Dublin City Council Corporate Plan 2015-2019

Progress Report 2015

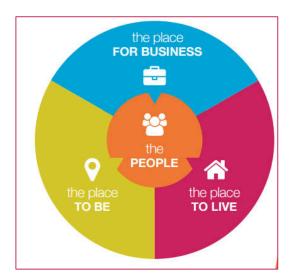


Dublin is about people.

The people who make the city what it is - vibrant, welcoming, warm, modern, innovative and inclusive - also serve the city and its communities, its businesses and its visitors. Our Elected Members, the Council's staff, our partners who help deliver economic value and tourism benefits, all combined, help us manage, provide and regulate the services required for a major European capital city. The services we deliver are, of course, for the people - those who live in, who visit and who do business in our city on a daily basis.

This citizen population is augmented every year by almost four million people who choose to travel to Dublin - people who bring an added dynamic, who add to the chemistry and atmosphere within the city and who help generate economic value for the city.

Our ambition is to continue to keep people at the forefront of what we do and how we do it to ensure we deliver the Vision of the Council and the City for all our customers, on behalf of our people.





Our citizens are at the core of our key goals. Improving quality of life in a safe environment, ensuring social inclusion, providing an adequate housing supply and developing quality amenities will enhance Dublin as the place to live.

Goal 1

To develop a funding and management model to facilitate the delivery of all Housing priorities to 2019

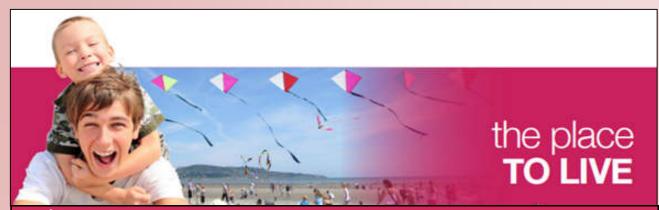
Objective	Progress
Liaise with Government departments, Approved Housing Bodies, other agencies and the private sector in the development of the financial and management model	Ongoing discussion with Clearing House (Department of the Environment, Community & Local Government, Finance Workstream Steering Group), Approved Housing Bodies, DECLG (Department of the Environment, Community and Local Government) and the private sector in the development of a Financial and Management model. Dublin City Council's Housing Land Initiative Report 2015 includes for the provision of an affordable rental model for the lands at Oscar Traynor Rd and O'Devaney Gardens. It is proposed to develop the affordable housing model in 2016.



Goal 2

To increase the supply of social housing and improve existing housing stock

Objective	Progress
Prepare a Housing Plan to	Dublin City Council's Social Housing Strategy 2015 -2020:
include both new build and refurbishment	Acquisition Programme - 149 housing units acquired
	<u>Dublin City Council's Construction Programme</u> - 19 units completed in 2015; Construction underway, Maxwell Road (9 units), Crampton Buildings (28 units), Priory Hall Phase 1 (60 units -includes 9 social units); All of these are due for completion in 2016.
	Approval received from DECLG to develop schemes:
	Bunratty Rd (62 Units); Cornamona, Ballyfermot (60 units); Nth King St (30 units); Infirmary Rd (30 units); Belcamp (28 units)
	Development of Lands
	Work got underway redeveloping lands at Oscar Traynor Rd/Malahide Rd; O' Devaney Gardens; St Michael's Estate to provide 1,200 homes including 30% social housing
	Homeless Alleviation Measures
	In 2015, the City Council, with the approval of DECLG, initiated a programme for delivery of 245 units of modular housing and work commenced on 22 units in Poppintree, Ballymun. A further 4 sites, delivering 131 modular homes is planned in 2016, with the remaining 92 units to be delivered on sites, yet to be identified.
Collaborate with Voluntary and Cooperative bodies and the private sector to deliver additional housing to meet housing need	Dublin City Council supported Approved Housing Bodies (AHBs) to deliver 379 units in 2015. They achieved this through acquisitions, leasing and construction using both public and private funding. 52% of the additional units delivered in the City were delivered by AHBs. These included units acquired from NAMA in Belmayne, Calderwood James Street and Rathbourne. One AHB used charitable bequests to refurbish older DCC housing stock in Pim Street and Moss Street.
Prepare a Regeneration Programme and refurbish and	Dolphin Park: Demolition of two blocks commenced end of 2015 and work due to begin on the construction of 100 units in 2016.
upgrade units in targeted complexes	St. Teresa's Gardens: DECLG approval received for the demolition of two blocks and demolition due to start in early 2016. Tenders progressed for main contract to build 50 housing units along with site enabling works with start on site due in 2016. A new approach was taken where some blocks were retained at this location and an extensive retro fitting and re-configuration of existing units was undertaken (combining two bed units to make three bed units), all in compliance with the city council's apartment size guidelines as set out in the DCC Development Plan.
	Charlemont St: The City Council approved of the disposal of a site at Charlemont St and entered into a contract with a developer in December 2015 to construct 79 residential units and a community facility.



Goal 2

To increase the supply of social housing and improve existing housing stock

Objective	Progress
Proactively manage rent, mortgage and other arrears owed to the Council	Rent arrears are closely monitored to ensure early intervention in cases where arrears are evident. The Housing Department works closely with tenants in arrears to develop payment plans that will help maintain a good payment record. Payment by direct debit and household budget is arranged where possible. Warning letters and statutory tenancy warnings are issued where rent related obligations are not being met. 50 Tenancy Warnings issued in 2015. Non compliance may result in proceedings for possession of the tenancy. Tenants are advised of the availability of Debt Relief Notices from the Insolvency Service of Ireland.
	In relation to mortgage arrears, it is the policy of Dublin City Council that every effort is made to assist borrowers who encounter difficulties in meeting their mortgage repayments and have in place a Mortgage Resolution Process - MARP. The Arrears Support Unit deal specifically with arrears and pre arrears in a positive and sympathetic manner. There are a number of alternative repayment arrangements available to mortgage holders who find themselves unable to make their monthly repayments and who have been involved in the MARP process including; Capitalisation of arrears; Interest Only Agreements; Underpaying Agreements; Payment Plans Agreements. Where it is concluded that the mortgage is not sustainable, the following options are available: Voluntary surrender; Voluntary sale and Mortgage to Rent Scheme



To increase the supply of social housing and improve existing housing stock

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Objective	Progress
Implement the Traveller	Rebuild of 3 houses in Kylemore Grove is in progress
Accommodation Plan	Electrical Upgrade in St. Margaret's is completed
	2 House Refurbishments in Bridgeview is completed
	Refurbishment of St. Dominic's Park is at planning stage (site occupied without authorisation)
	Avila Community Centre is on hold pending resubmission from Finglas Traveller Development Group
	Special Needs Extensions - Cara are under construction. Due to be completed in Q1 2016
	St. Oliver's and St. Joseph's Electrical upgrades - Feasibility Study Prep by Electrical Services
	St. Joseph's Community Centre is pending a resubmission from Area as family make-up has changed in Estate
	Refurbishment Grove Lane - submission to DECLG, pending funding
	3 House Rebuilds - 2 at design stage:
	1 Northern Close, Coolock, Dublin 17
	2 Bridgeview, Cloverhill Road, Cherryorchard, Dublin 10
	8 Avila Park, Cappagh Road, Finglas, Dublin 9
	No funding allocation 2015
	St. Margaret's Park Day House Upgrade - Plans submitted to DECLG; no funding allocation 2015
	Grand Canal Harbour- Refurbishment of dayhouse – Complete
Maintain the standard of private rented accommodation through regular inspection	There are 2 Environmental Health teams, one that responds to complaints and the second team that carries out the Intensified Inspection Programme (IIP) whereby a proactive inspection of all private rented houses on a particular street takes place. Environmental Health Officers inspected 3,043 private rented units and undertook 5,893 inspections in 2015. In all cases where non-compliant lettings were inspected, appropriate enforcement action, including legal proceedings were undertaken. These actions by Dublin City Council ensured that landlords of 2,349 non-compliant lettings brought their properties up to standard and into compliance with the legislation.



To increase the supply of social housing and improve existing housing stock

Objective	Progress
Improve the energy rating of housing units thus reducing the Carbon footprint in the City and reducing fuel poverty	The Building Regulations require that all new housing achieves extremely high levels of energy efficiency and extremely low carbon emission standards. Dublin City Council housing is compliant with these regulations for new build houses and apartments and tries where possible to exceed them. In 2015, construction of 127 new build houses and apartments
	was under way. Energy upgrades in existing housing
	Voids: Housing maintenance policy is to always improve the energy performance of houses and flats before re-letting them. In 2015, 400 houses and flats were improved, with an average calculated energy use reduction of 50%.
	Fabric upgrade programme: In 2015 Housing Maintenance insulated cavity walls and attics of 1,400 houses, under a national programme financed by DECLG. This work typically reduces their calculated energy use by 40%.
	Flat block upgrades in progress: A number of flat block upgrade projects are in progress. These projects always include significant improvements to the energy rating and the carbon emissions of the flats.
	Total savings: The total number of houses and flats upgraded in 2015 is more than 2,000, or about 7% of total housing stock. The average calculated energy saving in each upgraded dwelling is about 40%. This rate of upgrading represents an energy efficiency improvement of almost 3% across the entire stock.



Goal 3

To address the needs of people experiencing homelessness and improve housing services

Objective	Progress
Fully implement the objectives of the action plan for Dublin 2014 - 2016 Sustaining the Pathway to Home Ensure the housing, health, and welfare needs of the homeless are met	The number of adults and children being accommodated by homeless services in the Dublin region increased from 2,395 on the last day of 2014 to 3,617 on December 31 st 2015. This is an increase of 1,222 beds introduced in the region (or an additional 51%) compared with 2014. The aim of emergency accommodation is to prevent the need for people and families to sleep rough. Funding amounting to circa €73million was provided by the 4 Dublin Local Authorities and the Department of Environment, Community & Local Government in respect of homeless and housing inclusion supports. These supports are in the main provided by way of service level agreement with NGO service providers and are configured so as to provide homeless prevention supports as well as supports that help people find new homes and a settlement/ tenancy sustainment programme.
	Health and wellbeing care supports are provided and/ or funded via the Health Service Executive in homeless services.
	In 2015 Dublin City Council established its first ever bespoke winter emergency facility located at Bru Aimsir. This facility provided an extra 100 new beds as a humanitarian response to adverse winter conditions and people sleeping rough. It is noted that in addition to these 100 new beds, a further 75 new emergency beds were also established.
	18 units of long-term accommodation facility for formerly homeless couples [36 persons in total] assessed as having both a housing and tenancy support/ health support programme requirement and was jointly funded by the HSE and Dublin City Council / Dept of Environment.
	4 family supported temporary accommodation facilities with staffing support were established.
Increase the provision of	1,059 tenancies have been achieved for homeless households in the region.
housing units with support as required	The Dublin Placefinders service which co-ordinates the procurement of private rental accommodation and the housing assistance payment (HAP) homeless initiative is operational with a staff complement of 6 whole time equivalent staff.
	112 homeless Housing Assistance Payment (HAPs) have been created. This has resulted in 132 adults and 177 child dependents leaving homeless services with private tenancies.
	HAP briefing workshops have been put in place for Homeless Action Teams in the Dublin Region



Goal 3

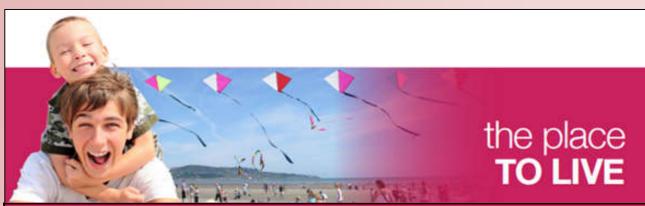
To address the needs of people experiencing homelessness and improve housing services

Progress
1,905 tenancies were protected from experiencing homelessness as a direct result of the tenancy protection service. This initiative was jointly undertaken by the Dublin Regional Homeless Executive (DRHE), the Dublin Local Authorities, the Department of Social Protection and Threshold and is inclusive of a freephone for the general public where housing insecurity is concerned.
All Dublin Local Authorities have dedicated tenancy sustainment teams that provide inreach tenancy support in both social housing and private rental housing.
A dedicated public awareness campaign (inclusive of an outdoor poster advertisement initiative).
All homeless services are constituted to undertake a housing-led approach to resolving the experience of homelessness. The greatest single barrier to resolving the current housing and homeless crisis remains one of housing supply.
The Dublin Local Authorities continue to work on a number of specific initiatives to address supply including of the following areas:
The HAP pilot and the Dublin Placefinders service
The Modular Housing Initiative aimed at families residing in commercial hotels.
Planning is well under way in 2015 to secure 500 units in the region during 2016
The Voids Initiative. Over 285 of the 458 bedsit units have been returned to productive use.
In 2015 The Housing First service for homeless persons with chronic and enduring health and related housing needs was fully established in the region. This service includes a dedicated assertive street outreach team.
The Dublin Housing First Service supported a total of 92 cases of which 41 are currently in receipt of active support and in tenancies. The Housing First Intake Team targeted and was working with 75 individuals with a view to progressing these service users towards a housing with support outcome.
During the 2015 Christmas period, it has been verified that there was sufficient emergency capacity for any person sleeping rough who requested an emergency bed.



To deliver improved quality of life and social inclusion throughout the City by providing sustainable neighbourhoods, supported by a range of services and connected by good public transport and green infrastructure

Objective	Progress
Provide a new City Development Plan for 2016-2022, with policies and standards to achieve sustainable neighbourhoods	The new draft City Development Plan 2016-2022 was produced in 2015, following public consultation on an Issues Paper. The draft plan went on public consultation in October 2015, and 1484 submissions were received which are currently being analysed to be included in a report for consideration by the City Council in May 2016. The draft City Development Plan provides the spatial content for an increase in the city's population by approx 60,000 by 2022, with associated employment and social infrastructure. Strategic Development and Regeneration areas are proposed, together with a number of (Local Area Plans) LAP's and a new Strategic Development Zone (SDZ), all to provide for quality neighbourhoods.
Ensure that the Development Plan and Local plans are delivered through a quality responsive Development Management System	The Development Plan, LAPs, and SDZs were delivered through a responsive Development Management System during 2015. The number of pre-application consultations and planning applications has increased significantly. The Planning Department is pursuing an active land management approach to provide the delivery of much needed housing in the city.
Expedite initiatives, such as the Housing Taskforce and the Vacant Land Survey, to bring forward the supply of residentially and commercially zoned and serviced lands	Dublin City Council has been actively involved in the Housing Task Force during 2015, and is responsible for co-ordinating the quarterly reports for the 4 Dublin Local Authorities to track housing supply (permissions, commencements and completions) and engage with land owners. The Vacant Land survey is being progressed in accordance with the Urban Regeneration Areas as identified in the draft Development Plan, and the survey of vacant sites is to be extended to all 5 areas of the city.
Initiate the best use of urban land through sustainable densities complemented by integrated green infrastructure	Achieving the best use of urban land was pursued in 2015 through the implementation of approved LAPs/SDZs, notably the Clongriffin/Belmayne LAP, Pelletstown and the Docklands SDZ, (in the latter case, over half the sites are now the subject of pre-planning/planning applications). All LAPs/SDZs, including the Liberties LAP are complemented by a 'Greening' strategy. At a higher level, the draft Development Plan now has a section devoted to addressing climate change.
Improve the connections between the established and new parts of the city through the creation of high quality, easy to read, public realm	The Council's Public Realm Strategy is being revised and a masterplan for the city centre is being finalised. Plans for enhancing the Public Realm are proposed for the North Lotts and Grand Canal SDZ, College Green and for a number of streets in the immediate vicinity of the cross city Luas line.



Goal 5

To support independent living for all sectors of society

Objective	Progress
Implement the National Disability Strategy	Dublin City Council has established a steering committee to oversee the implementation of the National Disability Strategy. This steering committee's primary objective for 2015 was to develop a strategic plan, Dublin City Council's Housing Strategy for People with a Disability which was launched on 25th January 2016.
Increase the supply of adapted and extended units for persons with disabilities	In 2015 the Housing Department continued with the programme of adapted and extended Social Housing Units for persons with disabilities as follows: 23 Ramps and 37 Stair Lifts installed; 102 Bathroom adaptations and 8 Extensions added.
Support those moving from congregated and residential settings to live independently	Collaborations with Housing Welfare and Tenancy Sustainment – 27 Referrals Approved Housing Bodies e.g. FOLD, HAIL (Housing Association for Integrated Living) & ALONE – All meetings attended and assistance provided as required Dublin City Council will establish a multi-agency operations group in Q2 2016 which will work with the HSE and other agencies to support the process of moving people from Congregated Settings
Provide appropriate units for senior Citizens	The Housing Department is carrying out a programme of upgrade works to existing senior citizens units to improve the quality of accommodation and provide enhanced accessibility. In 2015, 50 units were completed.
Continue to grant aid residents in private homes	Dublin City Council Home Grants Section administers a number of grant options to assist persons in the carrying out of reasonable necessary works to render a house more suitable accommodation for People with Disabilities and Older Persons. In 2015, 619 grants were paid out to a value of $\[mathcal{\in} 5.2m$ with a further 353 applications approved to the value of $\[mathcal{\in} 3m$.



To promote healthy living and the recreational use of Dublin's unique natural amenities while protecting the environment and building resilience to cope with climate change

Objective	Progress
Use Development management and other mechanisms to extend the green network linking Open spaces and existing linear spaces in the City to provide for healthy living, biodiversity and resilience	This is ongoing and forms an important part of all relevant pre-application consultations. In 2015, following negotiations, planning permission was granted for the extension of the Dodder Linear Park to the rear of Clonskeagh Road, hitherto a 'missing link'.
Cater, as far as possible for the demand for sports and recreational	As part of the Development Management process, every effort is made to incorporate the provision of sports facilities within large scale developments.
facilities for all age groups within neighbourhoods	Parks and Landscape Services continued to maintain all parks /open green spaces under their remit in 2015. Works were completed which included the delivery of a range of infrastructure and the upgrading of existing playgrounds, gym equipment, pitches, cycle and walking tracks in our Parks.
	Some projects completed or initiated in 2015:
	Herbert Park - Tennis Court Upgrades
	Herzog Park - Tennis Pavilion and changing facilities upgrade
	Drumfinn Park - New mesh around kick about area
	Spiddal Park - New mesh around kick about area
	Albert College - General improvements
	Tolka Valley Park - Installation of wheelchair accessible gates / modification of existing gates
	Ellenfield Park - Outdoor gym
	Stardust Park - Resurfacing of Multi Use Games Area (M.U.G.A.)
	As the most common form of exercise is walking, works were on-going to extend and improve the network of footpaths in Parks and open spaces including:
	St. Anne's Park
	Herbert Park
	Bushy Park



To promote healthy living and the recreational use of Dublin's unique natural amenities while protecting the environment and building resilience to cope with climate change

Objective	Progress
Cater, as far as possible for the demand for sports and recreational facilities for all age groups within neighbourhoods (cont'd)	Parks and Landscape Services liaised with clubs to meet their needs were possible. Some of these projects are part funded by Sports Capital Grants and planned in consultation with local community clubs. Dublin City Council Sports and Recreation Services and the Dublin City Sports and Wellbeing Partnership addressed the demand for sports and recreational facilities in Dublin City through the direct provision of facilities and sport and recreational programmes. In 2015 Dublin City Council directly managed 33 facilities including swimming pools, sports halls, gyms, fitness studios, all weather pitches, running track, and a skate board park. Many of these facilities host local Sports clubs including boxing clubs, badminton clubs, swimming clubs and athletic clubs. These facilities specifically cater for all members of the community regardless of age, ability or background. There are many facilities and programmes offered at significantly reduced costs to disadvantaged individuals, groups and clubs. The Dublin City Sports and Wellbeing Partnership formally launched in November 2015 manages the 18 directly employed Sports Development officers and co-manages the 20 co-funded sports development officers for Soccer, Rugby, Boxing, Cricket and Rowing. In 2015 we continued to provide a subsidised service under the Passport for Leisure Scheme.



To promote healthy living and the recreational use of Dublin's unique natural amenities while protecting the environment and building resilience to cope with climate change

Objective

Further enhance Dublin Bay as a resource for wildlife, recreation, and natural amenity with economic spinoffs, including Bull Island, the Poolbeg Peninsula and the environs

Progress

In 2015 Dublin Bay was confirmed as a proposed United Nations Educational, Scientific and Cultural Organisation (UNESCO) Biosphere and is included as such in the draft Development Plan. The City Council works with Dublin Port to implement the 'soft edge' approach in the Port Masterplan.

A Strategic Development and Regeneration Area (SDRA) /Strategic Development Zone (SDZ) proposed for Poolbeg West.

UNESCO awarded its Biosphere Reserve designation to Dublin Bay in 2015. The awarding of the designation was officially announced on Wednesday 24th June 2015 and a programme of public events was organised to celebrate the announcement. The Biosphere will be managed by the Dublin Bay Biosphere Partnership, which includes Dublin City Council, Dublin Port Company, Dún Laoghaire – Rathdown County Council and the National Parks and Wildlife Service of the Department of Arts, Heritage and the Gaeltacht.

Biosphere Reserves are internationally recognised for their biological diversity yet also actively managed to promote a balanced relationship between people and nature. The new designation reflects the environmental, economic, cultural and tourism importance of Dublin Bay.

The Council continued to strengthen its links with NGOs who work actively on conservation management and ecological research. Our engagement with business, residents groups, educational institutions and event organisers will increase awareness of the Biosphere and its objectives and the animation of the Bav.

A Dublin Bay Biosphere co-ordinator was appointed in 2015 and commenced work on the development of a Draft Work Plan for Dublin Bay Biosphere.

An expert working group has been assembled comprising key stakeholders in the conservation sector, who work actively on conservation management and ecological research in Dublin Bay. The Website www.dublinbaybiosphere.ie was shortlisted as a finalist in the Realex Payments Web Awards 2015 (the Irish Web awards) http://webawards.ie/2015 -nominated/

Irish Water is currently progressing the extension to Ringsend Wastewater Treatment Plant works to comply with the Wastewater Discharge licence.



To promote healthy living and the recreational use of Dublin's unique natural amenities while protecting the environment and building resilience to cope with climate change

Objective	Progress
Extend the recreational, amenity, cycling and walking potential of Dublin's rivers and canals	Policies/objectives in the Development Plan and Local Area Plan (LAP) / SDZs to extend the 'linear parks' along the city's rivers. Campshires are included in the SDZ public realm plan.
	In 2015 Parks Services worked with Environment and Transportation to devise a policy for the design, development and management of Greenways which ideally are pavements shared responsibly by cyclists and other park users.
	An important objective of any Greenway is to conserve biodiversity and protect the amenity of the linear park.
	A scheme has been developed for the Royal Canal Cycle Way within the Dublin City Council area and linking to the Canal Way at the Convention Centre. This scheme has been through the Part VIII planning process and will proceed to construction in 2017. Design works are proceeding on the Dodder Cycle Route as well as the Grand Canal Cycle Way linking from Portobello to the existing Cycle Way at Inchicore.
Extend Sustainable Urban Drainage Systems (SUDS) as opportunities arise throughout the City	An interdepartmental team was established to consider opportunities for integrating SUDS systems with tree planting and other greening initiatives based on best international practice
	A Committee was set up in 2015 and a number of pilot projects are in preparation for 2016.
	A SUDS is actively provided in all large projects. Guidelines for front hardstandings include advice that they should be permeable.
	The provision of sustainable drainage systems is required as part of all proposed development proposals and implemented through the Development Management Process.
	Following adoption of the North Lotts and Grand Canal Dock Planning Scheme in 2014, planning permission was granted for several major developments incorporating SUDS, such as green roofs. Plans are also being developed for a new link road off Nth Wall, incorporating public SUDS. Construction will commence in 2016.



To develop engaged and active communities in the promotion of social inclusion and healthy living

Objective

Further develop social capital, active citizenship in city communities through the Public Partnership Network, The Local Community and Economic Plan (LECP) and other measures

Progress

The Local Community Development Committee (LCDC) was originally set up in 2014 under the Local Government Reform Act 2014 and is the biggest Committee in the country consisting of 21 Representatives, 10 from the Public Sector and 11 from the Private Sector. This Committee met 8 times during 2015. The 2 Key functions which the Committee worked on during 2015 were:

- Co-ordinate, plan and oversee local and community development funding Social Inclusion Activation Programme (SICAP)
- Prepare the community elements of a 6-year Local Economic and Community Plan (LECP)

Social Inclusion Activation Programme (SICAP)

From 2015 SICAP replaced the Local and Community Development Programme (LCDP). The aim of the SICAP programme is to reduce poverty and promote s ocial inclusion and equality through local, regional and national engagement and collaboration. Its vision is to improve the life chances and opportunities of those who are marginalised in society, living in poverty or in unemployment through community development approaches, targeted supports and interagency collaboration, where the values of equality and inclusion are promoted and human rights are respected.

SICAP is a national programme and following a public procurement process it is being delivered in five areas ('Lots') of Dublin City as follows:

- Ballyfermot/Chapelizod
- Ballymun/Whitehall/Tolka
- Northside
- Canals/Rathmines/Pembroke
- Inner City

These went out to public tender in late 2014. Following evaluation of the tenders by the LCDC it was agreed by them in February 2015 that the contracts would be awarded to the Programme Implementers who commenced working on the Programme in April 2015

This programme was monitored by the LCDC with a mid-year review and an end of year review which will take place early in 2016.



To develop engaged and active communities in the promotion of social inclusion and healthy living

Objective

Further develop social capital, active citizenship in city communities through the Public Partnership Network, The Local Community and Economic Plan (LECP) and other measures (cont'd)

Progress

Local Economic and Community Plan (LECP)

This plan is a single, integrated 6-year Plan with 2 elements:

- A local community element to be prepared by the LCDC
- A local economic element to be prepared by the Local Authority / Economic Development and Enterprise SPC

Its purpose is to identify actions to strengthen and develop the economic and community dimensions of Dublin City. It must also be consistent with the Development Plan and the Regional Planning Guidelines/Regional Spatial and Economic Strategy.

Early in 2015 an advisory steering group consisting of both representatives of LCDC and Economic Development and Enterprise SPC was formed to oversee the shared elements of the LECP and to act as linkage between the separate community and economic elements of the LECP and to present it as a single integrated Plan for approval by the City Council.

Workshops were held with both Committees which resulted in 12 draft high level goals being agreed. These draft goals then went out to public consultation and 93 submissions were received. 2 Workshops were also held and were attended by over 50 community/business organisations and 22 State Bodies.

The revised 12 High Level Goals were then agreed by both the LCDC and the SPC on 14^{th} July 2015.

A draft plan was then drawn up and agreed by both Committees and sent to the Regional Assembly for their approval which was received on 13th November 2015.

Following this the Local Economic and Community Plan was approved by the City Council on 7^{th} December 2015.

<u>Dublin City Public Participation Network (PPN) Annual Report</u>

Under Section 46 of the Local Government Reform Act 2014, Dublin City Council was required to set up a PPN for its administrative area which it did early in 2015.



To develop engaged and active communities in the promotion of social inclusion and healthy living

Objective

Further develop social capital, active citizenship in city communities through the Public Partnership Network, The Local Community and Economic Plan (LECP) and other measures (cont'd)

Progress

The focus for the PPN is to promote public engagement and participation with decision makers through providing a structure to elect community representatives onto Local Authority Committees. Work commenced early in 2015 and there was a public campaign through which all groups were invited to register in the PPN under three categories:

- Community and Voluntary
- Social Inclusion
- Environment

Over 500 groups initially registered with the Network. All groups were invited to the first plenary meeting held in Civic Offices on the 20th May 2015. The plenary is the ruling body of the PPN and the objective of this meeting was to elect a nine person Secretariat with three representatives from each of the above categories. Over 150 representatives from groups attended the meeting and following an election the following representatives and reserve members were elected to the Secretariat:

The Secretariat, which is the administrative body of the PPN and whose role it is to facilitate, communicate and co-ordinate the functions of the PPN will remain in place for a year or until a plenary meeting is held for the election of a new secretariat.

The Secretariat held their first meeting on the 30^{th} June 2015, and throughout 2015 7 secretariat meetings were held.

One of the main functions of the PPN is to provide a nominating structure for the election of community representatives on to Local Authority Committees.

There were 6 interim seats on 5 Strategic Policy Committees which were required to be filled by PPN representatives.

An election procedure was devised and approved by the Secretariat and the elections were on Monday 16th and Tuesday 17th November 2015.

25 nominations were received.

Management of the City Register

Dublin City PPN is responsible for managing the city register of groups and ensuring it is up to date by devising a renewal system. South Dublin Volunteer Centre has been engaged to deliver a Customer Relationship Management (CRM) System, Salesforce. A Service Level Agreement was put in place in December 2015 and it is envisaged that the new system will be fully operational by February 2016.

Registration is on-going and currently stands at 576 groups.



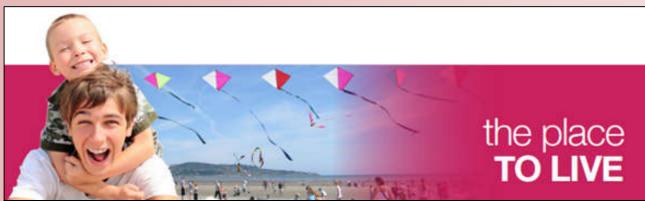
To develop engaged and active communities in the promotion of social inclusion and healthy living

Objective	Progress
Support the inclusion of community participation in safety and security at local level	Dublin Fire Brigade (DFB) as an integrated fire based emergency medical service provides a wide range of services and responses. In 2015 DFB carried out 30,306 fire and rescue mobilisations and 102,491 emergency medical service mobilisations which resulted in: 84 persons rescued from fires 83 river rescues attended 108 road traffic collision rescues 63,532 patients treated and transported to hospital 323 cardiac arrest managed with a fire appliance first on scene over 60% 353 stroke patients were pre alerted to emergency departments for time critical interventions DFB assisted in the delivery of 175 pre-hospital childbirths Community Fire Safety is carried out across all sections of DFB, with different initiatives and programmes implemented throughout the community: 133 pre-incident plans devised and premises visited and validated 171 operational exercises including nine large scale inter-agency exercises 227 local community engagements – promoting fire safety awareness, station open days, community visits 210 school visits which included 14,953 students Traveller site fire safety education and inspections



To develop engaged and active communities in the promotion of social inclusion and healthy living

Objective	Progress
Review the strategic framework on integration "Towards Integration"	A comprehensive review of the strategic framework, "Towards Integration", took place during 2015. A range of methodologies were used to undertake the various stages of the review, which substantially aimed to identify local experiences of integration from different sections of minority communities and service providers alike. This information was sought to help inform priority themes for future improvement.
	Based on the findings of the review, a new Dublin City Integration Strategy has been developed and will be ready for publication in early March 2016. Many new initiatives are being planned as part of the 5-year action plan, which will involve the sharing of resources with other internal and external partners and the development of new partnerships.
Participate with the relevant other statutory agencies in delivering the National Strategy for children and young people	In 2015 Dublin City Comhairle na nÓg was actively engaged in a number of National consultations including the UN review on Children's Rights, Growing Up in Ireland, the National Youth Strategy, Imagining our Future and Healthy Lifestyles.
	The Department of Children and Youth Affairs and the Department of Health consulted with Comhairle members on the theme 'Healthy Lifestyles - Have Your Say'. The purpose of this consultation was to get the views of Comhairle members about the types of things which help to have a healthy lifestyle, the obstacles to having a healthy lifestyle and the solutions to these obstacles. The consultation will contribute to the National Obesity Strategy which is the responsibility of the Department of Health under the Healthy Ireland framework.
	The Department of Children and Youth Affairs and the Department of Arts, Heritage and the Gaeltacht consulted with Comhairle members on the theme 'Imagining Our Future', as part of the Ireland 2016 Centenary Programme. At the consultations, members gave their views on how they see the future of Ireland and what they want to bring into the next century. They were also asked for their views on how to honour the children who died in 1916. The views of members were compiled in a report to be presented by them to Ministers and decision-makers at a major children's event in April 2016. Their suggestions about how to honour the children who died in 1916 will be incorporated into the event.



Goal 7

To develop engaged and active communities in the promotion of social inclusion and healthy living

Objective	Progress
Manage social inclusion policies and protocols through the City Council's network of area offices	A very successful Social Inclusion Week took place in 2015 from 24th to 31st May. A full city wide programme of events was officially launched by the Deputy Lord Mayor, accompanied by colourful performances from Experience Japan Taiko drummers and a traditional Romanian singing children's group.
	Over 80 well-attended events and activities took place during the week across the entire city. The programme also included awareness raising and information providing exhibitions, the largest being Down Syndrome Ireland's "Here I Am" exhibition which was housed in Wolfe Tone Memorial Park for the week.
	The multi-agency Dublin City Age Friendly Alliance continues to work on the actions of a 3-year implementation plan, which is based on the Dublin Age Friendly City Strategy 2014 - 2019.
	Plans began in 2015 for the first Dublin City Good Citizen Awards, which will feature 9 categories. The awards ceremony will take place during Social Inclusion Week 2016 in the Mansion House.



<u>Goal 1</u>

Objective	Progress
Work with tourism organisations to promote Dublin City as a major tourist attraction	Dublin City Council established a partnership with Fáilte Ireland and significant funding was invested by Dublin City Council in promotion of "Dublin - A Breath of Fresh Air" brand.
	Partnership with Fáilte Ireland continued on growth and development of Bram Stoker Festival and New Year's Eve Festival (NYF).
	Community, Culture, Economic and Emergency Services supports a number of tourism projects and partnerships as well as major festivals and events. A Dublin City Council Strategy for events is in preparation to identify opportunities for new festivals which further animate the City and enhance its attraction as a destination.
	In 2015 Dublin City Council allocated funding to secure major events with the potential to deliver significant overseas visitors
	Festivals such as:
	Fringe Festival
	Great Dublin Bike Ride
	Bram Stoker
	Web Summit
	New Years Eve Festival
	Trad Fest
	St. Patricks Day



Work with tourism organisations to promote Dublin City as a major tourist attraction (cont'd) The Arts Office programmed the following events: The Dublin Chinese New Year Festival The Inaugural Music Festival Bealtaine Festival The International Literature Festival Dublin	Objective	Progress
	Dublin City as a major tourist attraction	 The Dublin Chinese New Year Festival The Inaugural Music Festival Bealtaine Festival The International Literature Festival Dublin Opera in the open Culture Night The Dublin City Sport and Wellbeing Partnership worked closely with Sports Organisations and the Events Unit to promote the City as a sports venue. Sports Events such as: Croke Park Classic -American Football Rock and Roll Half Marathon Venture 16 Powerboat World Championship Ironman



ple attended events co-ordinated in Dublin I libraries. The programmes publicised in Summer brochures link to national and city mmes.
sed on well-being
e, Chinese New Year and Russian Festivals es of social and integrative nature.
nmes promoted the reading experience and Children's Book Festival and supported a regard to Right to Read .
e involved in promoting reading to children kshops for DEIS schools during the Summer
ipated in the annual Summer reading
s liaise with the Arts Office to co-ordinate libraries ensures children experience a to their surroundings via dance, theatre, art
d:
story
ure Series
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Objective	Progress
Support and facilitate an integrated programme of arts development, cultural festivals and events (cont'd)	In the Council's Libraries basic Computer learning was also offered to the public and 300 people availed of 8 weeks free introduction to using the internet. Workshops on social Media were also provided.
	Considerable research has been undertaken on the range of library events and programmes investigating audience reach and citizen participation, for example 'The road to the rising'
	The Hugh Lane Gallery has worked with local, national and international institutions and groups to deliver integrated and inclusive arts programmes in 2015.
	The Hugh Lane Gallery has collaborated with among others Dublin City Council Events Section, The Arts Office, Dublin City Libraries, Failte Ireland, Temple Bar Company, Age Action, Visual Arts Ireland, Artists and Artists collectives and Community Groups. Truomso Kunstforening Norway, mima -Middlesbrough Institute of Modern Art and Sainsbury Centre for the Visual Arts U.K
	4 Temporary Exhibitions took place in the Hugh Lane Gallery
	3 Public Education events and seminars took place, including seminars, study mornings, evening lectures, film screenings and coffee onversations with artists and lecturers. National in-service training courses for teachers.
	Practical courses in art as well as art appreciation closure supporting the exhibitions
	Cultural festivals supported:
	Culture Night
	The Dublin Chinese New Year Festival
	St. Patrick's Festival,
	Russian Festival of Culture
	Gallery Weekend
	The Bram Stoker Festival
	New Year's Eve
	Pigs on Parade (Jack and Jill awareness exhibition)
	Tradfest



Objective	Progress
Actively bid for and seek out major events for the City	In 2015 Planning commenced for a Dublin City Council Strategy for events. Opportunities for new festivals which further animate the City and enhance its attraction as a destination. This will only be achieved in the context of a long term strategy and in partnership with other agencies.
	Funding was allocated to secure major events with the potential to deliver significant overseas visitors e.g.:
	Aer Lingus College Football Classic
	Venture 16 Powerboat World Championships
	Ironman 70.3 Triathlon.
	Dublin City Council Sport and Recreation Services and the Dublin City Sport and Wellbeing Partnership are actively involved with the successful bid for the 2017 Women's Rugby World Cup.
	Dublin City Council is in discussions with the IRFU to formally host the teams at an opening ceremony. A series of targeted sport /activity related programmes for girls will be put in place in the run up to the competition.
	There was ongoing discussion with the FAI in relation to the 2020 Euro Championships which will involve 4 matches in Dublin.



Objective	Progress
Create a new City sports and wellbeing partnership	The Dublin City Sports and Wellbeing partnership was launched in November 2015. The purpose of the Partnership is to improve the quality of life of people in the City, to provide as many opportunities as possible for people to partake in sport or physical activity through facilities, services, programmes and events and to have Dublin recognised as a national and international leader in Sports and Wellbeing.
Develop and enhance relationships with other international cities	This objective is achieved by bi-lateral agreements, by participation in multi-lateral associations/events and by receiving delegations. The Unit works closely with Irish Embassies, Enterprise Ireland and the IDA in building relationships that target key countries in terms of inward investment, student recruitment, research and innovation. In 2015, a new agreement was reached, during the first formal trade mission, with Mexico City committing to an exchange of trade missions in 2016, and the agreement with Guadalajara was extended to cover new projects in 2016. Relations with Moscow were renewed and with St Petersburg continued around cultural exchange. In addition, Dublin hosted a Dallas Delegation and a New York delegation around economic co-operation. Over 40 delegations were hosted during the year. Dublin also through participation in Eurocities developed relations with a number of cities. Dublin co-operated within cities within the Innovation2.0 and City Protocol frameworks. Dublin also was represented at meetings of EU Capitals on the Urban agenda in Rome and in Paris. Dublin also led within the EU China Initiative that introduced the cities of Wuhan and Sheneng to Dublin. Work was ongoing in 2015 to develop the relationship with the UK and London. The Unit promoted Dublin in London during Ireland week, the Lord Mayor's coach being in the London Parade. The Unit also secured the agreement to loan the Fianna Éireann banner back to Dublin to be displayed in City Hall during the 2016 Commemorations.



To achieve the right balance between nurturing the City's unique natural and built heritage and creating new places through quality urban design

Objective	Progress
Re-energise the North and South Georgian cores of the City , through the introduction of new and adaptable uses, which are sympathetic to the character of the area	The Living City Initiative (LCI) continues to be promoted. A seminar/workshop involving all 6 cities and other stakeholders was held and actions identified. The Planning Department is setting up a 'one stop shop' to assist applicants. A study of suitable templates for adaptation of Georgian houses is being finalised. Conservation plans have been published for the conservation and improvement of both Merrion Square Park and Mountjoy Square Park. Works to implement these plans have also commenced and are being implemented in consultation with local interest groups.
Continue the expansion of the city centre area eastwards to the Docklands, and westwards through the arc from Grangegorman to the Heuston Quarter	Work progressed during 2015: Grangegorman Campus is being implemented with facilities for 1,000 students on site; the Planning Department co-ordinated Dublin City Council's input in the new Children's Hospital (SJH) scheme including the oral hearing; O'Devaney Gardens is identified as a Social Housing Initiative site. The Docklands SDZ which provides for 300,000sqm plus commercial space and 2,600 residential units, is being implemented by a dedicated planning unit. Through the development management process, planning permission was granted for major facilities / blocks at Grangegorman (the Central Quad and the Eastern Quad), and for significant mixed use developments in Dublin Docklands including key sites at Boland's Mills, Sir John Rogerson's Quay and North Wall Quay. Permission was also granted for major housing developments at Clongriffen and Pelletstown.
	Dublin City Council's SLA Management Unit is working with Irish Water to ensure delivery of the critical water services infrastructure required to facilitate these developments. The South Central Area assisted and supported the implementation of actions identified in LAP's. The Liberties Business Forum Expo was held in June 2015.



To achieve the right balance between nurturing the City's unique natural and built heritage and creating new places through quality urban design

Objective	Progress
Strengthen the radial streets of the city by new uses of upper floors, and infill development	The LCI as discussed above is aimed at the residential radial streets such as Thomas Street and Aungier Street.
	Dubline – 6 projects commenced in 2015
	• Interpretative Panels - 11 new Interpretive Panels to promote key historic sites in Dublin and to encourage greater visitor engagement with the city's stories and past were erected in December 2015. The new panels are large attractive storyboards situated along the Dubline, a unique cultural and heritage walking trail running across the city from Parnell Square via Trinity College to Kilmainham Gaol and Courthouse.
	City Wall Lighting upgrades - 6 existing lighting turrets were upgraded and a further 6 installed at the City Wall on Cook Street.
	St. Audeons Park - Plans to improve access and circulation throughout the park were commenced.
	High Street - Plans to improve the pedestrian experience as well as increased greening for the street were commenced.
	Peace Park - Plans to improve access and circulation throughout the space were commenced.
	Crane Street - Plans were finalised to improve the footpaths and road surface.
	Public Domain
	Improvement works complete on principal access routes to the City at 4 locations - Kylemore Road, Crumlin Village and Naas Road x2



To achieve the right balance between nurturing the City's unique natural and built heritage and creating new places through quality urban design

Objective	Progress
Extend the successful "Urban Village" model to create similar thriving centres in the new developing areas of the city	New urban villages e.g. Ashton Gate are included in the LAP's plus Clongriffin/Belmayne, Pelletstown and Cherry Orchard in the longer term. Local Environmental Improvement Plans (LEIPs) are included in the Development Plan for existing villages.
	Crumlin Village Improvements – The design for these improvement works was substantially completed.
	Inchicore Improvements – Vincent Street complete
Create a more fine tuned response to building height in relation to context and place making for the city	The draft Development Plan contains a refinement of the existing policy on height such that maximum heights are expressed in metres rather than storeys, so as to accommodate buildings of different floor to ceiling heights in the same street.
To promote the re-use of empty or under-used ground or upper floor space in the existing building stock by ensuring that issues relating to planning; fire safety; disabled access; heritage; conservation; commercial rates and environmental health are communicated in an integrated manner	The Living City Initiative will include a 'one stop shop' approach involving planning, conservation, disabled access, Building Regulations (Fire Access), in order to reduce the perceived burden on attracting more people to live in the city.



To develop and maintain the road, street and public domain network to the highest international standards whilst maintaining the integrity of the city's unique heritage

Objective

Target capital works towards enhancing the city's infrastructure and provide sufficient resources for major public domain works, optimising annual grant funding and allocating resources for maximum cost efficiency

Progress

Public Realm improvement works in the Grafton Street Quarter continued with the completion of the repaving of Wicklow Street and Johnson's Court. Upgrading works in the environs of Kilmainham Gaol and Courthouse were also substantially completed. Improvements to the Swords QBC in the vicinity of St. Patrick College came into operation with the opening to traffic of the widened section of carriageway on Drumcondra Road Upper. In addition to the above Beaver Row footbridge was restored and refurbished and Dubline Signage Scheme was completed with the installation of illuminated tourist signage between O'Connell Bridge and the Royal Hospital Kilmainham.

A total of €4.74 million was spent during the year on the following projects:

- Wicklow Street/Johnsons Court
- Swords Road QBC Roadworks Phase 1
- Kilmainham Civic Space
- Beaver Row Footbridge Refurbishment.
- St. Stephens Green Area Traffic Management

Public Domain

Cherry Orchard Avenue resurfacing works complete

Intensive gum removal - 100% complete

Removal of graffiti, stickers and street furniture cleaning - 1.5 full sweeps completed.

2,130 sq. m. of footpaths treated in Ballyfermot

2 complete weed sprays

Proofing of street furniture with protective coating on access routes and urban villages – 10 samples completed.

WEEE disposal (12 cages, 7 door to door collections, 6 collections points)

Dog fouling - successful enforcement pilot.

Practical support provided to 72 groups for ongoing clean ups

Floral Displays - 50 Summer displays.



To develop and maintain the road, street and public domain network to the highest international standards whilst maintaining the integrity of the city's unique heritage

Objective	Progress
Prioritise works to ensure best value maintenance for the city's infrastructure and to ensure the city's road, footpath and cycling network is maintained to the highest safety standard	€25.5 million from the Revenue Budget was spent in 2015 on the maintenance of roads and bridges. As part of the annual roads maintenance works programme €2 million was spent on the reconstructing of footways and €4.4 million was spent on the resurfacing of carriageways (including traffic calming ramps).
Significantly improve pedestrian and walking facilities in the city	The Dublin Wayfinding System is monitored on an ongoing basis to ensure that it provides a useful service to visitors to the city. It is intended to go out to tender in 2016 to facilitate an expansion of the scheme. €3 million was spent on the pedestrian areas of Grafton Street, Wicklow Street, Johnson's Court and Kilmainham Civic Space. €2 million was spent on footpath reconstruction elsewhere in the city.
Introduce a Transportation Asset Management System (TAMS)	During 2015, significant progress was made with the implementation of Stage 1 of the Transportation Asset Management System (TAMS) and included Go-Live for Base Network and Works Management in Road Maintenance Services in June 2015. Other modules which were significantly advanced include Road Structures and Bridges, Pavement Management and CRM Integration with the latter two due to Go-Live early in 2016. In addition the asset data inventory survey for the South East Area was completed with initial checks indicating that the deliverable is of high quality.



To develop and maintain the road, street and public domain network to the highest international standards whilst maintaining the integrity of the city's unique heritage

Objective	Progress
Manage and improve the city's street furniture service in a well designed manner that enhances people's city experience	During 2015, 9 new tables and chairs licences were issued and 132 existing licences were renewed.
	Approx 10 replica cast iron bins purchased in 2015. 30 bins were purchased by the DDA for the Docklands Area.
	A tender competition for the purchase of bins was completed in 2015 and €25,000 worth of litter bins has been ordered from that tender in Feb 2016.
	Public Lighting Services continue to replace end of life poles and fittings with new poles and LED energy efficient fittings. This is part of a 3-year program to remove some of the oldest public lighting poles in the City.
Manage necessary road openings in a manner that minimises disruption to the city	All works by utilities in public roads require licensing by Dublin City Council. In the course of 2015 some 12,800 individual licences were granted by the Council subject to conditions. All sites were monitored by the Council's Roadworks Control Unit and appropriate action was taken where breaches of licence conditions occurred. This work is ongoing.
	During 2015, 16,393 road opening reinstatements were completed in the city. Some 3,393 of these reinstatements were carried out by Road Maintenance Services with the remainder being completed directly by utility companies or their contractors.



To manage and promote City Parklands and support the development of biodiversity measures and projects

Objective	Progress
Achieve best sustainable practice in the management of the natural environment, including city parks and open spaces	The Green Flag is awarded by An Taisce in recognition of achieving quality standards for the sustainable management of parks and recreation facilities.
	It promotes high horticultural and environmental standards and is a benchmark for excellence in Park management based on acknowledged international best practice.
	The award scheme already established in more than 50 countries was trialled in the Republic of Ireland in a limited number of parks in 2015.
	The scheme is administered here by An Taisce.
	In 2015 Dublin City Council submitted applications for Green Flag status for Poppintree Park and Bushy Park and both Parks were successful in receiving the Green Flag Award.
Bring greater animation and attraction to parks in the City through events, markets and recreational activities	During 2015 a total of 324 Event applications in Parks and open spaces were received by Parks Services details below:
	63 - Photo Shoots
	86 - Festivals
	34 - Sports events
	21 - Weddings
	21 - Filming
	21 – Charity Events
	10 – Arts and Culture
	9 - Commercial
	59 - Miscellaneous
	Miscellaneous Events included all Local Community Events and Family Fun Days.
	In respect of Street Performers 520 Permits were issued for the first time in 2015 under the new Bye-Laws.
	In 2015 Planning commenced to prepare for an increased number of events programmed in Parks and new markets in Herbert Park (weekend farmers market) and Merrrion Square (Thursday lunchtime market). These actions should be implemented in 2016.



To manage and promote City Parklands and support the development of biodiversity measures and projects

Objective	Progress
Proactively seek out opportunities to develop additional recreational and sporting facilities in the City	Dublin City Council Sports and Recreation Services and the Dublin City Sports and Wellbeing Partnership actively engage with sporting organisation at National, County and Club level to identify and support the development of new facilities, the refurbishment of existing facilities and the direct provision by the Council of facilities and to apply for Grants under the Sports Capital Grant Scheme.
Continue to implement the Biodiversity Plan	The consultation stage of the Dublin City Biodiversity Action Plan 2015-2020.
	The Plan was completed in 2015
	This plan was approved by the Arts, Culture and Recreation Strategic Policy committee in January 2016.
	The overarching aim of the Dublin City Biodiversity Action Plan 2015-2020 is the conservation of biodiversity within the City, and it contains four Themes, which reflect the Strategic Objectives of Ireland's National Biodiversity Plan (Actions for Biodiversity 2011-2016).
	The 4 Themes of the Dublin City Biodiversity Action Plan 2015-2020 are underpinned by 29 Actions and will continue to build on progress achieved during Dublin City's first Biodiversity Action Plan.



To manage and promote City Parklands and support the development of biodiversity measures and projects

Objective	Progress
Develop messages and awareness to counter problems caused by anti-social behaviour and dog fouling in city parks	During 2015 Waste Management, Parks Services and Public Domain Officers held a number of meetings and workshops to actively work together to tackle dog fouling in the City.
	The revised Litter Management Plan was drafted in 2015 by Waste Management Services. Dog Fouling solutions and future aims are addressed in the plan.
	This plan went to Public Consultation in 2015. Once approved actions shall be implemented.
	Best practice in the UK would indicate that engaging with dog owners and promoting peer pressure are the best means of combating fouling and Dogs Trust Ireland have been requested to partner with Dublin City Council to pilot projects in this regard.



Objective	Progress
Ensure a consistently high standard of cleanliness throughout the city comparable to the cleanest capitals in Europe	The Waste Regulation and Enforcement Unit is responsible for the administration and implementation of the Waste Management Act 1996. The Enforcement Team carried out approximately 1,500 inspections in 2015 to ensure compliance with regulations relating to wastes such as packaging, tyres, end of life vehicles, food waste, unauthorised storage and illegal dumping. The Enforcement Team works in collaboration with the Litter Warden Service and Public Domain Officers in the Council.
	A new Litter Management Plan has been drafted and is currently at the statutory public consultation phase. It is expected that the final plan will be completed and adopted by end of March 2016.
	Commenced the process of organising the TEAM DUBLIN CLEAN-UP for Easter Saturday seeking 10,000 volunteers across the City to help keep Dublin litter free.
	Continue to focus on Litter blackspots in the City and reduce illegal dumping.
	Tenders are being prepared for new vehicles to collect litter bins across the City.
Improve access to environmental information and to raise environmental awareness among citizens	Dublin City Council provides a web portal enabling the public to access real time data from their ambient sound monitoring network made up of 14 sites around the City. Data from each individual site is also tweeted hourly for anyone who wishes to follow @dublincitynoise.
through use of digital communication channels	The Dublin City Council Ambient Sound Monitoring Report for 2014 was published in the 1st quarter of 2015.
	The City Council continues to work closely with An Taisce in promoting and expanding the Green Schools Program. At present there are 258 schools that have achieved Green Flag status.
	3 cinema adverts were developed highlighting a number of different subjects – food waste, waste prevention and dog fouling. All 3 were shown in the 9 cinemas across the Dublin City Council Area until 5 th Feb 2016. They will have an expected viewership of 900,000+ people.
	In addition, a number of radio adverts were played in the ILAC Centre and the Jervis Centre over the Christmas 2015 period. The ILAC Centre has a weekly listenership of 330,000 people and the Jervis Centre, 260,000 people. These radio adverts highlighted Christmas Recycling arrangement including Christmas tree drop off points across the City and food waste over the festive season.



Objective	Progress
Preserve and improve where necessary the water quality of our rivers and bathing areas	Separation of Surface Water and Wastewater is being conditioned on all developments being granted planning permission. Major development proposals such as the New Children's Hospital, incorporate separation of flow, surface water attenuation and SUDs. This reduces risk to water quality from overflows.
	Implementation of the 1 st cycle of River Basin Management Plans and Programmes of Measures has been underway since 2008 under Water Framework Directive. The 2 nd cycle of implementation will commence in 2017. The objective of the River Basin Management Plan and Programme of Measures is to achieve good status in all water bodies
Reduce the risk of flooding and respond appropriately and effectively to flooding incidents	As part of the Capital Works Budget €7 million was spent in 2015 on Flood Alleviation Projects in Dublin City. This included the construction of flood defences along the Lower Dodder and South Campshires.
	Dublin City Council's existing network of rain gauges and river gauges located within the city area and along the east coast was expanded by 20% during 2015.
	$\ensuremath{\mathfrak{e}}1$ million from the Revenue Budget was spent in 2015 on maintaining the 55,000 gullies across the City. In addition to routine gully cleaning, additional cleaning was done in advance and where possible during potential flood events so as to facilitate the drainage of rainwater from roads.
	A Strategic Flood Risk Assessment was prepared in 2015 in accordance with 'The Planning System and Flood Risk Management Guidelines for Planning Authorities and Technical Appendices 2009' to inform the Draft Dublin City Development Plan 2016-2022.
	Dublin City Council continued to provide ongoing support and assistance in 2015 to the OPW by reviewing the Draft Flood Maps produced for the Eastern Catchment Flood Risk Assessment Management Study (which includes the Rivers Liffey, Santry, Poddle, Camac and coastal areas) and facilitating a series of Public Consultation Days.
	A new working Draft of the Council's Flood Emergency Plan (a Sub-Plan of Dublin City Council's Major Emergency Plan) was developed in 2015.



Objective	Progress
Deliver commitments in water services as outlined in the Council's Service level Agreement (SLA) with Irish Water	Dublin City Council commitments under the Service Level Agreement with Irish Water are monitored and reported contractually under the reporting Tiers of the Service Level Agreement. Dublin City Council's SLA Unit is working successfully in collaboration with Irish Water in achieving the KPIs included in the Annual Service Plan between Dublin City Council and Irish Water agreed under the SLA using the funding made available from Irish Water.
	DCC's SLA Unit is also providing input into the development of the 2017 - 2021 Capital Investment Plan by Irish Water for inclusion in the submission to the Commission for Energy Regulation (CER) in Q1 2016 seeking approval of Irish Water's Charges Plan for Interim Revenue Control Period 2 (2017-2019).
Protect air quality in line with European Union Directives	Air quality monitoring in Dublin during 2015 indicates EU air quality standards are being complied with.
	The proactive enforcement of air quality standards has resulted in 92% of air pollution complaints received during 2015 being resolved and those cases still open are under active investigation.
As the National Competent Authority for all waste exports and imports ensure full compliance with EU regulations on behalf of all local authorities in Ireland	The National Transfrontier Shipment Office (NTFSO) established and operated by Dublin City Council is the National Competent Authority to manage the international movement of waste out of, into and through Ireland. The Office is responsible for the implementation and enforcement of European and National Legislation to monitor waste shipments, to facilitate the business community involved in legitimate waste shipment activities and to prevent the illegal shipment of waste.
	In excess of 2,000 inspections are carried out annually at Ports and facilities in Ireland by a dedicated enforcement team. The Administration team ensures that annual exports of 1,650,000 tonnes of waste to Europe and Asia are in compliance with the strict regulatory rules.
	The NTFSO also works with other agencies such as the EPA, DOEHLG, IMPEL and liaises and collaborates with the Gardaí, Customs and Port Authorities, other Competent Authorities, Northern Ireland Environment Agency, and other Local Authorities.



To maintain to the highest international standards and improve the quality of Dublin City's environment through the delivery of our services in a sustainable

manner, recognising local, regional and national responsibilities and implications	
Objective	Progress
As Regional Co-ordinator for the Eastern-Midlands Waste Management Plan promote and encourage the prevention, re-use and recycling of waste in line with EU and National policy	The Eastern-Midlands Region (EMR) Waste Management Plan 2015-2021 provides a framework for the prevention and management of waste in a sustainable manner in Dublin City Council and the 11 other Local Authorities in the Region. Dublin City Council is the Lead Authority for Regional Waste Management Planning and will oversee the implementation of the Eastern Midlands Regional Waste Management Plan 2015-2021. The 3 key targets include the reduction by 1% of total household waste generated per capita to achieve a 50% recycling rate by 2020 and to reduce the direct disposal of waste to landfill. The implementation of the Plan will ensure that European and National mandatory targets are achieved and in doing so that the health of the communities in the region, its people and the environment are not compromised.
	In October 2015, the Council was nominated as the Waste Enforcement Regional Lead Authority (WERLA) with responsibility for coordinating waste enforcement actions within the Eastern Midlands Region, setting priorities and common objectives for waste enforcement and ensuring consistent enforcement of waste legislation.
	The Council will report to a National Steering Committee chaired by the Department of Environment. The National Committee will determine national waste enforcement priorities and drive consistency at a central level. The Committee will include representatives from a wide range of regulatory authorities and include engagement with an Industry Contact Committee.
	A Regional Waste Management Office was established in 2015 and an Operational Plan delivered. Key deliverables:
	Establishment of Steering and Operational Group
	Establishment of Prevention and Resource Efficiency Network
	Operation of the Local Authority Prevention Network funding
	Engagement/Support to SME's to promote resource efficiency
	Ranking of Class A Historic Landfill Sites

authorisations

Development of Appropriate Assessment Screening template for waste



Objective	Progress
As Regional Co-ordinator for the Eastern-Midlands Waste Management Plan promote and encourage the prevention, re-use and recycling of waste in line with EU and National policy (cont'd)	Capital projects: Waste to Energy: Work commenced on site in October 2014 and remains on schedule for completion in October 2017. PM Group Limited, the civil designer and construction manager have now substantially completed their design and procurement activities for the civil related aspects of the facility. They will continue to manage and monitor all construction activity on site through to commissioning. Hitachi Zosen Inova (HZI), the process systems designer have reported that they are 90% complete in the efforts focused on completing Process and Instrumentation Diagrams, equipment specifications and procurement of equipment. They will continue to manage all process equipment installation and facility commissioning through to the commencement of operations
	A local Information Office was opened in Ringsend Library. The Community Gain Fund and the Community Gain Liaison Committee were both established in 2015. Ballymun Boilerhouse Repurpose Project The WISER Life – (Working with industrial spaces to exemplify reuse) secured EU, DECLG and Dublin City Council funding. External Design Team appointed and Tenders issued for works Contractor. Project is on schedule to deliver a 3-D textbook, an interactive experience and learning environment designed to stimulate curiosity in the natural, physical and cultural environment and promote sustainable living for the circular economy.



Objective	Progress
Implement the Noise Action Plan 2013-2018 and prepare plan for 2019- 2024	Initial work on the review of the Noise Maps 2012 on which the Noise Action Plan is based, commenced in June 2015 with major recalculation and amendments to the maps due to commence in 2016 for completion and report to the EU commission by June 2017.
Reduce energy usage in the provision of public lighting	Public Lighting Services has now begun the implementation of low energy high efficiency LED street lighting in Dublin. A Framework is now in place for the supply of LED fittings and at present where the Pole Replacement Program is underway, the existing fittings are being replaced with LED. Work is in progress on putting in place a major program of replacements over the next number of years and identifying the funding possibilities.



Progress
During 2015 the project to deliver a New City Library at Parnell Square progressed to the completion of Stage 2(a) Sketch Design.
A variety of stakeholders and advisory groups were consulted to further develop the brief for the new complex. Consultation during the year has focused on elements of design requirements such as the user experience, collection and learning spaces, accessibility, retail/catering and music and digital offers.
A number of events took place at Parnell Square including Words on the Street. On-line the Parnell Square Digital storytelling project, 'Dublin: A Great Place to Start', was launched on the project website www.parnellsquare.ie .
This project brought together stories of new starts in the city, celebrating the diversity and excitement of Dublin 1, the future home of the new city library .
The City of Literature delivered a number of programmes and festivals over the course of the year including Dublin: One City One Book Festival which in 2015 celebrated Roddy Doyle's The Barrytown Trilogy with over 60 events.
Other key events included the Citywide Reading for Children initiative and Words on the Street - European Literature Night which took place around Parnell Square.
The International Dublin Literary Award was won by Jim Crace for his Novel "Harvest". Research and work on the City of Literature Strategic plan was completed in 2015 for publication in January 2016.
The office continued to work closely with Fáilte Ireland and in January 2015 City of Words' became one of the main promotion areas under the Destination Dublin tourism Strategy.
The office participated in the UNESCO assessment process of new cities of literature and the Director of the City of Literature sat on the boards of 4 literary festivals. Dublin poets were showcased in Krakow, Prague and Dunedin as part of the City Of Literature promotion programme.



Objective	Progress
Implement the Dublin City Arts plan	The implementation of the Arts Plan was ongoing and along with all events in Goal 1 above, the following was all achieved:
	Artists in residence accommodation at 6 and 7 Albert Cottages.
	St Patrick's Lodge for 8 artists and 3 arts organisations.
	Incubation space for 8 arts organisations:
	Support and advice for artists and arts organisations by holding artists clinics
	• €530,000 paid out in arts grants
	• €20,000 in bursaries
	• €280,000 in programming with artists and arts organisations.
	Supported the Young Dublin showcase in partnership with City of Dublin Youth Services Board, AXIS, National Association of Youth Drama, Parnell Square Cultural Quarter, Dublin City Council and San Jose.
	Supported and progressed the Public Arts Programme through 4 major commissions and the care and maintenance of Dublin City's public art collection.
	The Dublin Ships public art commission in partnership with Dublin Port Company won the prestigious "Business to Arts Award 2015" for best commissioning practice.
	11 modern art exhibitions took place in the LAB Gallery and 31 events such as seminars and talks.
	900 children took part in the Children's Art in Libraries project during 2015.



Objective	Progress
Enhance the profile of the Dublin City Art Gallery the Hugh Lane	We continued to build awareness through press and online reviews via our website, Twitter and Facebook accounts and via the Dublin City Council 's website and social media pages and DUBNET
	We attract participation by all and media exposure via our programmes of exhibitions, education and community, permanent collections re-hangs, acquisitions and Sunday Concerts. In 2015, the Hugh Lane Legacy Exhibition attached over 30 articles and reviews from the local and national press
	10,000+ pupils and students took tours of the Gallery
	2,000 attended our educations classes and events
	We joined the Dublin Northside Alliance (DNA), a network for the promotion of tourist attractions on the Northside of Dublin.
	We worked with Fáilte Ireland to promote the Gallery at home and abroad.
	We collaborated on the Dublin Gallery Map.
	The Sunday Concert programme was regularly oversubscribed attracting in excess of 12,000 visitors for the year
	Over 3,000 visitors for Culture Night and Gallery Weekend



Objective	Progress
Contribute to the Decade of Commemorations programme, including the 1916 Rising, by bringing the City's diverse memory collections to citizens locally and internationally	A series of 1916 consultation sessions was organised throughout the City Council area as part of the National Ireland 2016 programme. A 1916 Community Grants scheme was delivered with over 200 community organisations receiving funding for commemorative events in 2016. A comprehensive programme of 336 events to commemorate 1916 was prepared and launched, and digitised content was uploaded to the website including The Electoral Rolls, a number of publications and exhibitions including Gallipoli. The Department of Children and Youth Affairs and the Department of the Arts, heritage and the Gaeltacht consulted with Comhairle members on the theme 'Imagining Our Future', as part of the Ireland 2016 Centenary Programme. At the consultations, members gave their views on how they see the future of Ireland and what they want to bring into the next century. They were also asked for their views on how to honour the children who died in 1916. The views of the Comhairle members were compiled in a report to be presented by them to Ministers and decision-makers at a major children's event in April 2016. A project will be launched at that event for Dublin City Council to construct a playground in the City Centre area to commemorate the Children who died in 1916.



To make Dublin a safe place to live, work, visit and enjoy

Objective

Collaborate with An Garda Síochána, Health Services Executive, other agencies and the business community in co-ordinating and developing measures to deal with problems on the city streets such as anti social behaviour, drug activity, aggressive begging and noisy busking

Progress

Homeless services [in particular the Housing First Service] is an integrated part of the street assertive engagement initiative which brings together Dublin City Council, Dublin Region Homeless Executive, the Gardaí, Ana Liffey Drug Project and the HSE in terms of a case management approach to known vulnerable persons on the capitals' streets.

Allied to the above, senior management within Dublin City Council's homeless services participate on the High Level Group to address street issues chaired by the Deputy Chief Executive for Community, Culture, Economic and Emergency Services

Licensing:

The Dublin City Council Street Performance Bye-Laws came into effect on 7^{th} April 2015.

The Bye-Laws introduced for the first time in Dublin a permit based system of regulation for all street performers.

The issue of permits was temporarily suspended in October in order to carry out a 6 month review of how the Bye-Laws were operating. By that time 470 permits had been issued. Of these applicants, 250 were also issued with additional permits to use amplification.

2 officers were assigned to monitor and enforce the Bye-Laws.

In addition to normal working hours they also cover Thursday and Friday evenings, Saturdays and Sundays.

Following the 6-month review certain changes have been suggested and draft revised Bye-Laws will be presented to the elected Members for their consideration in March 2016.



Objective	Progress
Collaborate with An Garda Síochána, Health	Joint Policing Committee (JPC)
Services Executive, other agencies and the business community in co-ordinating and developing measures to deal with problems on the city streets such as anti social behaviour, drug activity, aggressive begging and noisy busking (cont'd)	Dublin City Joint Policing Committee: Section 36 of the Garda Síochána Act 2005 provided for the establishment of Joint Policing Committees (JPCs) in each Local Authority administrative area and as part of the local government structures.
	Membership comprises Dublin City Council Reps, Oireachtas Members, and Elected Representatives and Community Reps.
	The JPC met on 5 occasions during 2015. Committee tasked with progressing the following 3 high priority issues for the Dublin City 6 year (2015-2021) Strategic Plan:
	3 high-priority issues for Dublin City 6-year (2015-2021) Strategic Plan are as follows:
	Community Safety / Confidence Building
	Antisocial Behaviour - Housing Estates
	Street Crime
	The following action matters form the basis of the annual work plans for the JPC's:
	City JPC:
	Drugs Misuse
	Street crime /Street issues
	Community Courts
	Dublin South Central JPC:
	Restorative Justice
	Estate Management
	Parks security / Bye-laws



Objective	Progress
Collaborate with An Garda Síochána, Health Services	Dublin South East JPC:
Executive, other agencies and the	Traffic, cycling
business community in co-ordinating and developing	Burglaries / theft
measures to deal with problems on the city streets such as anti social	Prison Service
behaviour, drug activity,	Dublin Central JPC:
aggressive begging and noisy busking (cont'd)	Halloween
	Licensing / Off-Licences
	Victim support
	Dublin North Central JPC:
	Policing / Crime data
	Business night-time economy
	Graffiti / Dumping
	Dublin North West JPC:
	• C.C.T.V.
	Youth Services
	Family Support
	The 5 Joint Policing Subcommittees correspond to the 5 Electoral/Operational Areas: South East, South Central, Central, and North Central and North West.
	All action matters feed into the 3 high priority issues for the overall Dublin City 6-year plan. Copies of relevant documentation from the Subcommittees are forwarded to each City JPC meetings for information purposes.
	An Annual Report summarising all JPC activities is subsequently brought to the City Council meeting.



Objective	Progress
Collaborate with An Garda Síochána, Health Services Executive, other agencies and the business community in co-ordinating and developing measures to deal with problems on the city streets such as anti social behaviour, drug activity, aggressive begging and noisy busking (cont'd)	Dublin City Centre Business Forum: This forum meets every 6 weeks. Membership comprises Dublin City Council Officials, An Garda Síochána and Business Representatives. Agenda items include begging, graffiti, on-street drinking and drug use and associated problems. HSE reps. have attended this forum on occasion when requested to do so. D12 Local Policing Forum - 4 meetings held and attended D12 Local Drugs Task Force - 6 meetings held and attended SWIC Policing Forums - 5 meetings held and attended Safety Forums - 72 meetings held and attended.
	Ballyfermot Drugs Task Force – 10 meetings held and attended
To further refine and develop our partnership arrangements with statutory and voluntary agencies and groups in supporting safe communities and targeting vulnerable sectors including disadvantaged households, the elderly and others	Area Housing staff liaise on an ongoing basis with statutory and voluntary groups and resident groups, working together in partnership in supporting safer communities particularly in vulnerable sectors. Achieved via the Joint Policing Committee and Dublin City Centre Business Fora structures see above.
	Age Friendly Alliance
	Age Friendly City Initiative
	Cold Weather Initiative



Objective	Progress
To provide advice and guidance to enhance the safety of communities	Provide warnings for forecasted flood events to communities in Dublin City at significant flood risk. Area Housing Staff work in partnership within the Joint Policing Committees in local areas Largely achieved via the Joint Policing Committee Structure. A number of the Joint Policing Subcommittees have also established Local Policing Fora / Drugs Taskforces to address community issues at local level. Fire Blankets – arrangements made to deliver fire blankets in 2016 to residents under the remit of the Crumlin Area Office Fire Safety Notices – All notices erected in all South Central Area Senior Citizen Complexes Fire Evacuation Procedures – Distribution of leaflets complete
To implement relevant Fire Safety legislation in new and existing buildings to improve fire safety and fire safety management practices	In 2015 Dublin Fire Brigade processed 1,079 Fire Safety Certificates and 1,389 Licence applications and carried out 631 inspections premises on a risk based system to assess compliance under the relevant regulations i.e. nursing homes, hotels, schools, pubs, restaurants. Older Persons accommodation - roll out of Fire Evacuation Plans and fire blankets to each resident
To coordinate and facilitate Major Emergency Management preparedness and response particularly in relation to disaster planning and adverse weather events	Crisis Management Steering Group in place to plan for Major Emergency management and evacuation Major Emergency Response Contact List – complete Emergency response arrangements – Plan in place Cold Weather Initiative -
To support Civil Defence in the development and utilisation of volunteers in supporting communities in emergencies	Crisis Management Steering Group in place to provide support to Civil Defence in supporting communities in emergencies Major Emergency Response Contact List - complete Emergency response arrangements - Plan in place



To develop the competitive advantage of Dublin as a capital city within a City Region through integrated planning and collaboration within the Greater Dublin Area

Objective	Progress
Ensure the co-ordination of strategic infrastructure in the city region to provide for future social, physical and economic growth	The Development Plan contains policies and objectives to ensure the co-ordination for strategic infrastructure for the sustainable growth of the city including Luas cross-city, new DART lines and Eastern Access Road, all in accordance with the NTA's transport strategy for the Greater Dublin Area up to 2035.
	Docklands Infrastructure Group was set up in 2015 to coordinate delivery of infrastructure, including surface water network, within SDZ area.
	Parks Dept has set up Tree Strategy Group to develop pilot projects utilising trees as an element of SUDS.
	During the process of developing the Dublin City Local Economic and Community Plan (LECP) 2016 – 2021, a socio-economic profile of the city was produced and within this, a considerable assessment of the city's hard and soft infrastructural supports and requirements were captured. 2015 saw the Economic Development and Enterprise Office prioritise work with the Department of Communications, Energy and Natural Resources and other relevant stakeholders, to facilitate the further improvement of broadband, while an examination was carried out on the roll-out of a new public Wi-Fi initiative for the city.
	The role of Dublin Airport and Dublin Port in the City Region is recognised in the Socio Economic Profile of the LECP, and the capturing of key data of passenger numbers and tonnage metrics through the Airport and the Port saw the growth in both indicators throughout 2015.
Update and implement the Economic Development Action Plan for the City Region, incorporating as necessary a network of economic clusters	The Economic Action Plan is largely being provided through LECP (Local Economic Community Plan) and the Regional Spatial and Economic Plan. The Economic Working Group contributed to the development of the Economic Goals, Objectives and Actions to be contained in the LECP 2016 - 2021. The Economic Development and Enterprise Office also supported the introduction of the Dublin Economic Monitor which was produced on a quarterly basis in 2015 capturing the economic growth in the Dublin region.



To develop the competitive advantage of Dublin as a capital city within a City Region through integrated planning and collaboration within the Greater Dublin Area

Objective

Develop an effective alliance across the city region's business, local government, state agencies and third level sectors to raise Dublin's International profile and brand, through Dublinked and other networks

Progress

Dublinked and other networks in the region are being developed. Improve Dublin's Liveability rating international by implementation of the Dublin City Public Realm Strategy

The Economic Development and Enterprise Office worked with the Dublinked team to deliver a programme of events and actions that expanded the data sets available on the Dublin Dashboard and raised the profile and understanding of the potential for the development of new products and solutions to city challenges utilising open data sets.

Dublinked expanded its team, strengthened its governance arrangements and developed a closer working relationship with Smart Cities in 2015 and both teams will work collaboratively to deliver on shared objectives in 2016.

The Economic Development and Enterprise Office also worked with the Dublin.ie team in the final stages of developing the new site which will act as a responsive online platform showcasing Dublin under the three pillars of Living, Learning and Working.

When live Dublin.ie will sculpt Dublin's narrative and be used as an important tool in the promotion of Dublin to both national and international audiences. A strong branding for Dublin.ie was developed in 2015 which offers exciting potential to promote the wealth of activity, opportunity and culture in the city.

The work of the Office of the Start Up Commissioner was also supported by the Economic Development and Enterprise Office in 2015. This ensured the profiling and promotion of Dublin as a compelling place for start up and scaling tech companies to establish and grow while attracting investment to allow them to realise their high potential growth.



the place FOR BUSINESS

Goal 1

To develop the competitive advantage of Dublin as a capital city within a City Region through integrated planning and collaboration within the Greater Dublin Area

Objective	Progress
Assist the new Regional Assembly with the preparation of a new Regional Spatial and Economic Plan	A new Regional Spatial and Economic Strategy for the Eastern and Midland Regional Assembly will be developed to replace the existing Regional Planning Guidelines. The process of preparing and adopting the Strategy has not commenced and the official commencement of this process is by Ministerial direction. It is expected that this process will commence after or in tandem with the preparation and adoption of the National Planning Framework, which will be the successor document to the National Spatial Strategy and will be performed by the Department of Environment, Community and Local Government. The Regional Assembly will inform the Council's Head of Enterprise of the process and timelines of preparing and adopting the Regional Spatial and Economic Strategies, when this information is available. Meetings have taken place with officials from the Regional Authority/Assembly in this regard.
Co-operate with adjoining Local Authorities to mitigate against climate change, in a co-ordinated manner, with particular regard to energy, settlement patterns, transport, waste management, and green corridors	Liaison continues with adjacent Local Authorities on a number of fronts. The Environment SPC established a sub-committee tasked with preparing a new Climate Change Strategy for the City. The sub-committee commenced discussions with the other Dublin Local Authorities with a view to developing a regional strategy. The intention is that an overarching strategic plan for the 4 Dublin Councils will be produced and each authority will then compile an action plan based on the overarching strategy. Work is ongoing.
	Codema, the Council's Energy Consultant, prepared the first Spatial Energy Demand Analysis (SEDA) for the City. This is the first City SEDA in the country. This analysis involves the mapping of local energy demand (i.e. household energy, commercial energy) and matching this to the best locally-available resources in order to find the most sustainable solutions for current and future energy consumption trends. This then enables the Council to make strategic decisions on how energy will be provided for in its area and provides it with real opportunities for energy and CO ₂ savings in line with EU targets.
	To liaise with adjoining Local Authorities and the OPW to mitigate as far as reasonably possible the risks associated with sea level rise and increased rainfall due to climate change in the Dublin region.
	To liaise with the adjoining Local Authorities, Environmental Protection Agency (EPA), Local Authorities Water and Communities Office (LAWCO) and the DECLG to mitigate as far as is reasonably possible the effects of climate change on rivers, coastal zones and the natural environment in the Dublin Region.
	Dublin City Council is the lead authority in relation to the implementation of the Eastern Regional Waste Management Plan. It is also the lead authority in relation to regional enforcement of the regulations.



the place FOR BUSINESS

Goal 2

To develop Dublin's economic and enterprise potential in order to provide livelihoods to sustain a growing population

Objective	Progress
Prepare a new Local Economic and Community Plan, which will help drive the socio-economic recovery of the City	The Economic Development and Enterprise Office worked throughout 2015 to produce the Local Economic and Community Plan. This work was done in conjunction with staff from Community Development and with the members of the Economic Working Group, the Advisory Group, the Economic Development and Enterprise Strategic Policy Committee and the Local Community Development Committee (LCDC).
	The first half of 2015 saw the hosting of workshops and a period of public consultation to draw up the 12 high level goals that will guide the plan throughout the six years.
	While the Dublin City LECP strategy document will operate until 2021, it was decided that due to annual budgetary planning and the requirement to engage in a more detailed way with key stakeholders, that a one year action plan would be drawn up for 2016, allowing the reporting on progress achieved and the creation of a new action plan for each year of the strategy.
	The 2016 Action Plan details a series of measurable actions and objectives designed to deliver on the 12 high level goals. In total, 400 individual actions are to be carried out under the LECP in 2016, with 90 of these specific economic actions.
	Having previously been approved by the Dublin City Economic Development and Enterprise SPC and the LCDC, the Dublin City LECP was formally adopted by Dublin City Councillors on the 7 th of December 2015.
Facilitate the expansion of the retail sector to ensure the City Centre remains the primary	Public Realm improvements to Grafton Street and environs have progressed. Retail is extending to College Green (complemented by proposed plaza) and Nassau Street. Dubline project is being progressed.
retail centre of the region, and to support the development of tourism	Redevelopment of Dublin City Markets is progressing with procurement of design and build of the Car Park and Multi Use Games Area (M.U.G.A.) adjacent and in house design detail development for the Market building proper with expertise elements to be procured which have also commenced
	Through the development management process, every support is given to the creation and delivery of additional retail floor space within the city centre, in particular in or close to the two major shopping streets of Grafton and Henry Street, reflected in several planning permissions granted over the past year.



To develop Dublin's economic and enterprise potential in order to provide livelihoods to sustain a growing population

Objective	Progress
Identify emerging growth areas and produce_further Local Area Plans to bring forward the social and economic growth of the city	Growth areas identified in Poolbeg West, environs of St. James's Hospital and Cherry Orchard, for which LAPs/SDRAs are proposed.
Produce an updated suite of economic and enterprise development policies in the new City Development Plan 2016-	A new suite of economic policies are indicated in the Plan, including recognition of cruise expansion, health sector and third level education as drivers of the city economy.
2022	The Economic Development and Enterprise Office worked with the Planning Department in the preparation of the new City Development Plan 2016 – 2022 ensuring that this Plan and the Dublin City Economic and Community Plan were aligned in their economic and enterprise policy and strategy aspirations.
Ensure the successful development of the key Growth Areas in the City through the implementation of the Development Plan, the Local Area Plans (LAPs), the Docklands Strategic Development Zone (SDZ) and the Grangegorman SDZ	17 Strategic Development and Regeneration Areas, 6 Local Area Plans, 1 Strategic Development Zone and 33 Local Environmental Improvement Plans have been identified in the Draft Plan, which cumulatively when implemented will have a transformative effect on the quality of the capital city. Through the development management process, planning permission was granted for major facilities / blocks at Grangegorman (the Central Quad and the Eastern Quad), and for significant mixed use developments in Dublin Docklands including key sites at Bolands Mills, Sir John Rogerson's Quay and North Wall Quay. Flood risk strategies developed to protect the developing areas of the city from flooding. Dublin City Council SLA Management Unit is working with Irish Water to ensure delivery of the critical water services infrastructure required to facilitate these developments.



To provide for the safe, sustainable and efficient movement of people, and manage the efficient movement of goods and transport in the city, in a sustainable manner

Objective	Progress
Ensure transportation planning is adequately resourced to represent Dublin's best interests in forming a central input into local and national development plans	Transportation Planning Section liaised with Planning Department to ensure the required Transportation elements were included in the Draft Development Plan A major piece of work was undertaken jointly with the NTA which produced the draft City Centre study published in June 2015. A major consultation process was undertaken around this study with 7,779 responses received from the public and interested stakeholders. The Transportation Planning Section also assisted with several part VIII processes for Cycle Schemes and also ensured that there was strong input to the Public Realm Strategy.
Ensure national and local road safety initiatives are implemented to maintain Dublin as one of the safest cities in Europe for pedestrians	Held detailed work shop reviews with An Garda Síochána and Dublin Bus on accidents in Dublin City. Successfully brought "live" first Red Light running camera linked to Garda Fines office for automated enforcement. Ensured that all fatal accidents sites are jointly reviewed by Dublin City Council and An Garda Síochána.
Place the pedestrian at the highest level of priority in transportation planning followed by cycling, public transport, goods and other vehicles	Dublin City Centre Public Realm Master Plan and the City Centre Transportation Plan reaffirm the order of priority for movement and outline a number of recommendations and projects which will most benefit the pedestrian and cyclist movement in the City core, making Dublin a pedestrian friendly city. The Masterplan introduces the Dublin pedestrian space calculator linking pedestrian space allocation to user footfall for the first time. They further promote the importance of space for lingering and seating in the city to ensure accessibility for all
	City Centre Study proposed a number of pedestrian areas, reduction in general traffic levels and a move to the active modes. Additional pedestrian crossings were implemented to Mobility Impaired and Disabled (MID) standards. A large amount of design work is on going for the City Cycle Network with the Royal Canal Scheme brought successfully through the Part VIII process in 2015.



To provide for the safe, sustainable and efficient movement of people, and manage the efficient movement of goods and transport in the city, in a sustainable manner

Objective	Progress
Optimise our investment in Intelligent Transport Systems (ITS) to ensure traffic movement is optimised	The ITS systems in Dublin were enhanced by a major upgrade of the SCATS traffic control system which ensured that the very latest software is now installed in Dublin for efficient traffic management. Work continued on enhancements to the major ITS systems such as the Fault Management System and also the transfer of the Real Time Passenger Information system. In addition the innovative work on bus priority was continued with design and implementation of new software for the Bus Priority system. The Insight EU funded system for incident detection was implemented in the Control centre and a new app was made available to the staff for better incident reporting.
Implement the traffic management plan recommendations in the strategic study for Dublin City	The Draft City Centre Study is now being finalised and plans are being brought forward for numerous changes in the City Centre. Works are continuing on design of College Green and the North and South Quays bus priority measures. In addition car park access and signage is being progressed
Ensure transportation planning follows the Design Manual for Urban Streets and Roads and is in line with the Government Policy 'Smarter Travel - A Sustainable Transport Future'	All designs follow DMURs principles and the sustainable Transport future Policies. The City Centre Study referenced both DMURs and Smarter Travel
Provide the most efficient parking service to citizens and users of Dublin's city and neighbourhood roads and streets	An additional 36,175 motorists signed up to the Council's Cashless Parking payment service, Parking Tag, in 2015 bringing the total membership to 110,000 motorists with over 3 million cashless transactions in 2015. 52,000 customers availed of the retail parking payment option in 2015 with over 80,000 customers using the debit/credit card payment facility.
	15,704 residents parking permits were issued in 2015 with over 386,000 visitors parking permits issued.
	Over 25 million parking events took place in Dublin City in 2015. 54,715 (0.2%) of all parking events resulted in enforcement action with 43% of all enforcements for traffic related offences. 5% of enforcements were appealed with only 24% of those, or 721, receiving a full refund. This represents 0.003% of all parking events in 2015.
	The procurement process for replacement of old parking meter stock was completed in 2015 with 100 new state of the art machines rolled out in 2015.



To provide for the safe, sustainable and efficient movement of people, and manage the efficient movement of goods and transport in the city, in a sustainable manner

Objective	Progress
Implement the Dublin City recommendations from the Greater Dublin Cycle network	Work is proceeding on the S2S cycle way at Clontarf and as well as cycle tracks on the Campshires, Part VIII approval has been granted for the Royal Canal, Newcomen Bridge cycle works have been tendered and the Fairview to Amiens Street cycle scheme is being prepared for Part VIII. Non statutory consultation was undertaken for the Liffey cycle route and an emerging preferred option is being developed. In addition, designs are being produced for several of the major cycle network schemes as set out in the GDA cycle network.
Pursue appropriate Smart City projects with leading international I.T. companies	Projects in the SMART cities area have been undertaken with IBM and with Nicandor and several EU projects have been worked on in this area. Presentations were given by Dublin City Council staff at a number of European and Irish conferences on the works undertaken in this area
Ensure local safety issues are addressed through the efficient use of the TAG (Traffic Advisory Group) system	Engineering and budgetary resources in the TAG area were an issue in 2015 due to exceptional turnover of staff. These issues have now been substantially addressed.

GLOSSARY OF TERMS

AXIS	Arts & Community Resource Centre in Ballymun
AHB	Approved Housing Bodies
ALONE	An organisation which helps older people in need
CDYSB	City of Dublin Youth Services Board
CER	Commission for Energy Regulation
Clearing House	Department of the Environment, Community & Local Government, Finance Workstream, Clearing House Steering Group.
Codema	City of Dublin Energy Management Agency
CRM	Customer Relationship Management
DCC	Dublin City Council
DDA	Dublin Docklands Authority
DECLG	Department of the Environment, Community and Local Government
DFB	Dublin Fire Brigade
DLA's	Dublin Local Authorities
DMUR	Design Manual for Urban Streets and Roads
DNA	Dublin Northside Alliance
DRHE	Dublin Regional Homeless Executive
EMR	Eastern-Midlands Region
EPA	Environmental Protection Agency
FOLD	Provides accommodation for older people
GDA	Greater Dublin Area
HAIL	Housing Association for Integrated Living
НАР	Housing Assistance Payment
HSE	Health Services Executive
HZI	Hitachi Zosen Inova
IMPEL	European Union network for the Implementation and Enforcement of Environmental Law
ITS	Intelligent Transport Systems
JPC	Joint Policing Committee
LA	Local Authority
LAP	Local Area Plan
LAWCO	Local Authorities Water and Communities Office
L	l .

GLOSSARY OF TERMS

LCDC	Local Community Development Committee
LCI	Living City Initiative
LECP	Local Economic and Community Plan
LEIP	Local Environmental Improvement Plans
MARP	Mortgage Resolution Process
MID	Mobility Impaired and Disabled
MUGA	Multi Use Games Area
NAMA	National Asset Management Agency
NGO	Non-governmental organization
NTA	National Transport Authority
NTFSO	National Transfrontier Shipment Office
NYF	New Year's Eve Festival
OPW	Office of Public Works
PPN	Public Participation Network
QBC	Quality Bus Corridor
S2S	Sutton to Sandycove
SCATS	Sydney Co-ordinated Adaptive Traffic System -Dublin City Council's
	traffic management system
SDRA	Strategic Development and Regeneration Area
SDZ	Strategic Development Zone
SEDA	Spatial Energy Demand Analysis
SICAP	Social Inclusion Activation Programme
SJH	St. James's Hospital
SLA	Service Level Agreement
SME's	Small & Medium Enterprises
SPC	Strategic Policy Committee
SUDS	Sustainable Urban Drainage Systems
TAG	Traffic Advisory Group
TAMS	Transportation Asset Management System
UNESCO	United Nations Educational, Scientific and Cultural Organisation
WEEE	Waste Electrical and Electronic Equipment
WERLA	Waste Enforcement Regional Lead Authorities
WISER	Working with Industrial Spaces to Exemplify Reuse

