015	1,496,793	1,152,369
B0305	Regional Road General Maintenance Works	2,147,433	2,147,433	797,358	846,645
B0306	Regional Road General Improvement Works	756,357	756,357	561,968	690,921
B0399	Service Support Costs	740,486	735,486	665,627	634,712
	Regional Road – Improvement & Maintenance	11,276,836	11,271,836	7,680,135	8,860,448
B0402	Local Rd Surface Rest/Rd Reconstruction/Overlay	3,360,503	3,360,503	4,373,274	4,598,612
B0403	Local Roads Winter Maintenance	150,577	150,577	101,371	140,082
B0404	Local Roads Bridge Maintenance	508,146	508,146	189,060	240,507
B0405	Local Roads General Maintenance Works	21,933,519	21,933,519	15,932,052	23,162,000
B0406	Local Roads General Improvement Works	3,564,073	3,564,073	3,813,537	3,426,613
B0499	Service Support Costs	3,746,870	3,733,870	3,794,076	3,572,591
	Local Road - Maintenance & Improvement	33,263,688	33,250,688	28,203,370	35,140,405
B0501	Public Lighting Operating Costs	8,499,911	8,499,911	8,678,012	8,583,717
B0599	Service Support Costs	1,264,021	1,257,021	1,336,174	1,254,582
	Public Lighting	9,763,932	9,756,932	10,014,186	9,838,299
B0601	Traffic Management	4,192,448	4,192,448	3,909,434	3,835,817
B0602	Traffic Maintenance	19,565,999	19,565,999	17,020,761	17,847,096
B0699	Service Support Costs	5,676,863	5,645,863	4,987,633	4,696,660
	Traffic Management Improvement	29,435,310	29,404,310	25,917,828	26,379,573
B0801	School Wardens	1,799,523	1,799,523	1,741,372	1,747,901
B0802	Publicity & Promotion Road Safety	860,281	860,281	817,470	736,208
B0899	Service Support Costs	1,099,287	1,092,287	1,083,399	1,036,808
	Road Safety Promotion/Education	3,759,091	3,752,091	3,642,241	3,520,917
B0902	Operation of Street Parking	5,843,377	5,843,377	5,348,547	5,434,185
B0903	Parking Enforcement	7,207,885	7,207,885	6,633,066	6,838,961
B0999	Service Support Costs	342,430	342,430	373,053	351,357
	Car Parking	13,393,692	13,393,692	12,354,666	12,624,503
B1001	Technical & Administrative Support	4,351,445	4,351,445	4,415,259	3,518,778
B1099	Service Support Costs	912,950	912,950	839,449	793,015
	Support to Roads Capital Programme	5,264,395	5,264,395	5,254,708	4,311,793
B1101	Agency & Recoupable Services	4,801,350	4,801,350	1,197,724	1,400,965
B1199	Service Support Costs	799,108	797,108	725,799	680,834
	Agency & Recoupable Services	5,600,458	5,598,458	1,923,523	2,081,799
	Service Division Total	111,757,402	111,692,402	94,990,657	102,757,737

ROAD TRANSPORT & SAFETY				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants				
Transport Infrastructure Ireland	299,554	299,554	0	575,767
National Transport Authority	280,000	280,000	240,960	270,000
Housing, Planning & Local Government	5,780,600	5,780,600	5,780,600	5,780,600
Total Grants & Subsidies (a)	6,360,154	6,360,154	6,021,560	6,626,367
Goods & Services				
- Parking Fines & Charges	33,310,000	33,310,000	33,355,000	33,295,000
- Pension Contributions	919,325	919,325	964,249	941,519
- Agency Services & Repayable Works	3,960,321	3,960,321	505,500	484,506
- Local Authority Contributions	350,000	350,000	288,795	475,000
- Other Income	10,586,109	10,586,109	8,181,391	12,390,640
Total Goods & Services (b)	49,125,755	49,125,755	43,294,935	47,586,665
Total Income c=(a+b)	55,485,909	55,485,909	49,316,495	54,213,032

DIVISION B – ROAD TRANSPORT & SAFETY

B01-B04: ROAD MAINTENANCE & IMPROVEMENT

Road Maintenance Services Division is responsible for the maintenance of the 1,350 km of public roads and streets throughout Dublin City, together with the associated footways, bridges and other structures. The total area of carriageway is 8.1 million square meters and the total area of footways is 3.5 million square meters. This maintenance work is carried out by direct labour units operating from two depots and also by private contractors.

In 2017 a revenue investment programme of €5.2 was focused on the reconstruction of footways and carriageway resurfacing. In 2018 a total of €5.7m has been allocated for the year. A works programme will be presented to the Area Committee in 2018.

The responsibilities attached to the Division can be broken into three categories:

1. **Planned Maintenance** consists of the works programme for the year that is devised following consultation with the area staff and local City Councillors. Planned maintenance is sub-divided into the following categories:

- Carriageway, reconstruction or resurfacing.
- Footway reconstruction or resurfacing and entrance dishing.
- Winter Maintenance.
- Providing and maintaining street nameplates.

2. **Reactive Maintenance** includes everything other than planned maintenance and arises from council questions, correspondence from councillors, public complaints, and intervention in the public domain by statutory utilities or emergency situations.

- Carriageway repairs or reinstatement.
- Footpath repairs or reinstatement.
- Repairing damaged street furniture such as bollards, cycle rails etc.
- Responding to requests from the emergency services.
- Responding to notified hazards.

From January 2018, the Division will discontinue undertaking permanent reinstatements of utility openings except for those located in antique granite, stone setts and specialist stone surfaces. This will allow the Division's staff, who are currently assigned to undertaking permanent reinstatements of utility openings, to focus on repairing and eliminating defects in the city's public footways and carriageways.

3. **The inspection of work** completed by outside agencies to ensure compliance with standards and specifications including:

- Ensuring that all openings made in the public footways and carriageways by statutory utilities are reinstated to specified standards.
- Ensuring that the appropriate charges in respect of road openings are levied and paid.
- Licensing of and ensuring that all openings made in the public footways and carriageways by agents other than statutory utilities are reinstated to specified standards.
- Managing and licensing street furniture.
- Administering annual contracts for the supply of engineering materials, e.g. ready-mixed concrete, bitumen, sand etc.
- Identifying deficiencies in developments offered to the City Council for taking in charge and the remedying of the defects where financial provision is available.

B05: PUBLIC LIGHTING

Public Lighting Section operates a citywide service from Marrowbone Lane, currently maintaining some 45,650 streetlights and undertaking an annual programme of improvement works.

The maintenance function involves:

- Operation & ongoing development of an Asset Management System.
- Night patrol inspection for faults.
- Lantern repairs.
- Cable networks fault location and repair.
- Anti-vandal measures.
- Painting programmes.
- Column repairs and replacements.
- Restoration of heritage pillars and fittings.
- Replacement of lamps and lantern cleaning.

New public lighting schemes for general area enhancements are undertaken in conjunction with other Dublin City Council Departments.

B06-B08: TRAFFIC MANAGEMENT & ROAD SAFETY

The objective of the Environment and Transportation Department is to deliver the safe, effective and efficient movement of people and goods in Dublin.

This will be achieved by:

- Improved usage of existing transport infrastructure in the city.
- Working with the NTA on the Bus Connects project.
- Improved parking enforcement.
- Raising the status of traffic issues generally within the City Council structure so that it can respond adequately to the challenges facing the city.
- Ensuring that LUAS Cross City delivers benefits to the city by integration of the Tram system into the DCC Traffic Control system.
- Implementation of National Transport Authority Greater Dublin Area Strategy.
- Planning and implementation work on the City Centre Study for transportation up to 2023.
- Implementing the strategic cycle network in Dublin and continue working on the Canal way schemes and the Liffey Cycle Route scheme.
- Consultation and assistance for the Bus Rapid Transit Network.
- Working on delivering objectives as set out in the development plan.

The operational and strategic responsibilities of the Environment and Transportation Department in relation to traffic matters include the following:

- Advising the City Council on all transportation policy issues.
- Smart City transportation projects.
- Control and management of traffic in the city.
- The operation and development of the Traffic Control Centre, which monitors traffic movement through a network of CCTV cameras, computer controlled and other traffic signals, traffic information, road markings and signs, road works control and traffic calming schemes.
- Development of Sustainable Transport Schemes in Dublin City, in consultation with the NTA, RPA, Iarnród Éireann and Dublin Bus.
- Roll-out of Intelligent Transport Systems on regional routes on behalf of the four Dublin Local Authorities.
- Bus Priority measures along routes including at Traffic Signals.
- Expansion of Real Time Passenger Information throughout the Greater Dublin Area.
- Enforcing parking regulations through the provision of clamping and tow services.
- Provision of quality bus corridors.
- Cycleways, environmental traffic cells and facilities for the mobility impaired/disabled.
- Control, management and pricing of parking.
- Supporting schools in delivering effective Road Safety Education & Training Programmes.
- Provision of a School Warden Service to schools throughout the city.
- Providing cycling training to ensure safe use of the cycle network.
- Provision of the DCC primary Cycle Network.
- Develop web based technology to promote road safety.
- Traffic noise and air quality monitoring and improvement.

- Take part in Smart Cities Schemes especially around Weather related Incident Management.
- The on-going road marking replenishing programme plus marking of several project related works.
- Ongoing Fibre Optic Roll Out.
- Ongoing minor works throughout all five areas.
- Noise and air quality monitoring and mapping.
- HGV management system and provision of a public access Application for checking HGV permits.

B10: SUPPORT TO ROADS CAPITAL PROGRAMME

Includes technical and administrative costs associated with the Capital Programme which Dublin City Council are not permitted to recoup from any Department or Agency. Major Road Improvement Projects are charged to the Capital Programme and provision is made in the Support to Roads Capital Programme sub-service for payment of loan charges in respect of these projects.

It also includes the Corporate Project Support Office (CPSO), which came into existence in August 2016. The role of the office is to oversee Dublin City Council's capital program. The office reports to the Corporate Project Governance Board (CPGB). Capital Projects will require CPGB approval of staged project reports to allow them to proceed. The CPSO administer and assess project reports before forwarding to the CPGB for approval. In addition the CPSO monitors progress on capital projects corporately.

B11: AGENCY & RECOURABLE SERVICES

Non-core services carried out by Dublin City Council, including licence and repayable works.

DIVISION B - ROAD TRANSPORT & SAFETY

ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Housing, Planning & Local Government	LPT Self-Funding	5,780,600	5,780,600	5,780,600
National Transport Authority	RTPi Maintenance	280,000	240,960	270,000
Transport Infrastructure Ireland	Luas Cross City Liason Office	299,554	0	575,767
Total		6,360,154	6,021,560	6,626,367

Analysis of Local Authority Contributions

Local Authority Source	Purpose	2018	2017	2017 Revised
DLR	Traffic	350,000	288,795	475,000
Total		350,000	288,795	475,000

Analysis of Other Income

Other Income	2018	2017	2017 Revised
Area Office Contributions	0	0	835,648
Car Club Permit	160,000	150,000	150,000
Contribution from Capital	175,472	14,000	861,020
East Link Tolls and Refunds	5,875,637	3,854,224	4,304,070
HGV Permit 5 Axle	200,000	185,000	200,000
Licences For Street Furniture	500,000	500,000	500,000
Miscellaneous Income	115,000	103,000	299,902
Parking Meter Suspension	200,000	140,000	650,000
Positioning of Mobile Cranes / Hoists	220,000	220,000	280,000
Public Bodies	0	805,167	0
Road Closure (adverts)	550,000	275,000	2,000,000
Section 89 Licences / Hoarding	850,000	850,000	900,000
Skip Permits	90,000	85,000	110,000
Stationless Bike Income	250,000	0	0
T2 Administration Charges	1,400,000	1,000,000	1,300,000
Total	10,586,109	8,181,391	12,390,640

DIVISION C – WATER SERVICES

OBJECTIVE:

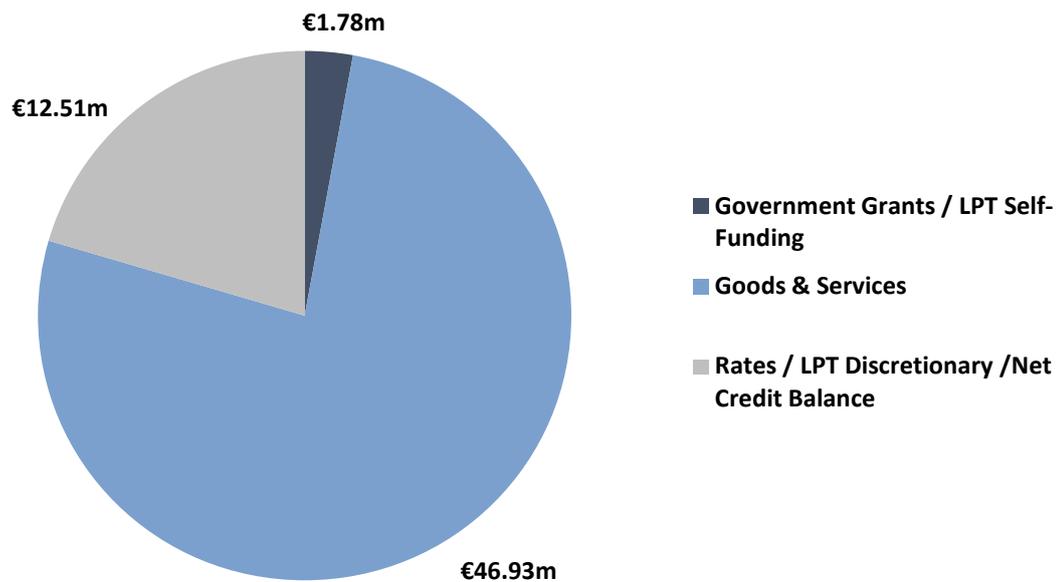
To provide an adequate supply of quality piped water for domestic and industrial users and to provide a safe and adequate system for the disposal of sewerage.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

Length of Water Pipes (km)	2,400
Daily Amount of Water Produced (litres)	365,000,000
Length of Sewers (km)	2,500
Laboratory Tests	250,000
Number of Operatives (include. Tradesmen)	299
Number of Road Gullies Inspected	69,647
Number of Road Gullies Cleaned	63,742

2018 EXPENDITURE BUDGET: €61,215,729

SOURCES OF FUNDING:



WATER SERVICES					
Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
C0101	Water Plants & Networks	24,950,000	24,950,000	25,200,000	22,755,620
C0199	Service Support Costs	7,522,131	7,522,131	7,173,629	6,669,383
	Water Supply	32,472,131	32,472,131	32,373,629	29,425,003
C0201	Waste Plants & Networks	9,233,000	9,233,000	8,784,000	8,853,073
C0299	Service Support Costs	3,591,788	3,591,788	3,732,791	3,477,726
	Waste Water Treatment	12,824,788	12,824,788	12,516,791	12,330,799
C0301	Debt Management Water & Waste Water	0	0	0	195,012
C0399	Service Support Costs	0	0	0	0
	Collection of Water & Waste Water Charges	0	0	0	195,012
C0401	Operation & Maintenance of Public Conveniences	176,900	176,900	177,600	176,900
C0499	Service Support Costs	6,643	6,643	5,223	5,019
	Public Conveniences	183,543	183,543	182,823	181,919
C0701	Agency & Recoupable Services	2,389,879	2,389,879	2,602,124	2,360,412
C0799	Service Support Costs	1,092,708	1,092,708	1,003,330	938,236
	Agency & Recoupable Costs	3,482,587	3,482,587	3,605,454	3,298,648
C0801	Local Authority Water Services	675,615	675,615	625,953	1,104,667
C0802	Local Authority Sanitary Services	10,333,678	10,333,678	11,342,683	9,150,671
C0899	Service Support Costs	1,243,387	1,236,387	1,099,191	1,039,189
	Local Authority Water & Sanitary Services	12,252,680	12,245,680	13,067,827	11,294,527
	Service Division Total	61,215,729	61,208,729	61,746,524	56,725,908

WATER SERVICES				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants				
Housing, Planning & Local Government	1,771,439	1,771,439	1,791,448	1,751,797
Total Grants & Subsidies (a)	1,771,439	1,771,439	1,791,448	1,751,797
Goods & Services				
- Pension Contributions	1,149,156	1,149,156	1,205,312	1,176,899
- Licence & Repayable Works	160,000	160,000	72,612	183,171
- Local Authority Contributions	200,000	200,000	300,000	199,811
- Irish Water	45,389,817	45,389,817	45,085,574	41,858,512
- Other Income	34,000	34,000	14,126	31,059
Total Goods & Services (b)	46,932,973	46,932,973	46,677,624	43,449,452
Total Income c=(a+b)	48,704,412	48,704,412	48,469,072	45,201,249

DIVISION C – WATER SERVICES

C01 / C02 / C03 / C07: IRISH WATER

In December 2013, Dublin City Council entered into a Service Level Agreement with Irish Water to provide water and drainage services. DCC, in accordance with the SLA, will agree an Annual Service Plan for 2018 and will ensure that the obligations of DCC as set out in the SLA will be fully complied with, subject only to the necessary funding and resourcing of the DCC SLA unit by Irish Water.

C08: LOCAL AUTHORITY WATER & SANITARY SERVICES

The Surface Water Maintenance Unit (SWMU) comprises road drainage maintenance crews, mini-jet (pipeline cleaning) crews and a CCTV crew. The principle activity carried out by the Unit is road gully cleaning. There are approximately 55,000 gullies within the functional area of Dublin City Council. The SWMU aims to clean each gully at least once every 18 months, with areas of the city that are prone to flooding being cleaned more frequently.

OBJECTIVES FOR 2018

- It is proposed that the process of amalgamating the river screen maintenance crews into the SWMU will commence in 2018. The intention is to have a single unit to maintain and clean, with regard to flood prevention, the existing road drainage (gully) system, inlet/outlet system of swales and rivers and racks, with individuals being interchangeable between maintenance activities.
- The focus for 2018 is to continue the maintenance of the road drainage (gully) system and to amalgamate the above mentioned crews under one supervision team, so as to optimise the efficiencies of all crews involved.

DIVISION C - WATER SERVICES
ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Housing, Planning & Local Government	Loan Charges Recoupment	1,771,439	1,791,448	1,751,797
Total		1,771,439	1,791,448	1,751,797

Analysis of Local Authority Contributions

Local Authority Source	Purpose	2018	2017	2017 Revised
DLR/Fingal/SDCC	Central Lab	200,000	300,000	199,811
Total		200,000	300,000	199,811

Analysis of Other Income

Other Income	2018	2017	2017 Revised
Miscellaneous	30,000	10,626	26,392
Rental Income	4,000	3,500	4,667
Total	34,000	14,126	31,059

DIVISION D – DEVELOPMENT MANAGEMENT

OBJECTIVE:

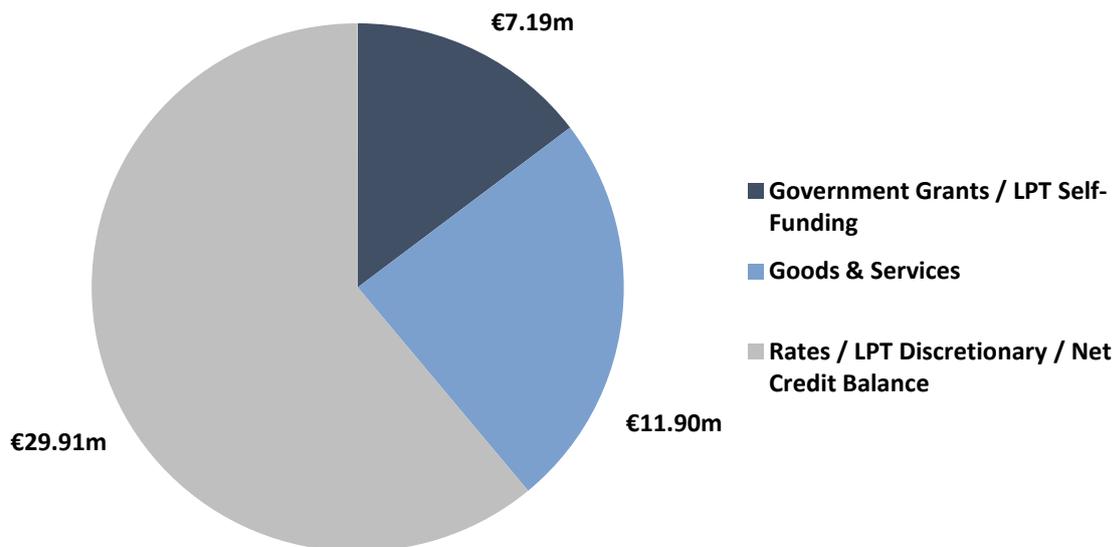
To facilitate and promote the planning and orderly development of a vibrant and unique urban identity for the City and to ensure the participation of the citizens in its sustainable, physical, economic, social and cultural development.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

Planning Applications – Domestic	1,511
Planning Applications – Commercial	1,460
Y2016 Income from Planning Applications Fees	€2.9m
Average Decision Time (Weeks)	7
Enforcement Proceedings	15
Enforcement Notices	79
Commencement Notices and 7 day notices	1,255
Number of E.I.S Submissions	1

2018 EXPENDITURE BUDGET: €49,002,394

SOURCES OF FUNDING:



DEVELOPMENT MANAGEMENT					
Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
D0101	Statutory Plans & Policy	3,729,138	3,729,138	3,630,077	3,425,047
D0199	Service Support Costs	2,795,130	2,764,130	2,328,632	2,166,427
	Forward Planning	6,524,268	6,493,268	5,958,709	5,591,474
D0201	Planning Control	4,517,022	4,517,022	4,390,933	4,221,267
D0299	Service Support Costs	2,626,559	2,619,559	2,703,928	2,566,964
	Development Management	7,143,581	7,136,581	7,094,861	6,788,231
D0301	Enforcement Costs	1,724,936	1,724,936	1,569,882	1,431,565
D0399	Service Support Costs	1,108,838	1,107,838	1,211,521	1,100,946
	Enforcement	2,833,774	2,832,774	2,781,403	2,532,511
D0401	Maintenance & Management of Industrial Sites	101,788	101,788	99,653	97,435
D0403	Management of & Contributes to Other Commercial Facilities	6,868,957	6,868,957	6,497,569	6,067,714
D0404	General Development Promotional Work	2,501,500	2,501,500	2,219,000	1,981,308
D0499	Service Support Costs	2,119,511	2,113,511	2,321,078	2,111,299
	Industrial Sites & Commercial Facilities	11,591,756	11,585,756	11,137,300	10,257,756
D0501	Tourism Promotion	2,042,145	2,042,145	2,225,325	2,918,296
D0599	Service Support Costs	66,125	66,125	92,692	85,581
	Tourism Development & Promotion	2,108,270	2,108,270	2,318,017	3,003,877
D0601	General Community & Enterprise Expenses	1,154,394	1,154,394	1,101,856	1,274,362
D0603	Social Inclusion	5,907,391	5,907,391	5,849,323	5,834,236
D0699	Service Support Costs	936,932	920,932	865,228	854,394
	Community & Enterprise Function	7,998,717	7,982,717	7,816,407	7,962,992
D0801	Building Control Inspection Costs	1,260,826	1,260,826	1,120,302	1,063,613
D0899	Service Support Costs	589,480	589,480	507,712	473,496
	Building Control	1,850,306	1,850,306	1,628,014	1,537,109
D0902	EU Projects	5,741	5,741	5,628	5,741
D0903	Town Twinning	71,000	71,000	94,000	53,000
D0905	Economic Development & Promotion	2,384,436	2,384,436	3,113,811	2,201,127
D0906	Local Enterprise Office	2,475,969	2,475,969	2,205,897	2,564,311
D0999	Service Support Costs	1,532,086	1,505,086	1,552,917	1,530,807
	Economic Development & Promotion	6,469,232	6,442,232	6,972,253	6,354,986
D1001	Property Management Costs	151,816	151,816	147,885	146,314
D1099	Service Support Costs	140,923	138,923	133,941	130,627
	Property Management	292,739	290,739	281,826	276,941
D1101	Heritage Services	658,665	658,665	395,140	312,206
D1102	Conservation Services	277,822	277,822	204,354	232,543
D1103	Conservation Grants	665,590	665,590	572,407	855,643
D1199	Service Support Costs	587,674	585,674	497,861	474,701
	Heritage & Conservation Services	2,189,751	2,187,751	1,669,762	1,875,093
	Service Division Total	49,002,394	48,910,394	47,658,552	46,180,970

DEVELOPMENT MANAGEMENT				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants				
Community & Rural Development	5,406,489	5,406,489	0	0
Housing, Planning & Local Government	80,000	80,000	5,474,016	5,776,914
Justice & Equality	0	0	0	77,000
Enterprise Ireland	1,687,035	1,687,035	1,457,997	1,791,972
Other	15,000	15,000	42,000	23,000
Total Grants & Subsidies (a)	7,188,524	7,188,524	6,974,013	7,668,886
Goods & Services				
- Planning Fees	2,750,000	2,750,000	2,200,000	2,650,000
- Sale/leasing of other property/Industrial Sites	2,092,967	2,092,967	1,922,502	2,080,478
- Pension Contributions	536,273	536,273	562,479	549,220
- Local Authority Contributions	648,000	648,000	598,000	606,946
- Other Income	5,875,077	5,875,077	5,108,814	4,971,081
Total Goods & Services (b)	11,902,317	11,902,317	10,391,795	10,857,725
Total Income c=(a+b)	19,090,841	19,090,841	17,365,808	18,526,611

DIVISION D – DEVELOPMENT MANAGEMENT

D01: FORWARD PLANNING

The new City Development Plan 2016-2022 was approved by the City Council on 23rd September 2016 and came into effect on 21st October, 2016. The City Development Plan is based on a core strategy to deliver a more compact quality, green connected city with new and enhanced neighbourhoods supported by a prosperous and creative environment.

The population of the city has grown from 526,000 in 2011 to 553,000 in 2016 and the ambition is to provide the entire necessary social and physical infrastructure for further growth to 606,000 by 2022. To meet this demographic change and address the housing supply issue, the Housing Strategy requires between 4,200 units and 7,200 units per year to be built over the Plan period.

The new Plan identifies a number of Strategic Development and Regeneration Areas (SDRA's), (eg Clongriffin-Belmaine, Docklands, Oscar Traynor Road and O'Devaney Gardens). The Plan also contains a specific chapter on climate change and new approaches in relation to conservation policy, height policy and Active Land Management.

OBJECTIVES FOR 2018

Resources will focus on the implementation of the 2016-2022 City Development Plan at corporate level. There is a strong emphasis on policies and actions to address the housing supply crisis, through for example the Housing Task Force and the Housing Land Initiative.

Objectives include:

- To prepare and complete Local Area Plans (LAP's) and Strategic Development Zones (SDZ's) schemes for Strategic Development and Regeneration Areas, including Ballymun, Poolbeg West SDZ and Park West/Cherry Orchard.
- To continue to implement approved LAP's/SDZ's such as Grangegorman (new 20,000 student DIT Campus), the North Lotts/Grand Canal Dock SDZ, Pelletstown and the North Fringe.
- To work with the Housing Department to advance the Housing Land Initiative in relation to key local authority sites.
- To promote the Living City Initiative on foot of the revised scheme announced in the November 2016 budget.
- To complete the Vacant Land Register for the whole city in order to bring vacant sites into beneficial use.
- To review all major industrial land banks in the city to ensure an appropriate balance between residential and accessible employment.

LOCAL AREA PLANS / STRATEGIC DEVELOPMENT ZONES / OTHER PLANS

The Dublin City Development Plan 2016 – 2022 sets the strategic context for the preparation of a number of Local Area Plans, Architectural Conservation Areas (ACA's) and other local planning initiatives. These plans facilitate the sustainable development of substantial brownfield sites and areas in need of regeneration.

The plans will involve extensive local consultation and the engagement of elected members. They also set out the desirable framework for future development and the promotion of economic, physical and social renewal through the development process.

OBJECTIVES FOR 2018

- To promote the core strategy and SDRA's outlined in the Development Plan by the preparation of the following Local Area Plans/SDZ's during the lifetime of the Plan;
 - Ballymun
 - Poolbeg West SDZ
 - Harolds Cross
 - Moore Street & Environs
 - Park West/Cherry Orchard/Poolbeg West
 - Stoneybatter Area
 - Phibsborough LAP
- The new Plan also provides for Local Environmental Improvement Plans (LEIP's), typically for Urban Villages.
- Implementation of Your City, Your Space; Dublin City Public Realm Strategy is an objective of the Dublin City Development Plan. As part of that, a number of location specific Public Realm Plans have been developed for the Grafton Street Quarter, Temple Bar, Dublin Docklands and in particular the City Centre Public Realm Masterplan. Projects have been identified and guidance developed, with a view to delivering a high quality, pedestrian friendly core allowing for social, cultural and recreational uses. The identified Projects are a priority for Dublin City Council and will be delivered through collaboration with public and private operators working in the Public Realm.
- The City Council is involved with the Housing Task Force set up by the Government in order to free-up sites for residential development.

D02: DEVELOPMENT MANAGEMENT

The Development Management Process refers to the planning application process, which can start with the holding of pre-application meetings and ends with the final decision of An Bord Pleanála in the event of an appeal.

Development Management operates within the framework of the Dublin City Development Plan

and is guided by other plans, such as the Regional Planning Guidelines and Local Area Plans. In performing this duty, Development Management seeks to harness the creative energies of the development community, civic bodies, architects and the public, to ensure that new developments, as well as refurbishment and regeneration, contribute to the unique physical character, economic well being and social and cultural vitality of Dublin City.

In essence, Development Management is the mechanism by which objectives at city and local area plan level are implemented.

OBJECTIVES FOR 2018

- The Development Management Section continues to promote the use of technology with the option of applying for planning permission online. Dublin City Council is leading the expansion of this service into the three other Dublin Local Authorities and will assist in the government objective of providing this service nationally.
- The Planning Department will continue to deliver a quality, responsive service to all parties involved in the development management process.
- To review the accessibility of our services and explore new technologies as a way to enable easier access to planning information and services.
- To promote greater use of e-planning and e-observations.

D03: ENFORCEMENT

The main objectives of the Planning Enforcement section are:

- To ensure that developments are carried out in compliance with the planning permission granted.
- To take appropriate enforcement action in cases where a development (including a material change of use) has been or is being carried out without permission or in breach of permission granted.
- To ensure the completion of housing development to a satisfactory standard with regard to water, drainage, roads, footpaths, open spaces, etc., where a taking in charge request has been received.

OBJECTIVES FOR 2018

To provide a prompt and effective response to complaints received in relation to unauthorised development across the city.

D04: INDUSTRIAL SITES & COMMERCIAL FACILITIES

This section is involved in the marketing and disposal of mixed-use sites for development. It also involves the management of the City Council's own property portfolio. With improving market conditions this unit has successfully marketed a number of strategic vacant sites and will continue to do this throughout 2018.

OBJECTIVES FOR 2018

- The section will continue to seek out any opportunities that may arise, to strategically optimise the City Council's property portfolio.
- Improvements will continue to be made to short term vacant City Council sites/buildings in order to make them more aesthetically pleasing thereby improving the streetscape.

D05: TOURISM DEVELOPMENT & PROMOTION

In 2018, Dublin City Council will continue to work with the Grow Dublin Tourism Alliance on the development of the brand and marketing campaign for Dublin. The focus will be on delivering an integrated Dublin shoulder season campaign across key cities in Mainland Europe, US and Great Britain. We will engage with the City's tourism stakeholders to position Dublin as a recreational and business visitor location.

The next phase of the campaign will look to build on the significant investment made in the previous phase in the UK. The campaign will also run pan-European activity across Germany, France, Italy, Spain, the Netherlands, the Nordic countries and the east coast cities in the USA (including Chicago).

We will continue to support new ideas and initiatives which animate the public domain and attract both local and overseas visitors.

OBJECTIVES FOR 2018

Dublin City Council, in partnership with Fáilte Ireland, will deliver a number of key annual events and festivals, which target overseas audiences. Events include:

- Bram Stoker Festival
- NYF Dublin
- St. Patrick's Festival
- Tradfest
- Battle for the Bay
- Follow the Vikings
- Dublin Fringe Festival

D06: COMMUNITY & ENTERPRISE FUNCTION

DUBLIN.IE

The dublin.ie unit supports, develops and maintains the city branding website:

dublin.ie: This is a web portal for Dublin, promoting four key themes of living, working, learning and what's on in Dublin. It won the best government site at the Web Awards. The site continues to build a strong audience of new and return visitors. Newly commissioned articles are published on the site along with the best content on Dublin captured from partnership arrangements with key stakeholders. A Digital Marketing Strategy has been developed, which identifies the profiles of site users and the most popular aspects of the site and recommends changes to meet user demands.

OBJECTIVES FOR 2018

- Implement the objectives of the Digital Marketing Strategy.
- Continue to maintain the high standards set to promote Dublin. Engage with the other Dublin local authorities and partners in the region.
- Source and maintain high quality photographic and video imagery to visually promote the city to a local and international audience. Establish a Digital Asset Management system.
- Getting Started: Arrange the transition of the Getting Started programme designed to support digital learning in 19 city council locations.
- Community Maps: continue to support the database with updates and amendments. A new design is required to function on mobile phones and tablets.
- Liaise with the Cultural Audit team to explore added value opportunities between this project and the Dublin.ie site.

COMMUNITY DEVELOPMENT

THE SOCIAL INCLUSION AND COMMUNITY ACTIVATION PROGRAMME 2018 – 2022 (SICAP)

A budget of €5,406,489 has been allocated by the Department of Rural and Community Development for the delivery of SICAP in five discrete Lots in Dublin City in 2018. SICAP aims to reduce poverty and tackle social exclusion through a dual approach of engaging with communities and individuals. The contracts for the delivery of SICAP will be awarded through a public procurement process to be concluded in December 2017.

OBJECTIVES FOR 2018

- Commence the five contracts for SICAP in January 2018.

- Monitor and review the implementation of SICAP in accordance with the terms of the contracts.

D08: BUILDING CONTROL

The primary function and focus of the Building Control Division is the enforcement of the Building Regulations by inspecting new buildings under construction as well as existing buildings undergoing extension or alteration.

The Division also considers applications for Disability Access Certificates to ensure the built environment is continually improving in terms of access for all building users.

Other tasks involve monitoring safety of temporary structures, such as stages and grandstands, at licensed events and the enforcement of the European Union Construction Products Regulations.

OBJECTIVES FOR 2018

- Maintain the high level of inspection of new building projects.
- Move recording of site inspections to a fully online system to improve efficiency.
- Co-operate with national policy in the implementation of building regulations and building control regulations.
- Take a lead role in the national standardisation of construction site inspection procedures.
- Support the Planning Licensing Unit with licensed events.
- Engage effectively with internal and external stakeholders and with the wider public.

D09: ECONOMIC DEVELOPMENT & PROMOTION

The Economic Development staff work with the staff of the Local Enterprise Office Dublin City. The Economic Development and Enterprise Strategic Policy Committee is supported by this office. The office updates and monitors economic goals, objectives and actions through the work programme established under the Dublin City Local Economic and Community Plan 2016 – 2021. A series of work is advanced under local, regional and national strategies, such as the Dublin City Development Plan and the Dublin Action Plan for Jobs. This work contributes to the promotion of enterprise and the creation of jobs and increased economic activity across the City Region and strengthens Dublin's competitiveness as a globally connected city region.

OBJECTIVES FOR 2018

- Support and implement the work programme of the Economic Development and Enterprise Strategic Policy Committee.

- Local Enterprise Office staff will deliver on the objectives set out in the Local Enterprise Development Plan 2017 to 2020.
- Chart the creation of supported new employment in the City through conducting and reporting on the annual Employment Survey.
- Economic Development staff will continue to deliver on the economic actions in the Dublin City Local Economic and Community Plan 2016- 2021.
- Support the promotion of the City through the work of the Dublin.ie website.
- Implement the objectives of the Dublin City Economic Strategy through the four strategic pillars of human development, placemaking and clusters, promotion and investment and innovation and transformation.
- Implement the findings of the review of the Office of the Dublin Start Up Commissioner.
- Support the production of the Dublin Economic Monitor.
- Further build our research capacity to inform decision making.
- Promote Social Enterprise through a range of actions.
- Assist in the delivery of the Dublin Regional Action Plan for Jobs.
- Work with Planning, International Relations, Smart Cities and other relevant stakeholders to progress key economic city initiatives.

INTERNATIONAL RELATIONS

The International Relations Unit leads, facilitates and promotes international links and relations that benefit the City, its economy, its education and research capacity and its communities. It is focused on ensuring that Dublin is optimally positioned on the international stage to realise our ambitions and that our resources and priorities are aligned with the overarching strategic vision for the City.

The work of the International Relations Unit is also focused on helping City Council staff learn from International best practice so that service provision of City Council is constantly improved. It is the first point of contact for visiting delegations from other cities, organising and managing delegation programmes.

The Unit works with Dublin Convention Bureau (Failte Ireland) on attracting business conferences and events to Dublin. It works also in collaboration with the Department of Foreign Affairs and Trade, IDA, Enterprise Ireland and Business Associations in organising and delivering overseas missions designed to develop economic, social and cultural links and projects.

OBJECTIVES FOR 2018

- Organise and deliver the biennial visit by Dublin's twin city of San José (CA) to Dublin.
- Advance and deepen economic, social and cultural co-operation through specific projects with Belfast.

- Support Conference Bids and facilitate International Conference/Events in the City.
- Receive and manage city, business and Government delegations visiting Dublin.
- Provide policy advice to the Lord Mayor and City Council on international matters and deliver supports for effective Council-led participation in relevant and targeted international forums.
- Promote Dublin abroad with special emphasis on strengths around Innovation and Smart/Digital Initiatives.
- Review and where appropriate renew project-based work programmes with our Sister Cities.
- Identify and facilitate engagement in EU funding opportunities and maximise collaboration through transnational projects.
- Continue working with Creative Ireland on unifying our global reputation.

D10: PROPERTY MANAGEMENT

City Estate comprises approximately 2,550 leases, which currently generate an annual rental of €6M approximately.

OBJECTIVES FOR 2018

- Continue to create a manageable property portfolio with a higher rental yield from fewer but better managed properties by disposing of properties that are uneconomical to administer, particularly Domestic Ground Rents.
- Continue to identify unrecoverable bad debts for write-off purposes so that the balance on City Estate accurately reflects monies due.
- Proactive arrears management by early identification of accounts where arrears are beginning to accumulate and early intervention with tenant to ensure that arrears do not become unmanageable.
- Continue to identify and record all Council owned property on Oracle Property Manager.
- Continue digitisation of Finance Asset Register.
- Timely management of the rent review process to ensure that tenants do not become liable for back rent.

D11: HERITAGE & CONSERVATION SERVICES

CONSERVATION

The Conservation Office is responsible for the protection of the architectural heritage of the city. This work is carried out under the Planning and Development Act, 2000.

OBJECTIVES FOR 2018

- Protection of buildings and structures which are included in the Record of Protected

Structures (RPS) and in Architectural Conservation Areas (ACA's).

- Additions/deletions to the RPS and co-ordination of the RPS review with the National Inventory of Architectural Heritage (NIAH).
- Preplanning meetings and reports on planning applications affecting protected structures.
- Designation of Architectural Conservation Areas, including preparation of draft ACAs for the Temple Bar and Aungier Street Areas, with associated review of the RPS in those areas.
- Seminars, public engagement and promotion of architectural conservation.
- Overseeing & managing Conservation Grants Scheme.
- Support and supervision of works re: Revolving Fund for conservation works to Protected Structure, and Building-at-Risk, at 199-201A Harold's Cross Road (with Active Land Management).
- Living City Initiative: supporting role and assisting with promotion.
- Manage the Building at Risk Register.

ARCHAEOLOGY

The City Archaeologist is responsible for the protection of the archaeological heritage of Dublin through development management. This work is carried out under the Planning and Development Acts, in accordance with the National Monuments Legislation and in consultation with the statutory authorities. The City Archaeologist promotes best practice in the archaeological profession and raises awareness of Dublin's rich archaeological heritage.

OBJECTIVES FOR 2018

- Meet the policies and objectives for archaeology in the Development Plan.
- Ensure best archaeological practice in development management in accordance with legislation in consultation with statutory authorities.
- Provide professional in-house Archaeological advice to Dublin City Council.
- To raise awareness of the international importance of Viking Dublin.
- Conservation of graveyards and other monuments in DCC care, in conjunction with Parks (eg St. James's graveyard and St Canice's, Finglas).
- Continue to develop and promote the Dublin County archaeology GIS DCHP.
- Develop and disseminate well-researched new information about the archaeology of Dublin at a local, national and international level through lectures, conferences, social media, publications and partnership events.

HERITAGE

The role of the Heritage Office is to develop and manage the Dublin City Heritage Plan. It is co-funded annually by the Heritage Council.

OBJECTIVES FOR 2018

- Completion of the Tenement Museum Dublin Project, 14 Henrietta Street: capital works (defects liability period) and oversight of management of the museum through its first year.
- Publishing new Dublin City Heritage Plan.
- Public engagement through dedicated programme for Heritage Week 2018.
- Establish bursary for academic research on architectural heritage in Dublin City.
- Conservation and repair to sections of the City Walls.
- Development of an Irish Walled Town Network (IWTN) Medieval Dublin festival weekend.
- Publication: Introduction to the Wide Street Commissioners, and continuation of the research project.
- Publication: More than Concrete Blocks: Dublin city's twentieth century buildings and their stories, Vol. II 1940-1973.
- Publication: Energy Efficiency in Dublin Historic Houses (DCC/Building Life Consultancy).
- Publication: Guidance Document and Survey of Dublin's Decorative Plasterwork.
- Continued development and expansion of the Dublin City and County Archaeological GIS Project including the Dublin City Industrial Heritage Record.
- Medieval Dublin DVD conversion and development as a web resource for post/primary schools in partnership with Dublinia.
- Continued implementation of existing Conservation Plans.

DIVISION D - DEVELOPMENT MANAGEMENT

ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Community & Rural Development	SICAP Funding	5,406,489	0	0
Housing, Planning & Local Government	Community		35,000	64,500
Housing, Planning & Local Government	Conservation	0	0	298,000
Housing, Planning & Local Government	Heritage Grant	30,000	30,000	0
Housing, Planning & Local Government	Public Participation Network	50,000	42,000	47,259
Housing, Planning & Local Government	SICAP Funding	0	5,367,016	5,367,155
Enterprise Ireland	Local Enterprise Offices	1,687,035	1,457,997	1,791,972
Justice & Equality	Integration	0	0	77,000
Other (EU Grant)	Smart Dublin	15,000	42,000	23,000
Total		7,188,524	6,974,013	7,668,886

Analysis of Local Authority Contributions

Local Authority Source	Purpose	2018	2017	2017 Revised
DLR/South Dublin	Valuation Fees	450,000	400,000	400,000
DLR/South Dublin/Fingal	Ireland's Best Young Entrepreneur	0	0	8,946
DLR/South Dublin/Fingal	Smart Dublin	198,000	198,000	198,000
Total		648,000	598,000	606,946

Analysis of Other Income

Other Income	2018	2017	2017 Revised
Bike Scheme	2,510,000	2,022,000	2,034,000
Building Control	862,150	807,600	862,150
Contribution from Capital	381,000	381,000	381,000
Local Enterprise Office	670,000	787,900	663,168
Miscellaneous	540,300	176,314	173,627
Parking Income	50,000	0	0
Planning Control	45,000	45,000	45,000
Planning Enforcement Charges	60,000	75,000	60,000
Public Bodies	124,000	160,000	125,680
Service Charge Recoupment	497,827	530,000	475,707
Sponsorship	44,800	50,000	44,749
Strategic Development Zones	90,000	74,000	106,000
Total	5,875,077	5,108,814	4,971,081

DIVISION E – ENVIRONMENTAL SERVICES

OBJECTIVE:

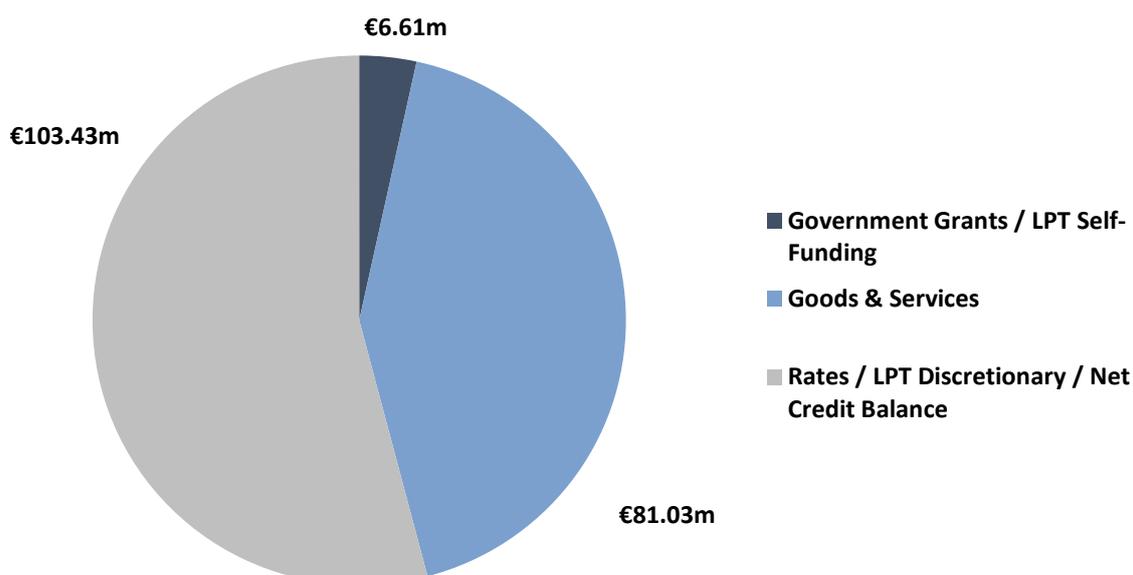
To ensure environmental conditions are conducive to health and amenity and to protect persons and property from fire and other hazards.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

Number of Operatives	428
Entries in City Neighbourhoods Competition	263
Glass Banks	84
Recycling Centres	2
Bring Centres	8
Number of Cemeteries	14
Number of Environmental Monitoring Locations	8
Fire & Ambulance calls received	133,998
Fire Service Staff	1,036

2018 EXPENDITURE BUDGET: €191,071,751

SOURCES OF FUNDING:



ENVIRONMENTAL SERVICES					
Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
E0102	Contribution to other LA's - Landfill Facilities	1,666,354	1,666,354	1,727,404	1,712,196
E0103	Landfill Aftercare Costs	1,645,728	1,645,728	2,859,520	3,718,926
E0199	Service Support Costs	79,696	76,696	72,145	75,168
	Landfill Operation & Aftercare	3,391,778	3,388,778	4,659,069	5,506,290
E0201	Recycling Facilities Operations	1,448,692	1,448,692	1,536,108	1,438,971
E0202	Bring Centres Operations	1,395,259	1,395,259	1,257,564	1,347,263
E0299	Service Support Costs	825,775	806,775	754,772	749,995
	Recovery & Recycling Facilities Operations	3,669,726	3,650,726	3,548,444	3,536,229
E0403	Residual Waste Collection Services	571,458	571,458	1,132,661	1,523,065
E0499	Service Support Costs	760,232	727,232	697,207	733,873
	Provision of Waste Collection Services	1,331,690	1,298,690	1,829,868	2,256,938
E0501	Litter Warden Service	948,975	948,975	969,502	916,460
E0502	Litter Control Initiatives	1,074,273	997,746	922,588	837,339
E0503	Environmental Awareness Services	323,290	323,290	182,000	325,679
E0599	Service Support Costs	2,230,267	2,159,267	2,076,790	2,105,387
	Litter Management	4,576,805	4,429,278	4,150,880	4,184,865
E0601	Operation of Street Cleaning Service	31,125,164	31,125,164	29,442,544	30,092,028
E0602	Provision & Improvement of Litter Bins	500,000	500,000	300,000	507,386
E0699	Service Support Costs	9,154,249	9,102,249	9,190,073	8,582,383
	Street Cleaning	40,779,413	40,727,413	38,932,617	39,181,797
E0701	Monitoring of Waste Regs (incl Private Landfills)	2,547,990	2,547,990	2,313,118	2,523,116
E0702	Enforcement of Waste Regulations	800,954	800,954	775,633	811,960
E0799	Service Support Costs	932,642	921,642	996,115	956,175
	Waste Regulations, Monitoring & Enforcement	4,281,586	4,270,586	4,084,866	4,291,251
E0801	Waste Management Plan	974,452	974,452	820,987	925,474
E0899	Service Support Costs	193,342	192,342	65,422	64,042
	Waste Management Planning	1,167,794	1,166,794	886,409	989,516
E0901	Maintenance of Burial Grounds	5,000	5,000	5,000	7,469
	Maintenance of Burial Grounds	5,000	5,000	5,000	7,469
E1001	Operation Costs Civil Defence	1,172,000	1,172,000	1,211,000	1,246,000
E1002	Dangerous Buildings	818,859	818,859	837,595	825,789
E1003	Emergency Planning	198,000	198,000	120,000	140,000
E1004	Derelict Sites	480,759	480,759	485,405	446,455
E1005	Water Safety Operation	144,311	144,311	126,943	141,643
E1099	Service Support Costs	589,402	586,402	569,125	593,498
	Safety of Structures & Places	3,403,331	3,400,331	3,350,068	3,393,385

ENVIRONMENTAL SERVICES					
Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
E1101	Operation of Fire Brigade Service	115,544,000	115,069,000	110,774,000	112,749,000
E1102	Provision of Buildings/Equipment	2,324,900	2,324,900	2,332,900	2,372,900
E1104	Operation of Ambulance Service	1,054,000	1,054,000	1,033,000	1,127,000
E1199	Service Support Costs	4,542,462	4,542,462	4,120,261	3,817,403
	Operation of Fire Service	123,465,362	122,990,362	118,260,161	120,066,303
E1202	Fire Prevention & Education	2,519,000	2,519,000	2,321,000	2,269,000
E1299	Service Support Costs	269,949	269,949	175,199	161,938
	Fire Prevention	2,788,949	2,788,949	2,496,199	2,430,938
E1302	Licensing & Monitoring of Air & Noise Quality	741,000	741,000	716,918	722,884
E1399	Service Support Costs	195,792	194,792	142,681	139,658
	Water Quality, Air & Noise Pollution	936,792	935,792	859,599	862,542
E1401	Agency & Recoupable Services	896,546	896,546	929,461	805,526
E1499	Service Support Costs	376,979	376,979	529,421	506,258
	Agency & Recoupable Services	1,273,525	1,273,525	1,458,882	1,311,784
	Service Division Total	191,071,751	190,326,224	184,522,062	188,019,307

ENVIRONMENTAL SERVICES				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants				
Housing, Planning & Local Government	4,070,395	4,070,395	1,510,250	2,505,417
Transport Infrastructure Ireland	2,157,000	2,157,000	2,131,000	2,081,000
Defence	385,000	385,000	385,000	385,000
Total Grants & Subsidies (a)	6,612,395	6,612,395	4,026,250	4,971,417
Goods & Services				
- Civic Amenity Charges	341,400	341,400	354,000	341,388
- Fire Charges	2,350,000	2,350,000	2,250,000	2,385,000
- Pension Contributions	4,472,545	4,472,545	4,674,957	4,498,439
- Agency Services & Repayable Works	13,732,000	13,732,000	13,657,000	9,732,771
- Local Authority Contributions	56,056,923	55,808,166	54,386,520	57,068,470
- Other Income	4,076,300	4,076,300	4,153,600	5,803,698
Total Goods & Services (b)	81,029,168	80,780,411	79,476,077	79,829,766
Total Income c=(a+b)	87,641,563	87,392,806	83,502,327	84,801,183

DIVISION E – ENVIRONMENTAL SERVICES

WASTE MANAGEMENT SERVICES

The City's Waste Management strategy is based on:

- Prevention/minimisation of waste.
- Encouragement and support for re-use of waste materials.
- Recovery of waste for recycling.
- The safe disposal of residual waste.
- Continuous implementation of the polluter pays principle.

The main activities of Waste Management Services are:

- Street cleaning, including the provision of a Rapid Response Service.
- Litter Warden Service.
- Enforcement of Waste Management Regulations and Bye-Laws.
- Operation of a Waste Regulatory Unit.
- Operation of the National Transfrontier Shipment of Waste Office (NTFSO).
- Graffiti & Chewing Gum removal.
- Co-ordination of Halloween actions programme.
- Supporting Community Environment Initiatives.
- Litter Education & Environmental Awareness programme.
- City Neighbourhood Awards scheme.
- Pride of Place Awards.

The main Recycling Operations are as follows:

- 2 Recycling Centres.
- 8 Community Bring Centres.
- 84 Glass Banks.
- Green Schools Programme.
- LA21 Partnership.
- Environmental Awareness Support Unit in place.
- Removal of abandoned cars.

E01: LANDFILL OPERATION & AFTERCARE

The expenditure budget relates to landfill aftercare costs & existing loan charges.

E02: RECOVERY & RECYCLING FACILITIES OPERATION

This relates to the costs of operating the glass bottle bank network, community bring centres (5 of which accept green waste), as well as the 2 recycling centres which are located at Ringsend and North Strand.

OBJECTIVES FOR 2018

To ensure that a value for money service is delivered in all aspects of recycling.

E05: LITTER MANAGEMENT

OBJECTIVES FOR 2018

- Continue implementation of the Litter Management Plan for 2016 - 2018.
- Continue initiatives to combat the issue of dog fouling.
- Continued enforcement of Litter Pollution Acts.
- Implementation of the Bye Laws for the Storage, Presentation and Collection of Household and Commercial Waste.
- Continued enforcement of the Bye-laws for the Prevention and Control of Litter.
- Develop an awareness campaign to combat the issue of cigarette litter.

E06: STREET CLEANING

OBJECTIVES FOR 2018

- Ongoing transformation agenda for a more sustainable Waste Management Service for the next 5 years.
- Ongoing review of fleet operations.
- Focus on continued improvements in Irish Business Against Litter (IBAL) and National Litter Pollution Monitoring System (NLPMS) survey results, specifically in relation to the issue of illegal dumping.
- Utilisation of GPS on fleet to analyse route information.
- Improved power washing of urban villages and key locations.
- Introduce Quick Response (QR) codes on bins for use by members of the public to report issues.
- Continue to implement trials of smart systems in the area of street cleaning.
- Overall objective is to set a high standard of street cleaning and get best value for money for service.

E07: WASTE REGULATIONS, MONITORING & ENFORCEMENT

Dublin City Council Waste Enforcement Section monitors, inspects and ensures compliance with waste regulations. It also takes proportionate action under the Waste Management Acts for breaches of compliance. This Section also reports

on all activities to the EPA in accordance with the annual RMCEI Plan (Recommended Minimum Criteria for Environmental Inspections).

The National Transfrontier Shipment Office (NTFSO) was established by Dublin City Council (DCC) in 2007 to ensure compliance with the European Waste Shipment Regulation (EWSR). In the Republic of Ireland the Waste Management (Shipments of Waste) Regulations 2007 (WSR) gives effect to the EWSR. DCC is the designated Competent Authority for all wastes imported, exported or transiting the Republic of Ireland.

DCC has also been designated as the national Competent Authority for the implementation of The European Communities (Shipments of Hazardous Waste Exclusively within Ireland) Regulations 2011. The NTFSO is also the national representative at the European Union (EU) Network for the Implementation and Enforcement of Environmental Legislation (IMPEL).

DCC was also nominated in October 2015 as the Waste Enforcement Regional Lead Authority (WERLA) for the Eastern Midlands Region. This is an enforcement and assistance co-ordinating role financially supported by the Department of Communications, Climate Action and Environment (DCCA&E). It's role is to drive and co-ordinate improved enforcement and ensure a consistent approach across the Eastern Midlands Region focussing on the National Priorities as outlined by the DCCA&E.

OBJECTIVES FOR 2018

- To regulate, monitor and control the shipment of all wastes (both hazardous and non hazardous) transiting, exported from or imported to the country.
- To continue to liaise with other Local Authorities, the Environment Protection Agency, the National Waste Collection Permit Office, An Garda Síochána, Customs and Revenue, Department of Social Protection, the Road Safety Authority, the Health & Safety Authority and other enforcement and Regulatory Bodies to prevent illegal waste activity and to protect the environment and human health.
- To deliver effective, proportionate and dissuasive actions against unauthorised operators and activities through the use of our legislative powers.
- To prevent illegal waste activity by taking a systematic and consistent approach to enforcement against illegal waste activities.
- The prevention of cross border illegal disposal of waste.
- To ensure that enforcement actions by L.A.'s across the region address the National Priorities as set out by the DCCA&E.
- To report on activities and performance targets to the DCCA&E.

E08: WASTE MANAGEMENT PLANNING

OBJECTIVES FOR 2018

- Complete and publish Annual Waste Report on the activities of the Regional Office and progress towards achievement of Regional Waste Plan targets and objectives.
- Continued operation of the Regional Office to co-ordinate the implementation phase of Eastern and Midlands Regional Waste Management Plan.

E10: SAFETY OF STRUCTURE & PLACES

The Dangerous Buildings Section is included under this heading. This Section has a Statutory Duty to act under the Local Government (Sanitary Services) Act 1964 as follows:

- Identify lands or buildings that are a danger to people.
- Inspect and act on reports of potentially dangerous lands or buildings.
- Instruct building owners (by way of DB notices) to secure buildings or lands deemed dangerous.

Dublin Civil Defence provides support to the four Dublin Local Authorities, by using well trained and efficient teams to support the response to emergencies arising in the community and to carry out statutory obligations as laid down by the Department of Defence.

Derelict Sites includes the cost of cleaning up / fencing off sites. Successful enforcement procedures have had effective visible results.

E11: OPERATION OF FIRE SERVICE

Dublin Fire Brigade provides fire, ambulance, emergency and rescue services throughout the Dublin City and County Region. The service operates from 12 full time and 2 retained stations, employing over 1,000 staff.

All full time fire-fighters are fully trained paramedics with retained personnel trained to First Response Level.

The costs are shared between the four Dublin Local Authorities on the basis of commercial valuation, population and numbers of householders.

OBJECTIVES FOR 2018

- Completion of the roll out of the learning and development management systems, LearnPro and PDRpro.

- Continuation of reform projects under the Haddington Road / Lansdowne Road Agreements.
- Continue to build on the social media achievements and the raising of public awareness of fire safety issues.
- Maintain the ISO 9001 – 2008 accreditation and the certification of OHSAS 18001:2007.
- Continue to support the Major Emergency Management programme across the region.

E12: FIRE PROTECTION

The Fire Prevention Section provides Building Control and Fire Certification and carries out a range of On-Site Inspections on Commercial and Multi-Occupancy Premises.

E13: WATER QUALITY, AIR AND NOISE POLLUTION

Dublin City Council monitors and controls Air, Noise and Water Pollution in accordance with EU Regulations.

OBJECTIVES FOR 2018

- Maintain ISO 9001 – 2008 accreditation for air quality monitoring.
- Continue engagement with rail operators to build on improvements made on acoustic management of rail systems construction and operations.

DIVISION E - ENVIRONMENTAL SERVICES

ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Defence	Civil Defence	385,000	385,000	385,000
Housing, Planning & Local Government	Civic Amenity	17,000	0	17,009
Housing, Planning & Local Government	Enforcement	1,002,000	1,002,000	1,002,000
Housing, Planning & Local Government	Litter Awareness Campaign	72,000	56,000	72,000
Housing, Planning & Local Government	Local Agenda 21	32,895	29,250	32,895
Housing, Planning & Local Government	Payroll Compensation	2,523,500	0	966,000
Housing, Planning & Local Government	Regional Waste Enforcement (WERLA)	300,000	300,000	292,513
Housing, Planning & Local Government	Repatriation of Waste and Major Emergencies	123,000	123,000	123,000
Transport Infrastructure Ireland	Port Tunnel	2,157,000	2,131,000	2,081,000
Total		6,612,395	4,026,250	4,971,417

Analysis of Local Authority Contributions

Local Authority Source	Purpose	2018	2017	2017 Revised
DLR / SDCC / Fingal	Air Quality Monitoring	13,200	13,200	13,200
DLR / SDCC / Fingal	CAMP	1,422,000	1,411,000	1,403,000
DLR / SDCC / Fingal	Civil Defence	409,000	429,500	441,000
DLR / SDCC / Fingal	Enforcement	10,000	43,000	43,000
DLR / SDCC / Fingal	Fire Service	53,892,353	52,177,220	54,857,900
EMR/Limerick/Mayo	Waste Management Plan	310,370	312,600	310,370
Total		56,056,923	54,386,520	57,068,470

Analysis of Other Income

Other Income	2018	2017	2017 Revised
Contribution from Capital	150,000	0	1,000,000
Derelict Sites Levy	125,000	125,000	150,000
Enforcement of Waste Regulations	2,407,000	2,670,000	3,276,052
Fire Courses	250,000	250,000	230,000
FSC, Reports, Insurance, Petrol, Licences	68,000	68,000	83,000
Internal Receipts	93,000	93,000	93,000
Litter Fines	93,000	93,000	93,000
Miscellaneous	205,300	136,600	171,282
Recycling Services	352,000	350,000	372,021
Regulation of Waste Licences	80,000	80,000	81,210
Rental Income	253,000	288,000	254,133
Total	4,076,300	4,153,600	5,803,698

DIVISION F – CULTURE, RECREATION & AMENITY

OBJECTIVE:

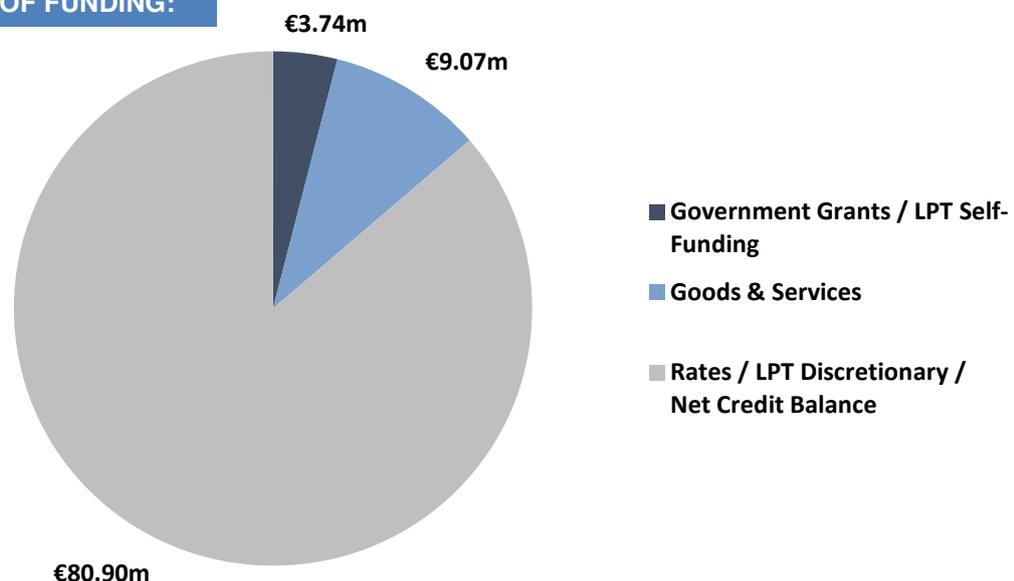
To provide opportunities for better use of leisure by providing recreational facilities.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

Area of Parks and Open Spaces (Hectares)	1,267
Playing Pitches – G.A.A / Soccer / Rugby	60 / 153 / 2
All Weather Pitches (Including MUGA's)	58
Disposal of litter/waste from Parks & Open Spaces (tonnes)	2,000
Green Flag Parks	5
Stand Alone Swimming Pools	3
Sport, Community & Recreation Centres	23
Sport & Fitness Centres	5
Visitors to Sports & Fitness Centres	1,375,469
Courts - Basketball / Tennis	15 / 89
Courses - Golf / Pitch & Putt	2 / 6
Playgrounds	54
Public Library Service Points (City)	
• Premises	22
• Mobile Stops	31
• Prison Libraries	9
Library Membership (Active Borrowers)	
• Active 3 years	147,268
• Active 1 year	75,884
Library Visits	
• Full Time Libs	2,543,262
• Mobiles	20,202
Virtual Library Visits	1,657,014
Items Loaned	2,220,529
Public Internet Access Sessions Availed of	572,200
Dublin City Gallery Attendance	193,229
City Hall Exhibition Attendance	43,296
Civil Ceremonies	97
Events held in City Hall	83

2018 EXPENDITURE BUDGET: €93,713,925

SOURCES OF FUNDING:



CULTURE, RECREATION & AMENITY

Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
F0101	Leisure Facilities Operations	8,797,375	8,797,375	8,193,536	8,433,689
F0103	Contribution to External Bodies Leisure Facilities	60,000	60,000	60,000	60,000
F0199	Service Support Costs	2,930,503	2,900,503	2,869,707	2,756,825
	Leisure Facilities Operations	11,787,878	11,757,878	11,123,243	11,250,514
F0201	Library Service Operations	16,085,804	16,085,804	15,560,537	15,115,229
F0202	Archive Service	265,114	265,114	253,884	270,073
F0203	Maintenance of Library Buildings	49,492	49,492	45,000	86,854
F0204	Purchase of Books, CD's etc.	2,212,660	2,212,660	1,659,495	1,659,495
F0205	Contributions to Library Organisations	121,500	121,500	96,500	221,016
F0299	Service Support Costs	7,074,496	7,074,496	6,847,822	6,404,709
	Operation of Library & Archival Service	25,809,066	25,809,066	24,463,238	23,757,376
F0301	Parks, Pitches & Open Spaces	18,452,946	18,452,946	17,818,817	17,750,813
F0302	Playgrounds	550,000	550,000	550,000	550,000
F0303	Beaches	140,000	140,000	140,000	140,000
F0399	Service Support Costs	4,896,159	4,890,159	4,694,023	4,354,738
	Outdoor Leisure Areas Operations	24,039,105	24,033,105	23,202,840	22,795,551
F0401	Community Grants	1,126,700	1,126,700	1,048,500	1,180,629
F0402	Operation of Sports Hall/Stadium	4,324,763	4,324,763	4,176,233	4,138,328
F0403	Community Facilities	2,312,434	2,312,434	2,283,030	2,384,491
F0404	Recreational Development	5,191,954	5,191,954	4,774,444	5,154,558
F0499	Service Support Costs	4,585,142	4,502,142	4,405,169	4,303,212
	Community Sport & Recreational Development	17,540,993	17,457,993	16,687,376	17,161,218
F0501	Administration of the Arts Programme	7,361,804	7,361,804	5,698,194	5,882,064
F0502	Contributions to other Bodies Arts Programme	550,000	550,000	550,000	551,381
F0504	Heritage/Interpretive Facilities Operations	477,196	477,196	522,365	524,314
F0505	Festivals & Events	4,175,361	4,175,361	2,768,691	3,104,295
F0599	Service Support Costs	1,972,522	1,969,522	1,799,796	1,692,014
	Operation of Arts Programme	14,536,883	14,533,883	11,339,046	11,754,068
	Service Division Total	93,713,925	93,591,925	86,815,743	86,718,727

CULTURE, RECREATION & AMENITY				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants				
Housing, Planning & Local Government	1,275,000	1,275,000	1,700,000	1,700,000
Culture, Heritage & the Gaeltacht	0	0	0	60,000
Transport, Tourism & Sport	388,870	388,870	383,820	695,779
Justice & Equality	162,024	162,024	156,309	155,905
Health	65,600	65,600	70,000	65,550
Children & Youth Affairs	1,552,801	1,552,801	1,516,438	1,558,301
Other	295,400	295,400	325,400	377,900
Total Grants & Subsidies (a)	3,739,695	3,739,695	4,151,967	4,613,435
Goods & Services				
- Library Fees/Fines	176,050	176,050	171,274	251,913
- Recreation/Amenity/Culture	5,885,636	5,885,636	5,521,075	5,608,879
- Pension Contributions	1,532,208	1,532,208	1,607,082	1,569,199
- Agency Services & Repayable Works	13,000	13,000	13,000	111,637
- Local Authority Contributions	115,000	115,000	60,000	122,175
- Other Income	1,347,756	1,347,756	1,488,728	1,744,749
Total Goods & Services (b)	9,069,650	9,069,650	8,861,159	9,408,552
Total Income c=(a+b)	12,809,345	12,809,345	13,013,126	14,021,987

DIVISION F – CULTURE, RECREATION & AMENITY

F01: LEISURE FACILITIES OPERATIONS

The proposed budget for 2018 will allow for the continued operation by direct management through Dublin City Council of the Sports and Fitness centres in Ballyfermot, Ballymun, Finglas, Markievicz and by Dublin City Sports and Leisure Services Ltd of the Swan Leisure Centre in Rathmines. The opening hours and the service level of the operations will continue as in 2017 with an increasing number of classes and programmes available to the public / members.

As part of our ongoing marketing strategy we will continue to increase the number of classes and programmes available to our customers and to provide new programmes where there is demand. The increase in the numbers attending children's swimming classes continues to grow and is a great success for our public facilities.

The proposed budget also provides for the ongoing operation of the three stand-alone swimming pools at Crumlin, Sean McDermott Street and Coolock. As these are older facilities there is an ongoing requirement to invest in upgrades and refurbishment and the works carried out in Sean McDermott Street swimming pool in 2017 have completely transformed the reception and changing area.

OBJECTIVES FOR 2018

- The objective for 2018 is to continue our marketing campaigns and to build on the growth in the number of visitors to the facilities by expanding our range of classes / programmes and to ensure that the facilities are providing the services at a reasonable cost to encourage increasing usage.
- The programme of upgrading / refurbishment works in our facilities will continue in 2018 with proposals to improve the all weather pitches and gym facilities in Ballyfermot and continue to upgrade the changing areas in Ballymun and Finglas.
- The works proposed under the new energy performance contract in the Sports and Fitness centres (Markievicz, Ballymun, Finglas) was completed in 2017 and has significantly reduced our energy usage and Ballyfermot will be next to be upgraded from an energy usage perspective.

F02: OPERATION OF LIBRARY & ARCHIVAL SERVICE

OBJECTIVES FOR 2018

OPERATION OF LIBRARIES

In 2018, we will continue to prioritise sustained 6 day public opening hours to support growing client

needs, responding to increasing uptake across all service points in the last number of years.

We will continue to purchase and make available diverse resources for citizens to enable them to maximise their potential, to participate in decision-making, to access education and to contribute to the cultural life of the city. The Y2018 budget provides for an additional amount of €533k to increase the book fund to €2.2m, which equates to €4 for every citizen. The Reader Services team will continue to build the eResources collection first introduced in 2016.

DCC operates the Prison Library Service on an agency basis: we have budgeted for income of €162,024 from the Irish Prison Service as a contribution to the costs of this service.

PREPARATION OF A NEW LIBRARY DEVELOPMENT PLAN

A new 5 year development plan will be presented to Dublin City Council for adoption in 2018. The preparation of the plan will be informed by a consultation process with users, non-users, staff, the Public Participation Network (PPN), and a wide range of stakeholders. There will be a range of opportunities to engage, via survey, workshop, focus groups, online and through social media.

NEW CITY LIBRARY

The Parnell Square Cultural Quarter (PSCQ) Design Team is working towards a summer 2018 submission for planning, following the approval of the Stage 2A Design report by the PSQ Foundation. Site Investigation works have been completed and a report has been issued. Information gathered on building conditions will help inform the detailed design phase. The current estimated completion date is 2022.

KEVIN STREET LIBRARY

The extensive refurbishment project for Kevin Street library will provide enhanced services when it re-opens in early 2018. A community re-acquaintance programme will take place in Qtr 1.

NEW LIBRARY MANAGEMENT SYSTEM (LMS)

The implementation phase of the national Library Management System project was completed in 2017. Dublin City Public Libraries manages the continuing service delivery of this project on behalf of all library authorities in Ireland. The staff costs for project management are recoupable from the Local Government Management Agency.

CREATIVE IRELAND

Creative Ireland is a culture-based programme designed to promote individual, community and national wellbeing. It is an all-of-Government five-

year initiative (2017 to 2022), which places creativity at the centre of public policy. Enabling creativity in every community is a core pillar of the Programme.

To achieve this, each local authority has established a Creative Ireland Team, bringing together arts officers, librarians, heritage officers and other staff to lead on their programme. The Dublin City Team is led by the City Librarian.

Strategic priorities for the next five years will be identified and set out in a Culture and Creativity Strategy 2018-2022 to be published in 2018.

THE LITERARY CITY

Now entering its 13th year, **Dublin: One City One Book** is an established, month-long, award-winning festival which, each April, focuses on a book connected with the city. The 2018 title is *The Long Gaze Back, An Anthology of Irish Women Writers*, edited by Sinead Gleeson, published by New Island.

A wide variety of organisations will be contacted with a view to collaboration during April 2018 including both new and established partners. Multiple copies of a special paperback edition of the book will be available to borrow from libraries and to buy in bookshops from February 2018.

The 2018 festival marks a major celebration of Irish women writers, not limited to those included in the book. It will provide a platform for the showcasing of some previously underappreciated and forgotten writers, allowing readers to explore a much loved genre, the Irish short story, as imagined by women writers across four centuries.

“Right to Read” Literacy Action Plan: Dublin City’s Right to Read plan includes actions to advance partnerships with other groups and agencies working in the areas of literacy and reading. We will also expand diverse reading materials and collections for children, young people and adults. These will include Literacy development material and reading series, in-library and online. Libraries will provide welcoming facilities for reading, together with advice and support on book selection. All programmes targeted at children complement collections to include story-telling, class tours and book clubs which occur on a regular basis in branch libraries.

Citywide Reading Jan – Mar 2018 is a children’s reading programme focusing on reading for pleasure and as a fun ‘cool’ thing to do. The book chosen for 2018 is *Making Millions* by Erika McGann. Similar to the Dublin: One City One Book festival, this will be the sixth annual citywide reading project for children. This citywide library project works with Home School Community Liaison Service teacher co-ordinators and all libraries will involve local schools in activities centred on the book.

There will be a major presence at the St. Patrick’s Festival with a tent at the Big Day Out and a standalone event with the author during the festival.

In 2018 the campaign will be closely tied in with the Reader in Residence programme, using the book as a centrepiece to encourage excitement around reading for primary school children.

Summer Stars Reading Campaign 2018 will encourage children to read with incentives to award and acknowledge children when they have completed their reading cards. The campaign will include 70 events focusing on stories and how stories can inspire creativity. In 2017, 1,409 children read at least 8 books over the summer months.

Children’s Book Festival in October will promote new work by Irish authors. Events will be provided for school audiences citywide via the library network.

Literature Night is a Europe-wide project aimed at showcasing contemporary European writing. Dublin will celebrate the occasion in May 2018 with Words on the Street, which will see well-known Irish personalities reading translations of new writing from partner countries in English and Irish.

This will be of interest to Dublin residents and tourists. Now in its seventh year, tourism organisations will be publicising it nationally and internationally. This type of on-street literary activity helps to showcase to citizens and visitors alike that Dublin is a literary city where literature is an interesting and engaging part of the everyday life of the city.

As part of the **St. Patrick’s Festival**, a poetry event will take place to reprise the Dublin, A Year in Words project which ran from September 2016 to August 2017, following a very successful poetry trial in 2017.

Readings will take place in a selection of book shops during the festival weekend, with poets involved in this project taking part.

PROGRAMMING & EVENTS

The 2018 events calendar for branch libraries will focus on Bliain Na Gaeilge, Bealtaine, Summer Programme for children, Heritage Week, Children’s Books Festival and Science Week.

This programming complements the policy on Creative Ireland – All government Initiative from 2017 – 2022.

HEALTHY IRELAND

Healthy Ireland is a Government-led initiative which aims to create a society where everyone can enjoy physical and mental health, and where wellbeing is valued and supported at every level of society. In 2018, we will support the Healthy Ireland Framework by providing health print stock, magazines, eResources and access to

recommended online health information delivered by trained library staff. These will be complimented by programmed events supporting health and wellbeing.

Other associated programming will feature as part of One Family Day, Punch Line Comedy Festival and The Rose Festival.

EXHIBITIONS

Two major exhibitions will be mounted at Dublin City Library & Archive. "Women in the Great War" will examine the role of women in supporting the war effort. "Aspects of Micheál: Mac Liammóir and the Dublin Gate Theatre" is an exhibition staged to mark the 90th anniversary of the Gate.

The rich cache of medieval manuscripts belonging to the Dublin City Assembly will be published online by the end of the year.

In January, '**Suffragist City: Woman and the Vote in Dublin**' will commemorate the centenary of votes for women in 1918, the role of Dublin suffragist groups in achieving this goal, and Constance Markievicz becoming the first woman to be elected to Westminster.

F03: OUTDOOR LEISURE AREA OPERATIONS

PARKS SERVICES

The Parks Service incorporates biodiversity and play. It involves operations but also forward planning, project design and development. The budget for the Parks Service will provide for continuing the high standard of maintenance and presentation of parks, open space, 54 playgrounds, park recreational facilities, beaches, civic and floral decoration.

Up to 2,000 tons of litter/waste will be disposed of in the maintenance of parks and greenspace.

Parks Services will continue to support local community and interest groups, Tidy Towns and schools in the upkeep and presentation of local areas and villages.

The Parks Team will also continue to implement 'greening' initiatives in the city centre and contribute landscape design, natural science, arboriculture and horticultural expertise to public realm and other corporate projects and policy development by the City Council.

OBJECTIVES FOR 2018

- The Green Flag status of St Annes Park, Poppintree Park, Bushy Park, Markievicz Park, Blessington Street Basin will be maintained and applications will be made for other City Parks.
- Local park improvements will be programmed to address the needs of communities as highlighted by elected representatives.

- The Parks Team will continue its ambitious programme of capital infrastructure projects to provide new parks, conserve its historic parks and develop tearooms (where there is sufficient footfall).
- Community sports and recreational infrastructure in parks will also continue to be improved as part of the capital programme.
- The DCC Play Policy will be updated and launched in 2018.
- New playgrounds will be constructed where there is a deficit of play infrastructure and existing playgrounds will be up-graded to ensure they are to the highest standard.
- The Parks will continue to host an expanding range of markets, events and activities including the City of Dublin Rose Festival at St Anne's Park, which is the largest annual event organised by City Council staff.
- The Red Stables at St Anne's Park will continue as a venue for arts activities, exhibitions, music and other public events.
- The UNESCO Dublin Bay Biosphere partnership will facilitate the promotion of the Biosphere objectives, with public, community and visitor engagement.
- A new management plan for the Bull Island will be launched to better conserve important habitats and species.
- Support will continue to facilitate recreational access to the Dublin Mountains through the Dublin Mountains Partnership.
- A Parks and Open Space Strategy will be published which will identify priorities for Parks Services into the future in relation to urban parks, recreational facilities, built heritage and visitor facilities.
- Actions from the City Tree Strategy and the Biodiversity Action Plan will be implemented in 2018.
- The Parks Service will promote a policy to reduce and minimise the use of pesticides.

F04: COMMUNITY, SPORT & RECREATIONAL DEVELOPMENT

COMMUNITY GRANTS

This section deals with the allocation of grants to community groups and organisations to enable them to develop miscellaneous community projects and activities throughout the city.

OBJECTIVES FOR 2018

There are 3 community grant streams for 2018:

- Community Grants
- Informal Adult Education
- Tom Clarke Bridge Scheme

It is intended to bring recommended grants to the March 2018 City Council meeting. It is hoped that the on-line grants system will be available for the 2019 Grants. This system will facilitate on line applications for DCC grants, earlier payout of the

grants to the community groups, and enhanced reporting capabilities.

OPERATION OF SPORTS HALLS/STADIUM

The proposed budget for 2018 provides for the operation of the following City Council owned and managed sports facilities:

- John Paul Park, Cabra
- St. Catherine's, Marrowbone Lane
- Ballybough Community Centre
- Poppintree, Ballymun
- Glin Road, Coolock
- Aughrim Street, Stoneybatter
- Irishtown Stadium
- Municipal Rowing Club
- Clontarf all weather pitches

It also provides for the continued management and staffing of two City of Dublin Education and Training Board (CDETB) owned sports halls at Clogher Road and Inchicore and a community managed sports hall at Gloucester Street.

OBJECTIVES FOR 2018

- The objective for 2018 is to increase the level of services / classes / programmes whilst maintaining the opening hours for all the facilities and to increase the number of visitors.
- A programme of refurbishment in St.Catherine's Marrowbone Lane commenced in September 2017 and will continue into 2018. The new boxing facility is now open there and with the enhanced dance studio there will be additional dance classes including ballet available. A significant upgrade of the rear courtyard area and pitch is also proposed in 2018.
- It is intended to review the use of Aughrim Street Hall with a view to extending the facility to ensure that the resident boxing club can continue to provide opportunities to address the growing demand for its services. Plans for the extension are currently being prepared and a proposal will be finalised in 2018.
- The refurbishment of the new gym in the studio area of Glin Road is complete and will open in 2018.
- General attendance continues to be high in all the facilities, with most peak hours booked. The objective in 2018 is to increase usage (particularly in non-peak times) and to offer a greater range of classes / programmes.

The ongoing upgrade of facilities will continue in 2018, with particular attention paid to reducing energy usage.

COMMUNITY FACILITIES

There are 13 community facilities under this budget:

- Laurence O'Toole
- Hardwicke St
- Blackhall/St. Pauls

- East Wall
- Pearse St
- Cherry Orchard
- Georges Place
- Donore Avenue
- Dominick St
- Bluebell
- Kilmore
- Darndale
- Ventry

The management of these facilities is under the remit of the Sports and Recreation Services.

OBJECTIVES FOR 2018

- All centres will continue to provide the best service possible within the available resources. The aim will be to improve centre usage and income and to improve / increase current programmes and projects.
- The centres will continue to develop new projects and programmes throughout 2018 to encourage greater usage by the local communities.
- It is intended to continue to partner and support ongoing projects such as the Independence Day Celebration in East Wall and the Common Ground Project, in partnership with the Laurence O'Toole Centre and Orlando City, Florida.
- A new all weather football facility adjoining the Laurence O'Toole centre was completed in 2017 and it will be available in 2018 for use by the local community, both residents and business's.
- The centres will continue to promote and partner with local community groups and offer seasonal community projects such as Summer Projects, Halloween Projects and Christmas events.
- Investment in physical improvements will be made where practicable and targeted to improve the standard of the buildings.
- The centres will continue to develop and promote new energy management programmes to ensure reductions in energy usage across the service. This includes reduction in electricity, gas and the insulation of older buildings.

BALLYMUN SOCIAL REGENERATION PROGRAMME

€1.3m funding from the Department of Housing, Planning and Local Government will be used to support Ballymun projects under the following thematic headings:

- Child Development and Family Support
- Environment
- Recreation and Sport
- Education, Lifelong Learning and Training
- Health and Wellbeing
- Community Safety
- Arts and Culture

SPORTS & RECREATION

Dublin City Council's Sport and Recreation Section supports, manages and delivers a wide range of sport and recreational programmes and services in the City annually through its facilities and the Dublin City Sport and Wellbeing Partnership.

Currently there are 18 Sports Officers assigned to deliver sport and recreational programmes at local and citywide levels. Their role is to plan, organise and implement sustainable, high quality sport and physical activity programmes for people of all ages and backgrounds. This includes older adults, people with disabilities, young children, women and girls, youth at risk and new communities. The Sport & Recreation Section budget for 2018 will continue to support the wide variety of programmes and services on offer.

Dublin City Council also co-funds 20 Sport Officers across 4 National Governing Bodies:

The 9 'Football in the Community Development Officers' are funded in conjunction with the F.A.I and Department of Children and Youth Affairs. Using soccer as a tool, they engage with local communities, delivering programmes and training courses to all ages and abilities.

The 5 'Boxing in the Community Development Officers' are funded in conjunction with the I.A.B.A and Department of Children and Youth Affairs. The Bronze, Silver and Gold Start Box programme continues to be hugely successful and is rolled out in schools and youth centres across the city.

The 4 'Rugby in the Community Officers' are funded in conjunction with Leinster Rugby and focus in communities where rugby is non-traditional. The number of children engaging and schools participating in this programme continues to grow.

The 'Cricket in the Community Officer' is funded in conjunction with Leinster Cricket. The aim of this programme is to bring the game to a wider audience with a particular emphasis on schools. The programme includes a form of soft ball cricket which is played in school yards.

The 'Rowing Development Officer' is funded in conjunction with Rowing Ireland and rolls out the Get Going Get Rowing initiative that is also supported by Sport Ireland's Women in Sport Programme and targeted at teenage girls. This programme was a huge success in 2017, culminating in a rowing regatta in the Grand Canal Dock attended by schools from all over Ireland.

A special project for the Partnership in 2017 was the Women's Rugby World Cup. The pool stages of the tournament were hosted in Dublin. The event was utilised to raise the profile of Dublin City as a great host for international sporting events. It will also be used in 2018 as a platform to roll out legacy initiatives aimed at women and girls to increase their participation in sport and physical activity.

OBJECTIVES FOR 2018

- The main objective for 2018 is the implementation of the Dublin City Sport and Wellbeing Partnership strategy where a key priority will be the Promoting Sport and Inspiring People Goal that aspires to "Engage and connect with all people living in, working in and visiting Dublin through events, programmes, technology and real life experiences" . As part of this, Dublin City Council will endeavour to continue to increase the number of participants in our programmes and initiatives. We will also continue to raise awareness around wellbeing in all our communities by promoting sport and inspiring people to choose healthy and active life styles.
- It is proposed to have a special week of events to celebrate European Week of Sport in September 2018. The proposal will be worked up in early 2018 and will target local events with a view to encouraging all ages to participate in some form of physical activity. It is proposed to involve local sports clubs at a local level in their own community.

F05: OPERATION OF ARTS PROGRAMME

HUGH LANE GALLERY

OBJECTIVES FOR 2018

- A comprehensive refurbishment project will commence in the gallery in 2018. This will include roof replacement of the 1930's wing, environmental upgrades and alterations to the Front Hall entrance. To facilitate these works, the 1930's wing will close from September 2018 for approximately one year. This work will ensure that the gallery and its collection is preserved for future generations to enjoy.
- In 2018, the gallery will continue to deliver on its objective to promote the appreciation, enjoyment and participation in modern and contemporary visual arts practices in Dublin. We will deliver innovative programmes in collections, exhibitions and education which will challenge and excite Dubliners and visitors alike.
- We will continue to expand our engagement with communities by extending our collaborations with the Area Offices, delivering creative, fun and interesting education projects at a local level, which will be complemented by tours of the gallery, aimed at instilling a lifelong love of the city art gallery among participants. We will continue to develop our in-house workshops, classes and courses and devise new projects which nurture new audiences and develop further the concept of the gallery as a civic space to be accessed by all.
- We will continue to care for and build on the collection, and acquire works which will enhance its vibrancy and relevance for future generations.

- The gallery will work with other museums, organisations and stakeholders to increase visitor numbers to the gallery and the environs of Parnell Square - contributing to Dublin's global competitiveness as a modern city of culture.

CITY HALL

OBJECTIVES FOR 2018

- It is proposed to upgrade "The Story of the Capital" exhibition in City Hall. The exhibition was opened in September 2000 and there have been no significant upgrade since. We will look at the use of modern technology and best practice in similar exhibitions.
- We will continue to maintain City Hall to the existing high standards. It is proposed to draft a three year maintenance programme of works 2018 -2020.
- To continue to promote the Rotunda at City Hall as a prime city centre location for hire by the organisers of corporate and cultural events.
- To promote City Hall as a venue for Civil Marriage / Civil Partnership and Humanist ceremonies.

ARTS OFFICE

The City Arts Office is a developmental unit of Dublin City Council that recognises the transformative role that the Arts play in the lives of residents and visitors to Dublin. It works through partnership with the Public, Artists and Arts organisations.

OBJECTIVES FOR 2018

Working city-wide and with other sections in the Culture, Recreation and Economic Services Department, 2018 will see new Public Art Commissions such as the long awaited Luke Kelly Commission, new initiatives in Arts in Education at Early Years, Schools and Community Settings. New Developments in Artists workspaces and Cultural Infrastructure .

Arts Grants and Bursaries of 550K and Festivals such as Culture Night (110K), the International Literature Festival Dublin (200K) and MusicTown (120K), continue to underpin the Capital City's international artistic reputation.

Key objectives in 2018 include:

- Improve access to Arts provision locally.
- Develop Memorandum of Understanding with the Arts Council under CCMA Agreement.
- Continue Arts in Education Development with key stakeholders.
- Support the Planning Department in gaining new affordable workspaces and housing under the new City Development Plan.
- Continually communicate the transformative role of the Arts in the lives of residents, visitors, families and in the economy.

FESTIVALS & EVENTS

OBJECTIVES FOR 2018

- The 2018 budget for festivals and events will be utilised in the pursuance of our overall objective of working with all city stakeholders and event organisers to deliver an innovative, interesting and accessible programme of festivals and events on public spaces in Dublin City.
- We will continue to develop our partnerships with Fáilte Ireland, DCH&G, the Arts Council and other relevant bodies with a view to working with them on festivals, events and developmental actions which showcase our city and embed Dublin as a destination.
- We will ensure that family friendly, mainly free events, are programmed to attract workers, residents and visitors into the city, generating cultural, social and economic benefits for Dublin.

DECADE OF COMMEMORATIONS

The continuing success of the Dublin Remembers programme in 2017 has strengthened citywide community engagement. It has re-inforced a sense of local identity and community participation.

Our aim is to keep Dubliners connected to their own stories and their role in shaping the Ireland of 2017 and coming years up to 2022 when the Decade of Centenaries officially concludes. To that end, we have drafted a list of projects and programmes for 2018.

The Council's Decade of Commemorations programme will continue in 2018 with a focus on the conscription crisis; the introduction of women's suffrage; the end of WW1, and the revolutionary period. The programme will be delivered through a range of projects, including the community commemorations grants scheme; the historians-in-residence; the Dublin Festival of History; the Council's commemorative plaques scheme; talks & exhibitions, and ongoing digitisation.

DUBLIN'S CULTURE CONNECTS

Dublin's Culture Connects is a Culture, Recreation and Economic Services Departmental and inter Departmental initiative functioning as a separate unit within Dublin City Council. Its main objective is to create and deliver cultural initiatives in Dublin City. All initiatives will have partnership at their core and be relevant to those experiencing the City, thereby creating connections through Culture. Dublin's Culture Connects is implementing part of Dublin City Council's Cultural Strategy 2016-2021.

Dublin's Culture Connects aims to connect Dubliners to their city through culture and conversation. It does so by making cultural projects in partnership with people, businesses and cultural institutions. These projects include the Fundraising Fellowship, Dublin: The National Neighbourhood, the Cultural Audit & Map, and the

EU Lab among others. We develop activities and events that bring communities together, and to life, based on people's stories and experiences. At its core it's about making and taking part in culture.

TEMPLE BAR PROJECT TEAM

The Temple Bar Project Team leads and manages the activities of Temple Bar Cultural Trust. The proposed budget provides for the continued operation of cultural and commercial properties, management of Meeting House Square, the markets and related licensing issues.

OBJECTIVES FOR 2018

- To maintain the level of service for the cultural and commercial tenants.
- Aim to increase the usage of Meeting House Square.
- Improve the management of the markets.

DIVISION F - CULTURE, RECREATION & AMENITY

ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Children & Youth Affairs	Sports & Recreation	1,552,801	1,516,438	1,558,301
Culture, Heritage & the Gaeltacht	City of Literature	0	0	60,000
Health	Richmond Barracks	600	0	550
Health	Sports & Recreation	65,000	70,000	65,000
Housing, Planning & Local Government	Ballymun Social Regeneration	1,275,000	1,700,000	1,554,757
Housing, Planning & Local Government	LPT Self-Funding	0	0	145,243
Justice & Equality	Recoupment for the Prison Library Service	162,024	156,309	155,905
Other	City of Dublin Education & Training Board	290,000	290,000	290,000
Other	City of Literature		0	37,500
Other	Commerations	0	30,000	30,000
Other	Sports & Recreation	5,400	5,400	5,400
Other	Art Gallery	0	0	15,000
Transport, Tourism & Sport	Arts Office	41,320	41,320	41,320
Transport, Tourism & Sport	Culture Night	15,000	15,000	15,000
Transport, Tourism & Sport	Dublin Writer's Festival	70,000	80,000	80,000
Transport, Tourism & Sport	Libraries	0	0	64,516
Transport, Tourism & Sport	Music	15,000	13,500	10,000
Transport, Tourism & Sport	Sports & Recreation	247,550	234,000	484,943
Total		3,739,695	4,151,967	4,613,435

Analysis of Local Authority Contributions

Local Authority Source	Purpose	2018	2017	2017 Revised
Fingal/DLR/South Dublin	Libraries	55,000	0	53,725
Fingal/DLR/South Dublin	Dublin Bay Biosphere	60,000	60,000	68,450
Total		115,000	60,000	122,175

Analysis of Other Income

Other Income	2018	2017	2017 Revised
Area Office Contributions	170,000	141,500	236,466
Internal Receipts	257,700	193,200	253,300
Library Council	313,500	313,500	313,500
Miscellaneous	126,173	107,063	255,646
Parking Meters	71,000	73,818	69,818
Public Bodies	409,383	659,647	616,019
Total	1,347,756	1,488,728	1,744,749

DIVISION G – AGRICULTURE, EDUCATION HEALTH & WELFARE

OBJECTIVE:

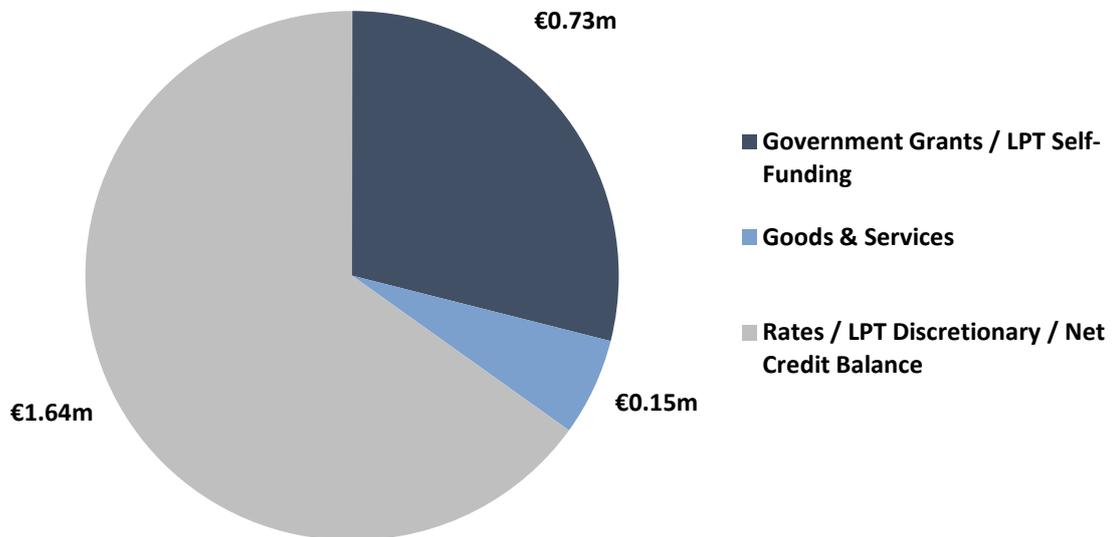
To provide a variety of educational and social services which the City Council has a statutory obligation to meet.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

Children in School Meals Scheme	23,345
Number of Higher Education Grants	9

2018 EXPENDITURE BUDGET: €2,523,704

SOURCES OF FUNDING:



AGRICULTURE, EDUCATION, HEALTH & WELFARE					
Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
G0404	Operation of Dog Warden Service	460,177	460,177	412,290	411,528
G0405	Other Animal Welfare Services (incl Horse Control)	251,940	251,940	265,600	181,174
G0499	Service Support Costs	106,642	106,642	107,905	102,309
	Veterinary Service	818,759	818,759	785,795	695,011
G0501	Payment of Higher Education Grants	24,000	24,000	205,000	35,447
G0502	Administration Higher Education Grants	3,054	3,054	51,000	54,859
G0506	Other Educational Services	100,000	100,000	100,000	100,000
G0507	School Meals	1,523,359	1,523,359	1,522,774	1,522,894
G0599	Service Support Costs	54,532	54,532	75,971	72,056
	Educational Support Services	1,704,945	1,704,945	1,954,745	1,785,256
	Service Division Total	2,523,704	2,523,704	2,740,540	2,480,267

AGRICULTURE , EDUCATION, HEALTH & WELFARE				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants				
Education & Skills	0	0	144,100	0
Social Protection	684,662	684,662	684,662	684,662
Agriculture, Food & The Marine	50,000	50,000	150,000	30,000
Total Grants & Subsidies (a)	734,662	734,662	978,762	714,662
Goods & Services				
- Other Income	145,150	145,150	155,150	144,150
Total Goods & Services (b)	145,150	145,150	155,150	144,150
Total Income c=(a+b)	879,812	879,812	1,133,912	858,812

DIVISION G – AGRICULTURE, EDUCATION, HEALTH & WELFARE

G04: VETERINARY SERVICE

OPERATION OF DOG WARDEN SERVICE

This section is responsible for the implementation of Control of Dogs legislation. A private contractor currently operates a combined Dog Warden Service and Pound Service which dealt with 437 stray/unwanted dogs in 2016. This section also promotes responsible dog ownership.

A dog licence can be purchased at any post office or online through the 'Pay On-Line' facility on Dublin City Council's website. 8,751 dog licences were issued during 2016, 1,355 of which were purchased online.

OBJECTIVES FOR 2018

- To increase compliance with dog licence regulations and awareness of responsibilities of dog owners through continued assignment of wardens to door to door licence inspections.
- Dublin City Council to use a National Dog Licence Database currently being developed by An Post with a go-live date of April 2018.

CONTROL OF HORSES SERVICE

This section implements the Control of Horses Act 1996 and Control of Horses Bye-Laws 2014. Dublin City Council engages the services of a private contractor for the provision and operation of a combined horse pound and seizure service.

A total of 190 stray horses were seized during 2016.

OBJECTIVES FOR 2018

- To use the National Framework for the provision and operation of a combined horse pound and seizure service to ensure the most effective and cost effective service to DCC.
- To work closely with An Garda Síochána when seizing stray horses.

G05: EDUCATION SUPPORT SERVICES

SCHOOL MEALS

The School Meals Section operates three Schemes:

- Urban School Meals Scheme
- Soup Scheme
- Hot Meals Scheme

During 2016 there were 182 national schools in the Urban School Meals Scheme which catered for approximately 23,800 pupils daily. The Soup Scheme catered for approximately 170 pupils in four national schools with each pupil receiving a cup of hot soup on school days between October and April. Under the Hot Meals Scheme a subsidy of €1.27 per pupil was paid towards the cost of providing hot meals in special national schools. On average 647 pupils received a hot meal on school days during 2016. The number of schools receiving the monthly subsidy fell from 11 in January 2016 to 8 in December 2016.

The total cost of operating the Schemes, excluding administration, in 2016 was €1,286,651 of which 50% was recouped from the Department of Social Protection.

In addition to administering the school meals Schemes, Dublin City Council provided an annual contribution towards the administrative costs of the schools involved in the Schemes in 2016 which amounted to €130,000 in total.

OBJECTIVES FOR 2018

- Continue to effectively and efficiently operate the School Meals Schemes.
- The tender for renewal of the School Meals contract is due to be advertised in April 2018.

DIVISION G - AGRICULTURE, EDUCATION, HEALTH & WELFARE

ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Agriculture, Food & the Marine	Control of Horses Recoupment	50,000	150,000	30,000
Education & Skills	Recoupment of Higher Education Grants	0	144,100	0
Social Protection	School Meals Recoupment	684,662	684,662	684,662
Total		734,662	978,762	714,662

Analysis of Other Income

Other Income	2018	2017	2017 Revised
Control of Dogs / Horses	145,150	155,150	144,150
Total	145,150	155,150	144,150

DIVISION H – MISCELLANEOUS SERVICES

OBJECTIVE:

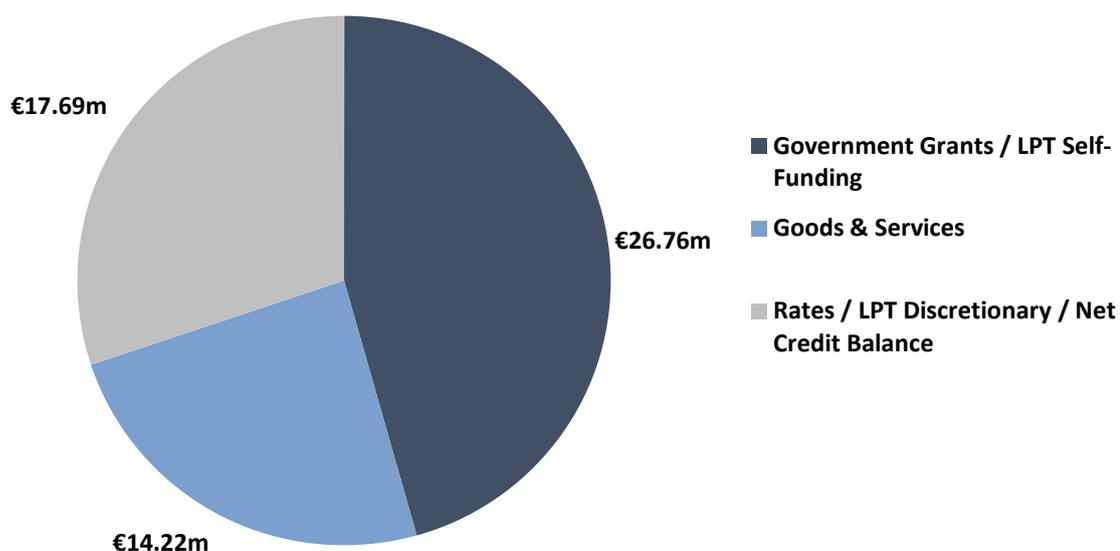
To conduct the operations of the City Council which are of a trading or commercial nature and to provide such other services required or authorised by law.

KEY INDICATORS (2016 YEAR-END ACTIVITY LEVEL):

General Annual Rate on Valuation	0.256
Rates Income	€324.5m
Population in City	553,165
Total Number on Register of Electors	336,335
Revenue of Street Trading Licences	€20,152
Dog Licences Issued	8,751
Number of Coroners Inquests	670
No. of Vehicle Licences (Tax Discs) Issued	263,535
Number of New Vehicles (Dublin only)	46,864
Amount Collected by Motor Tax	€45.4m

2018 EXPENDITURE BUDGET: €58,666,295

SOURCES OF FUNDING:



MISCELLANEOUS SERVICES					
Expenditure by Service & Sub-Service		2018		2017	
		Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
Code		€	€	€	€
H0301	Administration of Rates Office	2,744,800	2,744,800	2,678,870	2,545,100
H0302	Debt Management Service Rates	1,169,400	1,169,400	1,139,438	1,157,300
H0303	Refunds & Irrecoverable Rates	26,437,500	26,950,000	34,950,000	28,950,000
H0399	Service Support Costs	3,054,359	3,054,359	3,144,779	2,730,190
	Administration of Rates	33,406,059	33,918,559	41,913,087	35,382,590
H0401	Register of Elector Costs	404,193	404,193	698,600	539,380
H0402	Local Election Costs	0	0	18,000	0
H0499	Service Support Costs	305,098	305,098	372,049	350,015
	Franchise Costs	709,291	709,291	1,088,649	889,395
H0502	Operation of Morgue	0	0	2,517,592	2,121,124
H0599	Service Support Costs	0	0	587,512	552,747
	Operation of Morgue & Coroner Expenses	0	0	3,105,104	2,673,871
H0701	Operation of Markets	494,649	494,649	638,916	822,354
H0702	Casual Trading Areas	425,632	425,632	477,260	405,576
H0799	Service Support Costs	370,851	370,851	318,720	297,708
	Operation of Markets & Casual Trading	1,291,132	1,291,132	1,434,896	1,525,638
H0801	Malicious Damage	111,690	111,690	111,690	111,690
H0899	Service Support Costs	3,729	3,729	3,432	2,766
	Malicious Damage	115,419	115,419	115,122	114,456
H0901	Representational Payments	1,060,290	1,060,290	1,043,595	1,041,706
H0902	Chair/Vice Chair Allowances	55,152	55,152	55,000	55,152
H0904	Expenses LA Members	1,150,587	1,150,587	1,082,657	1,050,111
H0905	Other Expenses	1,321,693	1,321,693	1,257,812	1,378,202
H0906	Conferences Abroad	0	0	0	1,071
H0908	Contribution to Members Associations	16,450	16,450	16,000	16,450
H0999	Service Support Costs	1,601,495	1,568,495	1,548,243	1,534,288
	Local Representation/Civic Leadership	5,205,667	5,172,667	5,003,307	5,076,980
H1001	Motor Taxation Operation	4,821,441	4,821,441	4,814,355	4,378,613
H1099	Service Support Costs	1,732,861	1,726,861	1,901,850	1,796,133
	Motor Taxation	6,554,302	6,548,302	6,716,205	6,174,746
H1101	Agency & Recoupable Service	10,650,705	10,650,705	1,576,203	4,884,377
H1199	Service Support Costs	733,720	733,720	119,665	112,864
	Agency & Recoupable Services	11,384,425	11,384,425	1,695,868	4,997,241
	Service Division Total	58,666,295	59,139,795	61,072,238	56,834,917

MISCELLANEOUS SERVICES				
Income by Source	2018		2017	
	Adopted by Council	Estimated by Chief Executive	Adopted by Council	Estimated Outturn
	€	€	€	€
Government Grants				
Housing, Planning & Local Government	26,682,553	25,682,553	16,669,462	20,918,997
Health	62,000	62,000	45,000	31,000
Other	10,000	10,000	0	15,000
Total Grants & Subsidies (a)	26,754,553	25,754,553	16,714,462	20,964,997
Goods & Services				
- Pension Contributions	383,052	383,052	401,771	392,300
- Local Authority Contributions	528,952	528,952	1,000,900	888,952
- NPPR	6,100,000	6,100,000	2,500,000	6,100,000
- Other Income	7,210,862	7,210,862	2,977,596	4,593,742
Total Goods & Services (b)	14,222,866	14,222,866	6,880,267	11,974,994
Total Income c=(a+b)	40,977,419	39,977,419	23,594,729	32,939,991

DIVISION H – MISCELLANEOUS SERVICES

H03: ADMINISTRATION OF RATES

Dublin City Council's Rates Office bills and collects rates from 20,512 customers in the city each year. Rates are a charge levied on the occupiers of all commercial and industrial property. The Valuation Office in accordance with the Valuation Act 2001 determines the valuation of each property. The valuation of each property is multiplied by the annual rate on valuation (ARV) to give the amount of rates payable by each occupier per annum. Dublin City Council sets the annual rate on valuation.

H04: FRANCHISE COSTS

The Franchise Section is responsible for the preparation and publication of the Register of Electors for Dublin City each year and also the compilation of a Supplementary Register for any election or referendum that takes place during the life of each Register of Electors.

H05: OPERATION OF MORGUE & CORONERS EXPENSES

Responsibility for the operation of the Coroners' Court and the Dublin City Morgue will transfer from Dublin City Council to the Department of Justice and Equality on 1st January 2018.

H07: OPERATION OF MARKETS & CASUAL TRADING

Includes the operating costs of the Wholesale Food Market.

In 2016 the Licensing Unit processed and issued approximately 2,211 event trading licences and 300 designated trading licences. The 2016 cost of operating this Service was €297k, which was part funded by income from Event and Casual Trading Licences.

OBJECTIVES FOR 2018

- Continue to licence, monitor and manage casual trading in the city.
- Enforce the Casual Trading bye-laws.
- Complete the review of the Casual Trading Bye Laws.

H08: MALICIOUS DAMAGE

Claims can be made to Dublin City Council for malicious damage as outlined in the Malicious Injuries Act 1981, and The Malicious Injuries Amendment Act 1986.

The cost of meeting these claims are fully recoupable from the Department of Housing, Planning and Local Government.

H09: LOCAL REPRESENTATION / CIVIC LEADERSHIP

The Chief Executive, together with the Lord Mayor and the City Council, provides the strategic focus, leadership and support necessary to deliver on the goals and objectives set for the City. The City operates in a complex environment, with a wide variety of stakeholders who contribute positively to the life of the City.

The Chief Executive's Department provides administrative support and back-up for meetings of the City Council, the Corporate Policy Group and many others. The Department plays a vital role in co-ordinating both the executive and political dimensions of the City Council's role. It also ensures that the Members of the City Council fulfil their many and varied statutory obligations and functions.

H10: MOTOR TAXATION

Since 2004, the Department of Housing, Planning and Local Government has provided the Motor Tax on Line service to customers provided with a PIN number. By the end of 2017, the number of transactions completed using the Motor Tax on Line system is expected to be approximately 84% of overall motor tax business levels for Dublin.

In 2017 it is anticipated that the Motor Tax office will deal with in excess of 120,000 public customers and over 105,000 postal items.

Dublin City Council provides the Motor Tax service for the 4 Dublin Authorities at the Smithfield Office.

Further information on Motor Tax is available on our website www.dublincity.ie.

DIVISION H - MISCELLANEOUS SERVICES

ADDITIONAL INCOME ANALYSIS

Analysis of Government Grant Income

Government Grant Source	Purpose	2018	2017	2017 Revised
Health	Drugs Payment Grant	62,000	45,000	31,000
Housing, Planning & Local Government	NEIC Task Force	425,000	425,000	1,657,830
Housing, Planning & Local Government	Payroll Compensation	11,644,553	2,600,000	4,792,802
Housing, Planning & Local Government	Property Damage	100,000	100,000	100,000
Housing, Planning & Local Government	Rates Grant	14,400,000	13,544,462	14,255,865
Housing, Planning & Local Government	Social Housing PPP	113,000	0	112,500
Other (EU Grant)	Speical Projects	10,000	0	15,000
Total		26,754,553	16,714,462	20,964,997

Analysis of Local Authority Contributions

Local Authority Source	Purpose	2018	2017	2017 Revised
Fingal/DLR/South Dublin	Recoupment	440,000	950,000	800,000
Fingal/DLR/South Dublin	Cost of Management	51,200	50,900	51,200
Fingal/DLR/South Dublin	Special Projects	37,752	0	37,752
Total		528,952	1,000,900	888,952

Analysis of Other Income

Other Income	2018	2017	2017 Revised
BIDS	30,000	30,000	30,000
Casual Trading	302,000	327,596	302,000
Contribution from Capital	0	0	193,129
Entry Year Levy	6,000,000	1,500,000	2,500,000
Internal Receipts	0	0	93,125
IPB Dividend	500,000	500,000	805,689
Markets Income	167,862	454,500	335,628
Miscellaneous	136,000	126,500	249,157
Public Bodies	75,000	39,000	85,014
Total	7,210,862	2,977,596	4,593,742

Appendix 1 - Summary of Central Management Charge	
Description	2018
	€
Area Office Overhead	22,874,462
Corporate Buildings Overhead	6,755,439
Corporate Affairs Overhead	7,840,749
IT Services	3,490,237
Postroom Function	553,031
Human Resource Function	6,454,400
Finance Function Overhead	7,481,315
Law Department	4,002,366
Pension & Lump Sum Salaries Overhead	43,026,704
Pension & Lump Sum Wages Overhead	27,211,392
Total Expenditure - Allocated to Services	129,690,095

Appendix 2 - Summary of Local Property Tax Allocation		
	2018	
	€	
Discretionary Local Property Tax - Revenue Budget (Table A)		23,085,071
Local Property Tax Self Funding - Revenue Budget (Table E)		
- Self Funding of Housing Activity	5,000,000	
- Self Funding of Roads Activity	5,780,600	
		10,780,600
Total Local Property Tax - Revenue Budget		33,865,671
Local Property Tax Self Funding - Capital Budget		
- Self Funding of Housing Activity	17,997,555	
Total Local Property Tax - Capital Budget		17,997,555
Total Local Property Tax Allocation (Post Variation)		51,863,226